

FINANCIAL TIMES

EU research policy

Radical overhaul required

Edith Cresson, Page 12

Ireland

Determined to be in the first wave

Preparing for Emu, Page 3

French mining

Trouble in New Caledonia

Page 14

US welfare

Work ethic forced on the underclass

Page 15

World Business Newspaper <http://www.FT.com>

TUESDAY APRIL 8 1997

China threatens Denmark for UN censure move

China tried to drive a wedge between European Union members by threatening to retaliate against Denmark's condemnation of its human rights record. France, Germany, Italy and Spain oppose Denmark's sponsoring of a United Nations resolution condemning Beijing; they favour a "critical dialogue". But Denmark is supported by the US and most of the EU, including the UK which is taking a firm stand ahead of the handover of Hong Kong to Chinese sovereignty in July. Page 16; EU streamlining, Page 2

France, the French nuclear engineering group, said talks between GEC of the UK and the French government have collapsed, making it very unlikely that there will be a deal to merge the group with GEC Alsthom, the power engineering group jointly owned by GEC and Alcatel of France. Page 17

EU inflation: Annual inflation stood at 2 per cent in the European Union in February, down from 2.3 a month before and 2.6 last year. Eurostat said the February rate was below 2 per cent in seven of the 15 countries and exactly 2 in three states, including the UK.

Power showdown in Russia: The reform team in the Russian cabinet is expected to face its first showdown with the country's bloated natural monopolies at a meeting of shareholders and customers of Unified Energy Systems, the national electricity company. Page 2

Banker posts \$26m in property as bail

Convicted financier Mario Conde, left, managed to stay out of jail when Spain's national court accepted \$26m worth of property guarantees in place of \$18m cash bond. The court set the high bail to deter flight by Conde pending appeal of a six-year sentence for misappropriating more than \$4m from his former bank, Banco Español de Crédito (Banesto).

Strike hits Italian flights: Scores of flights were delayed or rerouted at 11 Italian airports due to a strike by traffic controllers who are protesting against delays in contract talks. They plan another one-day strike on Wednesday.

Delta Air Lines: Flights to Paris from Atlanta, New York and Cincinnati have begun using Charles de Gaulle Airport instead of Orly, giving passengers better international connections.

US extends US air links: In a move to keep air links open under Chinese rule, Hong Kong agreed with the US to extend air links beyond the July 1 handover of the territory. The US expressed concern, however, over fees at the new airport. Page 4

Burmese bomb kills general's daughter: A parcel bomb exploded at the home of one of Burma's four ruling generals, army chief of staff Lt Gen Tin Oo, killing his eldest daughter. Rebel groups denied responsibility, saying the attack reflected an internal feud between the military leaders. Page 4

Burmish Castro's chief executive Jonathan Fry accused continental European governments of depressing consumer confidence in the pursuit of monetary union, and warned that the strong pound could lower earnings at the lubricants group. Page 17; Lex, Page 16

Japan's surplus rises: Japan's politically sensitive current account surplus rose to ¥865.2bn (\$7bn) in February, up 15 per cent on a year earlier. It was fuelled by a weakening yen, which sank to a four-year low against the US dollar. Page 16; Editorial Comment, Page 15

Ukraine stops Chinese aliens: Border guards detained 55 Chinese who planned to cross Ukraine's western frontier illegally. They were in the canvas-covered back of a truck on a road outside Uzhgorod, near the Slovak border.

Serpent heads for Paris: Charles Sobhray, known as "the Serpent" for allegedly murdering 14 tourists in Thailand, was to fly to Paris today after being freed from an Indian jail. Sobhray, now 52, was released in February after 21 years when the Indian government dropped other charges and ordered him to leave the country.

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES	
New York (Dow Jones)	5577.86 (+50.59)
NASDAQ Composite	2595.91 (+18.58)
Europe and Far East	
DAX	2572.31 (+54.34)
FTSE 100	3312.88 (+67.55)
Nikkei 225	17715.87 (+144.32)

US LUNCHTIME RATES	
3-month T-bill	5.24
3-month T-bill (bid)	5.20
Long Bond	5.41
Yield	7.97%

OTHER RATES	
3-month T-bill	5.24
3-month T-bill (bid)	5.20
Long Bond	5.41
Yield	7.97%

NORTH SEA OIL (Average)	
Spot Oil	\$17.65 (17.32)
Oil	

STERLING	
DM	2.7894 (2.7488)
DM	

GOLD	
New York (Gold)	\$348.4 (348.6)
London (Gold)	\$348.75 (347.35)
Gold	

DOLLAR	
New York (Dollar)	1.0000
London (Dollar)	1.0000
Dollar	

EURO	
New York (Euro)	1.6367 (1.6409)
London (Euro)	1.6367 (1.6409)
Euro	

Bankers Trust in \$1.6bn US deal

By Tracy Corrigan in New York

Commercial and investment banks in record link-up

Bankers Trust, the US's seventh-largest bank, has agreed to buy Baltimore-based investment bank Alex. Brown in the largest acquisition of a US investment bank by a commercial bank.

The stock swap, valued at about \$1.6bn, is the latest sign of the erosion of the US Glass-Steagall law separating commercial and investment banks.

The move was viewed by analysts as a further sign that consolidation in the financial services industry is quickening, as commercial banks, investment banks and brokers

move into new and overlapping territory. Stocks of small and mid-sized investment banks and brokers rallied strongly yesterday as speculation mounted that the latest deal, just two months after Dean Witter merged with Morgan Stanley, would put pressure on other potential acquirers to secure their targets.

Mr Frank Newman, Bankers Trust's chief executive officer, said the deal was strategic, rather than cost-driven. Bankers Trust has built a strong fixed income and derivatives

business while Alex. Brown is strong in equities and private banking.

"We have a very powerful capability for issuing debt, particularly growing and restructuring companies, but we have been struggling to build an equity underwriting capability as powerful as our debt [capability]," said Mr Newman.

Bankers Trust's shares fell 1% to \$80 1/4 in early trading, while Alex. Brown stock jumped \$10 1/4 to \$68 1/4. Since rumours of an impending deal started to emerge in the mid-

dle of last week, Alex. Brown's share price has ballooned by more than 50 per cent.

Alex. Brown shareholders will receive 0.83 Bankers Trust shares for every Alex. Brown share, giving them about 20 per cent of the merged company. At current prices, the swap values Alex. Brown shares at \$66.60. Alex. Brown will keep its name and its Baltimore headquarters.

Although the deal was not cost-driven, the companies said it should achieve savings of about \$30m in a year. It is

expected to enhance earnings in the second year.

Mr Newman said the bank had decided to make an acquisition rather than build its own equity franchise because "building is very long and hard... It was going to take a long time."

Alex. Brown is in a terrific niche business, with return on equity of more than 25 per cent," said Ms Sallie Krawcheck, an analyst at Sanford C Bernstein. Bankers Trust, with assets of \$120bn, managed only 13 per cent in 1996.

Background, Page 21; Lex, Page 16; Editorial Comment, Page 15; Observer, Page 15

Washington aims for a goodwill gesture from Israel

Clinton seeks new moves on Mideast peace

By Bruce Clark in Washington and Judy Dempsey in Jerusalem

Homa housing project in East Jerusalem which has triggered three weeks of riots.

US President Bill Clinton yesterday told Mr Benjamin Netanyahu, the Israeli prime minister, that "constructive steps" were needed to get Middle East peace efforts back on track.

But the huge gap between Israel and the Palestinians was underlined when Mr Yasser Arafat, the Palestinian leader, accused Mr Netanyahu's government of "declaring war on the peace process".

Mr Clinton, who received Mr Netanyahu at the White House, pledged to remain personally involved in peacekeeping, but made it clear he would not launch a new initiative unless the parties co-operated.

Asked if he would consider a peace conference at Camp David - similar to the landmark Israeli-Egyptian negotiations of 1978 - he replied "it's important not to jump the gun on that" and emphasised the need to "get the process going again".

He said the parties should set an "agreed-upon destination" and then "re-establish the confidence necessary" for further progress.

Earlier, Mr Netanyahu insisted he would not take the measure which the Palestinian side has demanded most strongly in recent days - a halt to the 6,500-unit Har

Homa housing project in East Jerusalem which has triggered three weeks of riots.

He said the government had acted properly in exercising "our right to build apartments" for both Jews and Arabs in Jerusalem.

"That is our right, that is our obligation," he told cheering supporters at a meeting of Voices United For Israel, a lobby group.

"I want to assure you that we will never allow Jerusalem to be redivided again," he added.

Mr Arafat, meanwhile, told foreign ministers of the Non Aligned Movement in New Delhi that Israel was waging "a war of aggression against our people" by carrying on with work at Har Homa. He also condemned the US for blocking UN resolutions deploring the housing project.

In Washington, Mr Clinton endorsed Mr Netanyahu's view that Israel should not be expected to make concessions in order to secure an end to Palestinian violence.

"I agree that freedom from terrorism is something which no one should have to purchase," the president said.

But in an oblique call for Israel to make a goodwill gesture, he added: "We do need to continue the peace process in an honourable way that will bring it to an honourable conclusion."

Diplomats said the deadlock over Har Homa meant that the US administration would have to seek confidence-building measures in some other area - such as better transport links for the Gaza strip.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

The peace process suffered a further setback when Oman refused to grant entry visas for two Israeli diplomats - a sign that the Arab League's call for a suspension of relations with Israel is possibly being heeded.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

The peace process suffered a further setback when Oman refused to grant entry visas for two Israeli diplomats - a sign that the Arab League's call for a suspension of relations with Israel is possibly being heeded.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

The peace process suffered a further setback when Oman refused to grant entry visas for two Israeli diplomats - a sign that the Arab League's call for a suspension of relations with Israel is possibly being heeded.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

The peace process suffered a further setback when Oman refused to grant entry visas for two Israeli diplomats - a sign that the Arab League's call for a suspension of relations with Israel is possibly being heeded.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

The peace process suffered a further setback when Oman refused to grant entry visas for two Israeli diplomats - a sign that the Arab League's call for a suspension of relations with Israel is possibly being heeded.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

European bond and equity markets surge

By Richard Lapper and Richard Adams in London

European bond and equity markets surged ahead yesterday on renewed hopes that European Monetary Union will go ahead in 1999 as planned and a sharp fall in the value of the D-Mark against the US dollar.

The yield spread between Italian and German bonds, the premium investors pay for holding Italian paper, fell by about a tenth of a percentage point to 1.76 per cent.

German and French shares gained some of the ground lost during last week's sharp falls. Mr Bal Sandhu, European equity strategist at Dresdner Kleinwort, the European bank, said that equities had rebounded strongly on the back of dollar and bond market strength.

Helped by more stable bond markets and weakness of the D-Mark - which fell by about 2.5 pence against the dollar - equity markets performed strongly, recovering some of last week's losses. German equities were best performers, stocks dependent on export earnings among them.

Revived confidence about "Euro" followed agreement of a stability and growth pact at the weekend meeting of European Union finance ministers and hints that Germany may soften its stance on initial membership criteria.

The Dax Index gained 3.2 per cent to close at 3,342.7. In France the CAC-40 index closed at 2,572.31, up 2.2 per cent. In London the FTSE 100 had a better day, closing at 3,271.7 up 0.51, while in New York the Dow Jones Industrial Average was trading at 6,372.33 - up 46.46 - at 1pm.

European bond prices rose sharply, with the yield on the benchmark German 10-year bond falling by about a tenth of a percentage point to 5.9 per cent. Bonds issued by the governments of Italy and Spain, which have most to gain from the convergence of European interest rates ahead of Emu, did even better, gaining more than a point.

Mr Michael Hughes, head of global strategy at BZW, the investment banking arm of Barclays, singled out the stronger D-Mark as an important factor in European markets. "There is a feeling that the weaker D-Mark could be the most effective way of delivering the economic growth necessary for

Currencies, Page 25; Bonds, Page 24 Continued on Page 16

Mining officials sacked as Bre-X affair continues

By Manuela Saragosa in Jakarta and Kenneth Gooding in London

Indonesia denies link to Busang controversy

Two senior Indonesian mining officials were sacked yesterday amid continuing controversy surrounding the size of Bre-X Mineral's Busang gold discovery on the Indonesian island of Sumatra.

Mr Kuntoro Mangkusubroto, the director-general of mining at the Department of Mines and Energy, who played a key role in awarding government licences required by mining companies looking to operate in Indonesia, and Mr Zuhaili, director-general of electricity and energy development, will both return to teaching jobs.

Their removal comes after Canadian company Bre-X caused financial upheaval when it announced last month that its claims about the size of the deposit in east Kalimantan, which had been thought to be the world's largest, may have been inaccurate.

However, the reasons for the removals remain unclear. Mr Ma Baga Sudjana, minister of mines and energy, yesterday denied the changes were to do with Busang. "The changes are routine," he said.

Mr Kuntoro said his removal was "normal". Asked if the move was linked to Busang, he said: "Ask the minister."

Indonesian newspapers have speculated that the dismissals may have been related to internal rivalries between a group of technocrats who used to teach at the prestigious Bandung Institute of Technology and those loyal to Mr Sudjana, a retired general.

Mr Kuntoro joined the ministry under Mr Gusman Karasamita, the previous mines and energy minister, with whom Mr Sudjana is widely

rumoured to have sharp differences dating from before the Busang controversy.

Relations between Mr Kuntoro and Mr Sudjana are believed to have been strained for a long time, last year in the midst of a battle for control of the Busang deposit, the minister trimmed Mr Kuntoro's power to approve government licences to mine and explore.

Heavy selling sent the Bre-X share price down 21 per cent, or 67 cents, to C\$2.51 by early afternoon yesterday as dealers suggested institutional shareholders were worried by further reports over the weekend about the size of the Busang deposit.

More than 4m Bre-X shares were traded in Toronto's first half hour.

One trader commented: "The shares are trading as if US institutions are saying, 'Get me out at any cost'."



Palestinian leader Yasser Arafat yesterday. He accused Israel of "declaring war on the peace process"

over Har Homa meant that the US administration would have to seek confidence-building measures in some other area - such as better transport links for the Gaza strip.

Mr Netanyahu's visit to the White House coincided with fresh violence in the West Bank. A Jewish settler shot and wounded two Palestinians in Kharbatha after accusing them of stealing his van.

The peace process suffered a further setback when Oman

TAG Heuer
SWISS MADE SINCE 1860

NEWS: EUROPE

France tries to protect status as front-rank power in face of smaller states' opposition

EU streamlining splits Bonn and Paris

By Lionel Barber in Noordwijk

France and Germany are at odds over plans to streamline the European Union's institutions and decision-making ahead of enlargement to central and eastern Europe, with the Bonn government siding with smaller member states.

Franco-German divisions surfaced during a heated debate among the 15 EU foreign ministers in Noordwijk, the Netherlands, on the future size of the European Commission and the reweighting of votes in the Council of Ministers.

France is determined to protect its status as front-rank European power in an enlarged union of up

to 25 countries, and to prevent paralysis as a result of small states wielding disproportionate power to block decisions.

But Germany is fearful of upsetting the balance between small and larger member states underpinning the EU since its creation 40 years ago. Bonn is also sensitive to charges that Paris, its closest ally, is tempted to create a foreign policy *directoire* of big countries.

The battle over institutional reform is the most sensitive issue in the EU's intergovernmental conference which is supposed to produce agreement on a revised Maastricht treaty at a summit in Amsterdam in mid-June.

On Sunday night, the Austrians, Dutch, Finnish, Irish, and Portuguese rounded on French proposals to cut the 20-member European Commission to a 10-member body, with all countries guaranteed a seat on a five-yearly rotation.

EU commissioners are supposed to represent the collective interest of the EU rather than their native countries, but smaller states view having their own commissioner as an insurance policy against domination by the big countries.

Mr Hervé de Charette, French foreign minister, responded with a warning that the French National Assembly would never ratify the Maastricht II treaty without some

institutional reform in favour of large countries.

Mr David Davis, UK minister for European affairs, said Britain was ready to give up one of its two EU commissioners, but only if it received compensation.

Ideas such as a favourable distribution of portfolios or a reweighting of votes for big country Commissioners were dismissed by smaller countries as "non-starters". The reweighting of votes in the Council of Ministers ahead of enlargement – as well as the threshold needed to trigger a qualified majority decision – is another sensitive IGC issue.

In the original Six – France, Ger-

many, the Benelux and Italy – the balance of voting weights meant that 70 per cent of the Community's population was needed to win a qualified majority. Today, with 15 members, the figure has fallen to 58.3 per cent. It could fall to 50.3 per cent with 26 members.

The Dutch presidency has floated the idea of tilting this voting weights so the qualified majority is, in effect, raised to either 55 per cent, 60 per cent (more or less the status quo), or 65 per cent. It has also asked countries whether they favour a switch to a "double majority" which would include an appropriate percentage of the population and the current weighted majority.

EUROPEAN NEWS DIGEST

German tax talks hope

Stalled German cross-party talks on tax reform may be about to resume. Hopes rose after Chancellor Helmut Kohl agreed to take part himself. However, Mr Oskar Lafontaine, leader of the opposition Social Democratic party (SPD), appeared to add to his party's demands, calling for higher children's allowances and a clear government statement on the impact of sweeping tax cuts on future years' budgets. Mr Kohl needs SPD support because of its dominance in the Bundestag, the second chamber of parliament.

Mr Peter Hintze, general secretary of Mr Kohl's Christian Democratic Union, expressed the hope that government plans for cuts in 1998 and 1999 could be agreed by the Bundestag, the lower house of parliament, before the summer holidays.

The SPD pulled out of earlier talks amid a row with the government over coal subsidies. Mr Lafontaine subsequently insisted Mr Kohl should be part of resumed talks. However, despite yesterday's concession, Mr Kohl still expects most of the negotiations to take place in a specialist committee. *Reinhold Aebler, Bonn*

Fewer Spaniards out of work

Registered unemployment in Spain fell more than expected last month to its lowest level for 15 years, reversing a slight rising trend in the total in January and February. The number registered with the labour ministry's employment offices fell by 35,349 to 2.3m, a drop of 1.5 per cent that brought last month's figure down to 13.8 per cent of the working population.

Last month's figures were released as the main trade unions and business associations put the finishing touches to a new agreement on employment rules that reduces dismissal costs and introduces new labour contracts to convert temporary appointments to permanent jobs.

The government said 718,506 contracts had been registered at employment offices last month, the highest March number on record. Most, however, were for temporary and part-time work; fewer than 4 per cent of them involved the permanent jobs which, under the high redundancy terms set by the old labour rules, carry considerable job security. *Tom Burns, Madrid*

Spain's current account was Ptas68.8bn (\$1.2bn) in surplus in January against a deficit of Ptas9.9bn in December, and a Pta 104.6bn surplus a year earlier.

Dutch voicemail plan dropped

KPN, the Dutch privatised posts and telecoms company, yesterday withdrew an offer of free voicemail messaging for its phone subscribers after the transport ministry, which supervises the industry, warned that such services could not be funded from its monopoly earnings. The country is to liberalise basic telephony from July, ahead of the European Union's deadline of next January, and KPN's PTT Telecom subsidiary is seeking to defend its position against new entrants.

Mr Johan Kooij, PTT Telecom vice president, rejected accusations by Telfort, a joint venture grouping BT of the UK and the Dutch national railways, that it was being slow in agreeing interconnection tariffs for rival operators, was trying to set these too high, and was not giving enough information about the cost structure on which they were based. Mr Kooij claimed it was offering a rate which, although double that charged by BT in its home market, was the second lowest in the world. He denied seeking to impose a rate four times the BT level. *Gordon Crabb, Amsterdam*

Citibank for Romania loan

Romania yesterday chose Citibank to lead a syndicated loan of \$157.8m to Romanian farmers to buy US irrigation and drainage equipment. It is the agricultural sector's largest single loan so far, and will be guaranteed by the Finance Ministry and the US Eximbank. The loan is to be paid in two instalments of \$133m and \$24.8m, payable in seven and three-and-a-half years respectively.

The equipment is to be purchased exclusively from two US companies, the Case Corporation and Valmont Industries. Agriculture has been one of the economy's most productive sectors. *Anatoli Liever, Budapest*

Turkish nationalist chief dies

Mr Alparslan Türkeş, veteran leader of Turkey's nationalist movement, who died at the weekend aged 79, is to be buried in Ankara today. He was one of the colonels who led Turkey's first military coup in 1960. Later, he created the Grey Wolves gangs of streetfighters which fought leftwing extremists in the 1970s.

Although his Nationalist Action party has a relatively small following, it is influential. It is well represented in the security forces, police and bureaucracy. Several contenders are already squaring up for the succession battle. Mr Türkeş appointed his son Tugrul as his successor, but the party faithful are believed to want someone stronger. Front-runners include Mr Mehmet Ağar, a former interior minister and police chief. He is an MP in Mrs Tansu Çiller's centre-right True Path party but may quit after a parliamentary committee accused him of colluding with organised crime. *John Barham, Ankara*

Pope wins Polish pledge

Pope John Paul yesterday had his first meeting with Poland's President Aleksander Kwasniewski. The president, a former Communist, promised to speed up passage of the long-delayed treaty with the Vatican on Church-state relations. *Reuters, Vatican City*

ECONOMIC WATCH

Price rises slow in Italy

Italy's headline inflation rate fell to 2.2 per cent in March from 2.4 per cent the previous month, confirming a general downward trend in the consumer price index over the past 12 months. Consumer prices last month grew 0.1 per cent, according to Istat, the official statistics institute. The decline in inflation has been helped by continued depressed domestic demand, combined with unusually strong competition in food prices. On a year-on-year basis, food prices rose in March at 1.1 per cent, compared to 5.5 per cent for housing and 2.4 per cent for services. All tariff increases introduced this year have been absorbed with the exception of a small impending rise in postal charges. However, the falling inflationary trend is expected to level out by the summer and then lead to a slight rise in the second half of the year as higher wage costs are felt. *Robert Graham, Rome*

Annual inflation in the European Union in February has fallen to 2.0 per cent, down from 2.2 per cent last month and 2.6 per cent in February last year, according to figures from Eurostat, the EU's statistics office. Tourist arrivals in Malta fell by 5.3 per cent in February compared to the same month last year.

Kremlin disputes Moscow road 'tax'

By Chrystia Freeland in Moscow

Rutted highways have been a favourite Russian obsession since the 19th century when writer Mikhail Saltykov-Shchedrin observed that "fools and bad roads" were the nation's two most enduring misfortunes. Today, Russia's pot-holed streets are again at the centre of attention in a road war which has pitted Mr Yuri Luzhkov, the powerful mayor of Moscow, against the federal authorities.

At the heart of the dispute is a "road fund" which Mr Luzhkov has generously endowed with contributions from the city's taxpayers. The fund is based on a 1 per cent payroll tax levied only within city limits and a share of four federal road taxes.

Russia's cash-strapped federal officials found this impossible to ignore and so, earlier this year, parliament passed a law claiming half the Moscow fund – some \$645m – for the central government, to be used to improve the national road system.

City hall protested against the bill and won a presidential veto of the law in its initial form. But over the



Luzhkov (left) appears to have lost out to Yelstin in row over road fund

weekend it became apparent that Russia's most muscular regional government was preparing for a face-saving climb-down.

Mr Luzhkov conceded that part of the Moscow road fund could be used to improve crucial arteries connecting the capital with the north-western, western and southern areas of the country. However, Mr Luzhkov insisted that "Moscow can do this

only on purely voluntary terms." He said a three-way commission, formed of representatives of parliament, city government and federal government, was working out a compromise.

Political observers see the tussle as a blow to Mr Luzhkov, who openly covets Mr Boris Yelstin's presidency and has built up such a strong personality cult that one Moscow perfume producer has

recently launched a scent named "Mayor" in his honour. "This was a great defeat for Mr Luzhkov, it shows that Mr Luzhkov's power within the Federation Council [the upper chamber of parliament] is not as great as we thought," said Mr Sergei Markov, a professor of political science at Moscow State University. "The Kremlin also doesn't need Mr Luzhkov to become too powerful a leader."

The conflict has also highlighted a more fundamental struggle between the regional and federal governments over tax collection. Low national rates of revenue collection have emerged as the Kremlin's most pressing political and economic problem. But regional authorities, like Mr Luzhkov's city hall, have proven more successful at extracting taxes, creating tension between the two levels of government.

"Right now, the regions have achieved a situation in which local taxes are more avidly collected than federal taxes," Mr Markov said. "This will be a big problem for Chubais [Mr Anatoly Chubais, the liberal first deputy prime minister]."

Reformers take on Russia's Goliaths

Chrystia Freeland on today's expected showdown between new cabinet team and electricity monopoly

The new reform team in the Russian cabinet is expected to face its first big showdown with the country's bloated natural monopolies today at an informal meeting of large shareholders and customers of Unified Energy Systems (UES), the national electricity company.

The meeting will be a test of the new administration's pledge to curb the overwhelming power of the natural monopolies, which until now have enjoyed close links with the government, which has turned a blind eye to their low payment of taxes. According to Mr Boris Nemtsov, the first deputy prime minister, who is expected to chair the meeting, the three largest natural monopolies – Gazprom, UES and the railways – together owe the federal government Rb35,000bn (\$4.4bn).

A preliminary investigation into UES has already uncovered evidence of either gross mismanagement or widespread corruption within the company, and a recent informal survey of foreign investors revealed deep discontent.

"UES is easily the world's worst managed electricity utility company," was a typical investor response in the survey, conducted last autumn by one of the "big six" international audit firms. Another investor said: "UES management conduct the company's affairs with a complete disregard for the rights and expectations of its shareholders. Since the state

is the major shareholder, this is rather strange." Mr Boris Brevnov, brought in as vice-president last week to clean up the company, said tomorrow's meeting "will be the first step on the road to making this company open and transparent. For the first time, outside shareholders and even the government itself will have a real voice."

The meeting promises to be a significant move towards greater transparency and improved shareholder rights in UES. For the first time, foreign investors, who hold some 27 per cent of the equity, will have the opportunity to question management directly.

Like Gazprom, the natural gas giant which is probably Russia's most powerful monopoly, the Soviet-era management of UES used to restrict the rights of outside shareholders by giving them very limited voting rights and no seat on the board.

Over the next few months, the government's reform team hopes to increase competition in the electricity sector and bring down prices for industrial users.

One important proposed change is to divert UES of power generating capacity. A second suggested change is to create a competitive wholesale market in electricity to which big industrial users across the country would have access.

Successfully reshaping UES would be an important victory for the new ministers brought in last month by President Boris Yelstin because financial disarray at the company has infected the entire economy and high energy prices have put a brake on industrial recovery. The task will be particularly significant for Mr Nemtsov and the small band of provincial reformers he has brought from his home base of Nizhny Novgorod.

"Those who defend the natural monopolies in their current form," he said at the weekend, "are consciously or unconsciously defending corruption, a deepening of the economic crisis, non-payments and a worsening of the social situation of our poorest people."

A newcomer to the cut-throat politics of the Russian capital, Mr Nemtsov has been handed the tricky task of battling with the deeply entrenched natural monopolies. Mr Nemtsov has described it as a "kamikaze" mission – with some justification. Now that he has surrendered his secure governorship in Nizhny Novgorod, if he is defeated by the natural monopolies in Moscow he could swiftly vanish into the political wilderness.

With the appointment of Mr Brevnov to a key job at UES, Mr Nemtsov has scored an early strategic victory. Just 29 years old, Mr Brevnov has already created Nizhny Novgorod's most powerful bank and established himself as an influential local politician. In seeking to reform UES from the inside, he now faces the biggest challenge of his career.

Cracks appear in Bulgaria's political truce

By Anthony Robinson, East Europe Editor

The group of 24 industrialised countries meets in Brussels today to discuss further financial support for Bulgaria amid signs that the political truce in Sofia that brought to an end a month of street protests and helped stabilise the economy is breaking down.

In an open letter to Bulgaria's President Petar Stoyanov published in the Bulgarian press, Mr Georgi Parvanov, leader of the Bulgarian Socialist party (BSP), accused the Union of Democratic Forces (UDF) of "betraying the principles which led the country out of crisis".

The Socialist government agreed to resign in February, to make way for a caretaker government led by Mr Stefan Sofianski, the UDF mayor of Sofia, after economic crisis and demonstrations made its position untenable.

The caretaker government was empowered to negotiate with the IMF and prepare for early general elections on April 19.

On the strength of this agreement the government was able to negotiate a \$656m standby loan and financial package with the IMF whose board is due to approve the deal on Friday.

The financing is connected with the planned introduction of a currency

board payments system soon after the elections, irrespective of which party wins.

But Mr Parvanov claimed the Socialists had not been kept informed of the details of negotiations with the IMF and other institutions.

What most angers the Socialist party leadership, however, is the way in which the caretaker government has carried out a purge of former government appointees in enterprises and institutions across the country.

The latest opinion polls show the Socialists, who won 54 per cent of the vote and enjoyed an absolute majority in the last parliament, are now languishing with only 17 per cent support while the UDF, which was rejected by voters in the December 1994 elections, enjoys over 60 per cent support.

But the UDF, a fractious and uneasy coalition, is also falling prey to the personality conflicts and rivalries which reduced its effectiveness in the past, forcing President Stoyanov to mediate between the factions.

The Movement for Rights and Freedom, the ethnic Turk party which used to support the UDF, and the trade unions are chafing at the UDF leadership in which Mr Sofianski, the acting prime minister, is at odds with Mr Ivan Kostov, the former finance minister who hopes to become prime minister if the UDF wins the elections.

The European Round Table of Industrialists (ERT), representing 40 industries, points to closer links between large and small companies as a way of accelerating change and innovation as enterprises respond to global competition.

"The smallest companies can demonstrate the flexibility and speed of reaction that comes from close personal control, while the big companies can mobilise the resources and technology to

Partnership 'can help save jobs'

By Emma Tucker in Brussels

Economic restructuring does not have to lead to mass redundancies and can be carried out in a socially responsible way, says a group of leading European industrialists in a report published yesterday.

The European Round Table of Industrialists (ERT), representing 40 industries, points to closer links between large and small companies as a way of accelerating change and innovation as enterprises respond to global competition.

"The smallest companies can demonstrate the flexibility and speed of reaction that comes from close personal control, while the big companies can mobilise the resources and technology to

drive new products into the market places of the world," said Mr Morris Tabakshat, chairman of Unilever, the Anglo-Dutch food manufacturer, who presented the report yesterday.

In an unspoken rebuke to Renault, the French carmaker, which last month announced the closure of its Belgian plant with the loss of 3,100 jobs, the report points to efforts made by large employers to minimise damage to communities as competitive pressures have forced change.

One case study examines the example of Philips, the Dutch electronics group, when it decided to close a lighting factory in the Italian mountain village of Alpignano, a move which would have devastated an

entire community. It transformed the site into a business park by recycling the knowledge and experience of the workers, plus the land, buildings and machinery of the factory.

Another example was Nestlé's decision to spin off an in-house printing operation when it took over Rowntree of the UK. Nestlé told the private buyer that if it built a printing plant nearby and took in the former Rowntree employees, it would be awarded all Nestlé's print contracts in York.

Ironically, Renault is singled out for praise for a company programme which offers practical help to any employees who come forward with ideas for setting up small businesses. While such initiatives will

stimulate the overall business climate in Europe, the ERT acknowledges they only play a part in the battle against unemployment.

Mr AD Melkert, Dutch social affairs minister, said: "It would be a fatal mistake if Europe would embark on the road of economic conservatism and artificial aid in order to save jobs in the shorter term."

"Job creation and job cancellation are daily practices in a modern, open European economy. There is no getting away from this fact. But... they cannot be detached from their social context," he added.

A *Stimulus to Job Creation - Practical Partnerships between Large and Small Companies*, available free from ERT on 322 534 3100,

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Niederwallstraße 1, 40118 Frankfurt am Main, Germany. Telephone: +49 69 150 530. Fax: +49 69 596 4481. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Stried, Colin A. Kennard as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alex C. Miller, Deputy Chairman. The shareholder of the Financial Times (Europe) GmbH is Pearson Overseas Holdings (UK) Ltd, 3 Burlington Gardens, London, W1J 8LS. Shareholder of this company is Pearson plc, registered at the same address.

GERMANY
Responsible for Advertising content: Colin A. Kennard. Printer: Hünert International Verlagsgesellschaft mbH, Adminal-Rosenstraße 3a, 42699 Solingen (FRG). 0174 7943. Responsible Editor: Richard Lambert, 40 The Financial Times Limited, Number One Southwark Bridge, London SE1 9UL.

FRANCE
Publishing Director: P. Maravall, 42 Rue La Boétie, 75008 PARIS. Telephone: (01) 576 1254. Fax: (01) 576 8253. Printer: S.A. Nord Editeur, 1201 Rue de Caen, F-93100 Rosny-sous-Bois. Editor: Richard Lambert, ISSN 1148-2733. Commission Paritaire No 57862.

SWEDEN
Responsible Publisher: Hög Censur 468 018 6088. Printer: AB Kvalitetstryckeriet, PO Box 6007, S-550 06, Jönköping.

© The Financial Times Limited 1997. Editor: Richard Lambert, 40 The Financial Times Limited, Number One Southwark Bridge, London SE1 9UL.

Bonn hoists a signal over Emu

By Peter Norman in Bonn

The Bonn finance ministry's damage control machine swung into action yesterday to dispel the impression that Mr Theo Waigel, its minister, had signalled that Germany would accept a more relaxed interpretation of the Maastricht deficit criterion for European economic and monetary union.

The minister's weekend remark that "I have never nailed myself to the cross of 3 per cent" was explained as irony or as a joke. Mr Waigel himself, in Munich for a meeting of the Christian Social Union which he leads, insisted there was "no room for interpretation" of the criterion that public deficits must not exceed 3 per cent of gross domestic product.

"There is three and that is how it is staying," he declared before yesterday's meeting. Later, he added: "Everybody must get used to the fact that three does not mean three plus X. The criteria will be interpreted strictly and stringently and not loosely and lazily."

There was, nevertheless, a strong suspicion that he had started preparing the German people for some deviation from the Maastricht criteria in order to allow Emu to start as planned at the beginning of 1999.

Although Mr Waigel's ministry said yesterday that he still believed there was a "good chance" this year's German deficit would be 2.9 per cent of GDP as forecast, other officials, were less optimistic. It was noted that Mr Waigel had in the past

delivered differing messages to international and domestic audiences.

Adding to the sense of a shift in attitudes, Mr Klaus Kinkel, the foreign minister, referred in a newspaper article to "scope for interpretation" in the treaty, although he also stated that this should only be used in strict conformity with the requirements of stability and in line with the meaning and purpose of Maastricht.

Indicating frustration with Mr Waigel's stance, two backbench MPs from Chancellor Helmut Kohl's Christian Democratic Union, published an 11-page statement in which they declared that it was a "misinterpretation" of the treaty to insist on a 3 per cent deficit limit.

"They warned that the government could fall into a 'trap' of having to choose between meeting the 3 per cent limit or the Maastricht timetable."

"We must tell the public in good time that not to take part in Emu because of a deficit of over 3 per cent would contravene the spirit and the text of the treaty," said Mr Armin Laschet and Mr Franz Peter Basten.

Pointing out that the criteria were "reference values" found only in a protocol to the treaty, they said that the debate over whether to meet the terms for launching the euro "to the decimal point" was robbing politicians of their freedom to act.

"Landing on the dot (3 per cent) is our own [German] interpretation which we have fixed upon in an absurd way and without any discernible reason."

Markets start to believe the bird will fly

By Richard Lapper, Capital Markets Editor

International investors yesterday received a reminder of just how volatile European financial markets can be in the run-up to monetary union, with bond prices moving upwards and French and German shares reversing direction to regain some of the ground lost during last week's sharp fall.

The bond markets recovery was triggered by a reaffirmation at last weekend's ministerial summit that the European Union is determined to press ahead with the existing timetable for monetary union and hints - subsequently denied - that Germany might soften its interpretation of the Maastricht criteria.

Some analysts are now suggesting the markets' former pessimism is giving way to a new bout of optimism that the planned single currency, the euro, will be introduced on schedule in 1999.

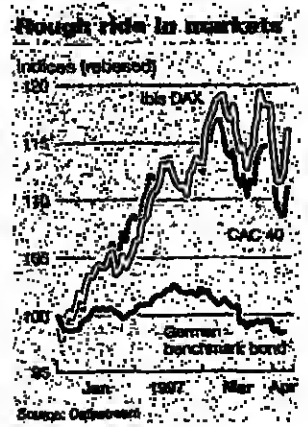
Mr Avinash Persaud, currency strategist at J.P. Morgan, says "there has been a significant shift in sentiment". Indications that the German economy is recovering more quickly than expected and that Italian and Spanish inflation is continuing to fall, should help each of these countries to meet the Maastricht criteria, he believes. Many investors have also been reassured by last week's decision by Chancellor Helmut Kohl to stand for re-election.

"Germany is seen as critical to monetary union and Kohl is seen as critical to German political will to make it," adds Mr Julian Jessop, chief European economist at the Japanese securities house Nikko (Europe).

The sudden shift in mood follows a stormy few months in bond and equity markets. Since the turn of the year bond prices have fallen sharply. Italian and Spanish bonds, which have most to gain from the convergence of European interest rates, have been worst hit.

According to US investment bank Lehman Brothers, Italian 10-year bonds offered investors negative returns in dollars of 9.36 per cent in the three months to March 31; returns on lower yielding German paper were negative to the tune of 7.2 per cent.

Viewed historically, "these are hugely negative num-



bers," said Mr Mark Fox, Lehman's chief European strategist. Since 1987 Italy's previous worst performance had been a negative return of 3.06 per cent in 1994. Italy's 10-year yield spread over Germany - the yardstick used to measure the risk of holding Italian government assets - widened from less than 1.5 per cent at the end of January to more than 2 per cent last week.

Last week's fall in the equity markets, which saw some \$60bn knocked off French and German shares, was triggered by the rise in US short-term interest rates before Easter and subsequent fall in US equities.

But analysts say the sell-off also represented a catch-up with the fall in bond prices, following gains of more than 30 per cent in the past 12 months. But even if yesterday's movement does mean that investors are becoming more confident about monetary union, this upswing may not be long-lived. Mr Fox fears, for example, that the dollar's strength, which helped bolster European convergence trades during 1996, has been a less reliable source of support this year. "For all of last year when the dollar rose so did peripheral currencies (like the lira and the peseta), but this year the dollar has had a random influence on Emu and has temporarily become irrelevant."

Changes in the international interest rate environment are also likely to check the chances of countries such as Italy and Spain making Emu in the first round. Last year's bull run in European bonds and equities took place when interest rates in Europe and the US were falling. Last month's increase in the US Fed Funds rate could usher in a period of tighter monetary conditions.

Ireland looks to widen its horizon

Stronger ties with Europe would lessen dependence on Britain, writes John Murray Brown



Preparing for Emu

Ireland is determined to be among the founder members of the proposed single European currency regardless of what the UK, its main trading partner, chooses to do and in spite of some misgivings among businessmen and economists. The Irish government last week approved a national plan for the introduction of the euro on January 1 1999 and - barring unforeseen upsets, Ireland looks set to meet the deficit, debt and inflation criteria for membership.

However, there are doubts whether this is sustainable. Some economists believe that in the medium term government growth forecasts may prove optimistic, making it difficult to remain within the deficit criterion for the single currency - the budget deficit must not exceed 3 per cent of gross domestic product.

Ireland's Emu motives are largely political: it believes that it is only through strengthening ties with Europe that it can lessen its dependence on the UK. "We have a reputation of being perhaps the most enthusiastic Europeans. But this does not imply we are engaged in a one-way dialogue about Emu or that we see greater integration as an unmitigated blessing," says Mr Maurice O'Connell, governor of the Central Bank of Ireland.

Nonetheless, of the political parties only the small right of centre Progressive Democrat party has voiced doubts about joining, pointing to the problems which might face companies selling in the UK in the event of a competitive devaluation. Opinion polls sug-

gest there is overwhelming public support. Ireland is in an awkward position. Among other European Union states only Portugal has a similar trade dependence on a large neighbour.

Mr Jim O'Leary, chief economist with Davy stockbrokers points out that Ireland does just 27 per cent of its trade with Germany, France, Austria and the Benelux countries - which at this stage would seem its most likely partners in the first phase of Emu - against 47 per cent with the UK and US.

As a small open economy Ireland has no

pretensions to going it alone, and has some experience of currency unions - it used the Irish pound from the early 1800s until the pound's dependence on sterling was pegged one-to-one to sterling until 1979.

But if the UK does remain outside Emu, Irish businesses fear they would be vulnerable to sterling's volatility, impairing competitiveness and damaging employment.

There are also questions about whether interest rates set in Frankfurt would be appropriate, given that Ireland's economic cycle is more likely to be in step with that of the UK than its European trade partners.

Some of these issues were addressed in a study by the Independent Economic and Social Research Institute, commissioned by

the government last year.

The report said the economy would benefit from lower interest rates, increased international investment and "an intangible confidence factor", but gains in output, trade and employment would be modest.

It estimated that the benefits of the single currency would be greater if the UK joined as well - a 1.8 per cent increase in gross national product and an additional 2.8 jobs over five years, against 1.4 per cent extra GNP and 24,000 jobs if the UK stayed out, and sterling shadowed the euro, or 0.4 per cent GNP gain and 10,000 jobs, if

management. The ESRI estimated that conversion costs for retail banks would be £500m-£1,000m.

The ESRI estimated that the banks would lose foreign exchange business worth £140m a year if sterling joined Emu and £175m if it did not. An estimated 70 per cent of bank forex income currently involves sterling transactions.

ESRI estimated that between 2,000 and 4,000 jobs could be lost in the financial services sector, and warned this could have a long term impact on the "future development and training of a strategic management class" in the sector.

For the markets, there is still some scepticism over whether Ireland will make the cut. Irish bond yields, while converging with German rates, still have some way to go.

The authorities fear that Ireland's strong economy might require higher interest rates, resulting in capital inflows putting upward pressure on the currency, which is already trading near the top of its range within the ERM.

The economic boom is generating record tax receipts but it also disguises the structural problems in the budget, highlighted by the failure to hit spending targets.

If there was a delay to Emu's starting date, some economists believe the country would find it difficult to meet its fiscal targets if the current economic growth rates were not sustained.

"If the government's growth projections are just 1 per cent below expectations, they would miss the 3 per cent deficit target," says Mr Alex Garrard, European economist at UBS, the Swiss bank in London. "It's now or never."

Ireland is in an awkward position. Among other EU states only Portugal has a similar trade dependence on a large neighbour

pretensions to going it alone, and has some experience of currency unions - it used the Irish pound from the early 1800s until the pound's dependence on sterling was pegged one-to-one to sterling until 1979.

But if the UK does remain outside Emu, Irish businesses fear they would be vulnerable to sterling's volatility, impairing competitiveness and damaging employment.

There are also questions about whether interest rates set in Frankfurt would be appropriate, given that Ireland's economic cycle is more likely to be in step with that of the UK than its European trade partners.

Some of these issues were addressed in a study by the Independent Economic and Social Research Institute, commissioned by

ITIL to the rescue

ITIL certification

ITIL is the world's leading framework for IT service management. It provides a common language and a set of best practices for IT service providers to manage their services effectively. ITIL certification is the first step towards becoming an ITIL expert. The certification process involves a rigorous examination of ITIL knowledge and skills. ITIL certification is recognized globally and is a prerequisite for many IT service management roles. ITIL certification is available for individuals and organizations. ITIL certification is a testament to your expertise in IT service management. ITIL certification is the key to success in the IT service management industry. ITIL certification is the first step towards becoming an ITIL expert. ITIL certification is recognized globally and is a prerequisite for many IT service management roles. ITIL certification is available for individuals and organizations. ITIL certification is a testament to your expertise in IT service management. ITIL certification is the key to success in the IT service management industry.

SGS International Certification Services

SGS is the world's largest certification body. We provide a wide range of certification services for individuals and organizations. Our services include ISO 9000, ISO 14000, and ISO 18000 certification. We are recognized globally and are a leader in the certification industry. SGS International Certification Services is the first step towards becoming an ISO expert. SGS International Certification Services is recognized globally and is a prerequisite for many ISO certification roles. SGS International Certification Services is available for individuals and organizations. SGS International Certification Services is a testament to your expertise in ISO certification. SGS International Certification Services is the key to success in the ISO certification industry.

NEWS: ASIA-PACIFIC



Chung: denied giving bribes in order to gain loans

Hanbo chief admits gifts to politicians

By John Burton in Seoul

The founder of the Hanbo steel group, which is at the centre of a financial scandal that has shaken the South Korean government, yesterday admitted making gifts to top politicians, but denied they were bribes to gain state-approved bank loans.

Hanbo collapsed in January under debts of nearly \$6bn, which raised allegations that the steel company had obtained loans by bribing associates of President Kim Young-sam and other leading politicians.

In testimony before a parliamentary inquiry that was broadcast live from a Seoul jail where he is imprisoned on embezzlement charges, Mr Chung Tae-soo said contributions made to politicians in the ruling and opposition parties were legal.

Mr Chung, wearing a light blue prison uniform, explained that he had long and close friendships with many of the politicians who have been accused of accepting money from him.

He acknowledged that he had asked several politicians as a personal favour to persuade banks to lend to Hanbo and to avoid raising questions in parliament about loans to the company.

Mr Chung's testimony came as prosecutors said they were investigating up to 10 politicians and bureaucrats on whether they

received money from Hanbo in return for influence-peddling. Another 10 politicians and businessmen, including Mr Chung, are on trial for alleged corruption involving Hanbo.

Korean newspapers have claimed that Mr Chung gave prosecutors a list of 20 influential ruling and opposition MPs who received donations from Hanbo.

Mr Chung denied opposition charges that he had inflated the cost of a new steel mill by Won1,300bn (\$1.4bn) and had diverted the extra funds to create a slush fund. "The misunderstanding arose because of interest payments. About Won1,500bn was paid as interest," he said.

The questioning of Mr Chung at the Seoul detention centre was the most unusual phase yet of a 45-day parliamentary probe into the collapse of Hanbo, South Korea's biggest corporate failure. Several executives of Hanbo's main creditor banks have already been questioned, but they shed little light on why they lent so much money to Hanbo in spite of its lack of collateral.

The eagerly awaited event in the hearings will be on April 25 when Mr Kim Hyun-chul, the president's son, is to appear at the national assembly to answer allegations that he accepted kickbacks and pressed banks to offer loans to Hanbo.

Mr Chung at the Seoul detention centre was the most unusual phase yet of a 45-day parliamentary probe into the collapse of Hanbo, South Korea's biggest corporate failure. Several executives of Hanbo's main creditor banks have already been questioned, but they shed little light on why they lent so much money to Hanbo in spite of its lack of collateral.

Airport charges raise chorus of protest

By John Ridding in Hong Kong

The US yesterday signed an air services agreement with Hong Kong which guarantees aviation links after the territory's return to Chinese sovereignty on July 1, but expressed concerns about proposals for a sharp increase in charges at the new Chek Lap Kok airport.

"This is something that our firms are primarily concerned about, that they raised with us," said Mr Richard Boucher, US consul general. Signing the 19th accord between Hong Kong and international aviation partners, he added that it was important for the

territory to have competitive and commercially reasonable rates at the new airport, which is due to open in spring 1998.

The comments came amid mounting pressure from the aviation industry, which warns that landing costs could be three-times present levels and that high charges would undermine Hong Kong's attraction as a regional airline hub. China Airlines, the Taiwanese carrier, yesterday added its voice to concerns, signalling that it would consider alternative routes for its China-bound passengers if costs prove to be too high.

Hong Kong is China Airlines' most important overseas market, since it uses the territory as a transit point for flights into mainland China. Direct flights are not allowed between Taiwan and the mainland, although some progress has been made on other cross-strait transport links.

"If the costs double it will certainly call attention to the need to look at alternatives," said Mr Chiang Hung-I, chairman of China Airlines. "As an airline operation we play very close attention to the bottom line."

An airport in Macao has sought to win a share of the Taiwan-China market since it opened in late 1995.

Air Macao and two Taiwanese carriers are authorised to operate the Taiwan-Macao route.

Mr Stephen Ip, Hong Kong's secretary for economic services, signalled some flexibility ahead of talks on the issue, which are scheduled for later this month.

"The Airport Authority will certainly listen to the viewpoints expressed by the airlines," he said. "I don't think a final decision has been made."

Estimates of proposed charges vary, but even the Airport Authority is talking of a substantial rise. Cathay Pacific, Hong Kong's de facto flag carrier, cited the example

of landing fees for a Boeing 747-400. A spokesman said the proposals from the authority would take the fees from the US\$3,314 now charged at Kai Tak to US\$3,764.

"We are very concerned," said the spokesman. "The airline community has done its research and found the Airport Authority's traffic forecasts are too conservative." Cathay has warned that high charges could force the cancellation of some routes and that airlines might divert traffic to other regional airports. Tourist companies have also expressed concern about a possible loss of business in the territory.

HK puzzles over Communist party role

John Ridding on worries about powerful bodies emerging outside the channels of government

From the legislature to the law courts, the institutions of post-colonial Hong Kong have been the subject of scrutiny, of accords and of diplomatic disputes. All except one. The role of the Chinese Communist party remains shrouded in uncertainty. And given its leading role in mainland politics, the missing piece of the Hong Kong puzzle is of particular importance.

"The most dire speculation is that the party will operate much as it does in China," warns Ms Christine Loh, an independent legislator, who urges clarification of its role.

"Such arrangements would be disastrous for Hong Kong. They would be as subversive to our way of life as the introduction of a full-blown communist economic system."

Over the past few weeks there have been mounting signals, if mixed, about the role of the party and other mainland organisations. At present, the party's power centre is located in Xinhua, the New China News Agency, which is the main local office of the central government.

The agency monitors the growing number of state enterprises in the territory, guides the pro-China media, and fires regular salvos at Mr Chris Patten, the governor.

Mr Zhou Nan, the present director, has said he will



Hong Kong fears the marble-clad headquarters of Xinhua News Agency, China's de facto embassy, will be a rival power to Mr Tung Chee-hwa, the post-colonial leader

retire after the July 1 handover of Hong Kong to Chinese sovereignty. But initial reports suggesting a reduced role for Xinhua have been

denied by Mr Zhang Jun-sheng, the agency's deputy director. He says it will continue to play "a crucial role" and that its director will

remain the most senior mainland official in the territory. Several pro-China politicians say Mr Zhou's replacement will also hold the rank of minister in the mainland government.

Xinhua officials and Mr Qian Qichen, the foreign minister, have promised that the agency will not meddle in the affairs of the post-handover government, which has been promised autonomy in Sino-British accords. But to spite of such comments, there are fears that Xinhua's marble-clad headquarters will provide a rival power to Mr Tung Chee-hwa, who takes over in July as Hong Kong's first post-colonial leader.

"Everyone is focused on Mr Tung," says one diplomat. "But there remains a concern that the party will be an alternative influence. The party boss is the top man in every Chinese province, and despite the handover agreements, one might wonder if Hong Kong will ultimately prove different."

Such fears are fuelled by the list of post-handover organisations. Xinhua, the ministry of foreign affairs, and the People's Liberation Army will all have a presence in the territory. But there will be no place in its political institutions, from Mr Tung's executive council to the civil service. This is in

line with the "one country, two systems" formula which promises Hong Kong's autonomy. But it also means there will be powerful bodies outside the normal channels of government.

There are already signs of competition for influence between the Chinese organisations, raising the risk of a troublesome tussle. Mr Zhang's remarks about seniority were possibly aimed at the ministry of foreign affairs, which will be represented at vice-ministerial level in Hong Kong by Mr Jiang Enzhu, a former ambassador to London.

Little things, such as the smart new headquarters that will house the ministry, may grate with other mainland bodies. Xinhua is already believed to be miffed about the transfer of some of its international responsibilities to the foreign affairs ministry, although it has retained the highly sensitive dossier of relations with Taiwan.

The bigger question, concerning the party's potential role as a power centre, will depend on its influence and the identity of the top party official - an appointment which could become clear within the next few months.

Because of its clandestine nature, there are few reliable estimates of party membership. According to Mr Xu Jiatun, former head of Xinhua, now in exile in California, the party had 6,000 Hong Kong members in 1983. The number has risen steadily, and is thought to include two or three members of Mr Tung's advisory cabinet. But compared with the mainland, the network is limited. "I don't think it is very extensive," says Professor Lau Siu-kai, a member of the Beijing-appointed Preparatory Committee.

Even pro-China figures, however, express concerns about the appointment of a senior party official to the territory. "This could overshadow Mr Tung and give the impression of another authority appointed by Beijing," says Professor Lau.

"Political groups or businesses could turn to him for their demands."

He believes the top party official should be below ministerial level, pointing to a tacit understanding that Mr Tung himself will be of ministerial rank in mainland affairs, or one notch above.

Mr Tung has dismissed the idea of an overlord. He has stressed his rapport with the central government and his access to China's top leaders. Supporters cite last month's meeting with Mr Li Peng, the Chinese prime minister, as a sign of his standing.

But whatever Mr Tung's access in Beijing a party heavyweight at home would add to the burdens of managing the transition.

Mr Tung has dismissed the idea of an overlord. He has stressed his rapport with the central government and his access to China's top leaders. Supporters cite last month's meeting with Mr Li Peng, the Chinese prime minister, as a sign of his standing.

But whatever Mr Tung's access in Beijing a party heavyweight at home would add to the burdens of managing the transition.

Mr Tung has dismissed the idea of an overlord. He has stressed his rapport with the central government and his access to China's top leaders. Supporters cite last month's meeting with Mr Li Peng, the Chinese prime minister, as a sign of his standing.

But whatever Mr Tung's access in Beijing a party heavyweight at home would add to the burdens of managing the transition.

Mr Tung has dismissed the idea of an overlord. He has stressed his rapport with the central government and his access to China's top leaders. Supporters cite last month's meeting with Mr Li Peng, the Chinese prime minister, as a sign of his standing.

But whatever Mr Tung's access in Beijing a party heavyweight at home would add to the burdens of managing the transition.

Attack comes as Rangoon recovers from spate of violence

Parcel bomb explodes at Burmese general's house

By Ted Bardecke in Bangkok

A parcel bomb exploded at the house of one of Burma's top generals at the weekend, killing his eldest daughter and adding to the recent spate of violent incidents erupting in the military-ruled country.

Lieutenant General Tin Oo, who as Secretary Two of the ruling State Law and Order Restoration Council (SLORC) and army chief of staff is the fourth highest ranking member of the military junta, was the apparent target of the bomb.

Residents said armed troops, already on "high security alert" ahead of next week's New Year water festival, made a visible show of force in Rangoon after the bombing, which occurred in an exclusive residential area.

Roads to the home of opposition leader Me Aung San Suu Kyi remained blocked. The bombing came just as Rangoon was recovering from a series of attacks on Muslim mosques by Buddhist monks. The attacks, the reason for which remains unknown, began in the second city of Mandalay - where a night-time curfew is still in place - and spread to several other cities.

Photographs published at the weekend in the Bangkok-based newspaper The Nation showed hundreds of saffron-clad monks, wielding clubs, roaming the streets of Pegu, about 100km from Rangoon.

The religious unrest followed violent student demonstrations in Rangoon and Mandalay in December. Burma's main universities remain closed. No foreign journalists have received

visas to visit the country for the past six weeks. No one claimed immediate responsibility for the parcel bomb attack late on Sunday. Gen Tin Oo, considered a hardliner within SLORC, may have been the target of another attack on Christmas Day, when two bombs went off at one of Burma's holiest shrines, the Sacred Tooth Pagoda, soon after the general paid an official visit.

The authorities blamed the Christmas Day attack on the Karen National Union (KNU), an ethnic rebel group waging guerrilla war against SLORC. The KNU threatened to launch terrorist attacks after its last remaining military bases along the Thai border were overrun by SLORC troops earlier this year.

The KNU has denied any involvement in both bombings. It said Sunday's parcel

bomb was the work of factions within the military opposed to Gen Tin Oo. "To make a bomb explode in a SLORC general's house is not easy," said Mr Mahn Sha, KNU first general secretary. "We are pretty sure it is concerned with the SLORC itself."

Since the religious disturbances of last month, speculation has been rife that a split in the military between hardliners such as Gen Tin Oo and the military intelligence chief, Gen Khin Nyunt, has widened.

Some diplomats believe the hardliners stirred up the monks to attack Muslims in an attempt to derail SLORC's attempt to join ASEAN - where three of the seven member countries are mainly Muslim - for fear ASEAN membership could force more openness on the hermetic country.

Okinawa troop row smoulders on

By Gillian Tett in Tokyo

Controversy over the US military presence on the Japanese island of Okinawa flared again yesterday after Mr William Cohen, defence secretary, indicated Washington remained committed to maintaining a "robust" presence in the area.

The comments, shortly before he arrived in Tokyo to conduct talks with Japanese leaders on his first visit to

Asia, are likely to fuel political sensitivity about the US presence on Okinawa.

Last week, Mr Ryutaro Hashimoto, Japan's prime minister, averted a potential crisis over the issue by winning political backing to ensure US troops can stay on the island after next month.

The issue has become pressing because the troops' leases are due to expire in mid-May and the 3,000 Okinawan landowners are

refusing to extend them. By striking an alliance with the opposition New Frontier Party, Mr Hashimoto has won backing for a parliamentary bill that would allow the central government powers to override this local opposition. The move has deeply irritated Okinawans, whose resentment at the presence of US troops was fuelled by a rape by servicemen last year.

Mr Hashimoto sought to play down Mr Cohen's remarks. But they were condemned by Mr Masahide Oka, Okinawan governor.

Unsettled was further fuelled by reports that Mr Cohen had warned that the US would maintain its force of 100,000 troops in south-east Asia for the foreseeable future even if Korea were reunited. Some 47,000 of these US troops are stationed in Japan, with two-thirds in Okinawa.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

UNITED STATES						JAPAN						GERMANY					
Year	Narrow Money	Broad Money	Short-term Rate	Long-term Rate	Equity Market Yield	Year	Narrow Money	Broad Money	Short-term Rate	Long-term Rate	Equity Market Yield	Year	Narrow Money	Broad Money	Short-term Rate	Long-term Rate	Equity Market Yield
1987	11.8	8.5	6.82	8.39	3.12	1987	10.5	11.5	4.15	4.54	0.55	1987	8.0	7.3	4.03	3.14	2.21
1988	4.2	5.4	7.85	8.84	3.61	1988	8.4	10.4	4.43	4.77	0.54	1988	8.6	8.4	4.34	4.46	2.81
1989	1.0	4.2	8.98	8.50	3.43	1989	4.1	10.8	5.51	5.19	0.48	1989	6.3	5.7	7.12	6.90	2.22
1990	3.8	5.5	6.08	6.55	3.80	1990	2.6	8.5	7.82	6.80	0.85	1990	4.5	4.5	6.49	6.86	2.11
1991	6.0	3.7	5.87	7.85	3.21	1991	5.2	2.0	7.21	6.40	0.75	1991	5.1	5.8	6.25	6.42	2.38
1992	12.4	2.0	3.75	7.00	2.95	1992	4.6	0.4	4.26	5.24	1.00	1992	7.1	8.2	6.52	7.80	2.45
1993	11.8	1.2	3.22	5.86	2.78	1993	3.0	1.4	2.83	4.19	0.67	1993	6.4	7.6	7.28	6.47	2.11
1994	6.2	1.4	4.57	7.08	2.85	1994	6.4	2.8	2.12	4.20	0.78	1994	6.8	9.0	5.36	6.88	1.77
1995	-0.2	1.8	5.98	6.57	2.61	1995	6.2	3.2	1.12	3.98	0.86	1995	3.7	0.0	4.53	6.82	2.00
1996	-3.2	4.8	6.41	6.43	2.16	1996	13.7	3.1	0.48	3.19	0.75	1996	10.4	7.8	4.81	5.27	1.81
1st qtr:1996	-2.3	5.2	5.30	5.88	2.21	1st qtr:1996	15.5	3.1	0.49	3.19	0.75	1st qtr:1996	9.3	7.0	3.45	5.17	1.68
2nd qtr:1996	-2.4	5.4	5.42	6.70	2.19	2nd qtr:1996	15.7	3.8	0.49	3.24	0.72	2nd qtr:1996	10.5	7.0	3.35	5.47	1.57
3rd qtr:1996	-3.8	4.4	5.46	3.77	2.20	3rd qtr:1996	13.4	3.5	0.51	3.11	0.75	3rd qtr:1996	10.8	8.6	3.27	6.34	1.81
4th qtr:1996	-4.6	4.5	5.45	6.35	2.22	4th qtr:1996	10.8	3.1	0.42	2.62	0.77	4th qtr:1996	11.1	8.5	3.16	5.89	1.68
Apr 1996	-2.3	5.8	5.38	6.50	2.20	Apr 1996	15.3	3.0	0.49	3.28	0.71	Apr 1996	10.8	7.8	3.33	6.39	1.88
May	-2.4	5.4	5.38	6.73	2.18	May	15.3	6.3	0.52	3.28	0.72	May	10.4	6.1	3.29	6.45	1.87
June	-2.4	5.0	5.48	6.90	2.17	June	16.3	3.8	0.46	3.19	0.71	June	7.8	7.8	3.38	6.57	1.84
July	-3.2	4.7	5.53	6.86	2.25	July	14.3	3.7	0.55	3.27	0.74	July	11.3	8.7	3.38	6.46	1.85
August	-3.9	4.4	5.42	6.82	2.18	August	13.8	3.7	0.58	3.14	0.76	August	10.9	8.5	3.29	6.30	1.81
September	-4.2	4.3	5.42	6.82	2.18	September	12.2	2.5	0.48	2.91	0.78	September	10.3	7.9	3.12	6.32	1.78
October	-4.9	4.4	5.43	6.54	2.08	October	11.0	3.7	0.43	2.75	0.78	October	11.8	8.0	3.12	6.00	1.78
November	-4.7	4.7	5.41	6.18	2.00	November	10.8	3.3	0.42	2.62	0.77	November	10.0	8.2	3.16	5.98	1.69
December	-4.3	4.3	5.50	6.29	1.98	December	10.0	3.1	0.42	2.48	0.80	December	11.3	7.8	3.23	5.79	1.81
January 1997	-3.8	4.8	5.47	6.58	1.90	January 1997	10.2	0.8	0.43	2.49	0.86	January 1997	11.1	8.7	3.14	5.79	1.85
February	-3.5	4.9	5.40	6.42	1.84	February	10.0	3.0	0.44	2.44	0.88	February	10.1	7.4	3.19	5.89	1.50
March	-	5.5	5.70	1.87	-	March	10.0	0.46	2.36	0.89	-	March	10.1	7.4	3.26	5.78	1.49

who's on top?

Find out how your company and its competitors match up in the FT's definitive guide to the global 500.

This unique annual survey ranks the world's top 500 companies by market capitalisation and turnover. So whether you're looking to invest or need to benchmark the competition, we've already collated the information for you.

FT 500
1997

Includes:

- top 500 companies by market capitalisation and turnover
- information by country and industry sector
- key contact information for all UK and European companies listed

Order your copy today - only £29.95 plus post and packing
Simply call - 0171 447 2010 or fax us on - 0171 240 5771

Monetary growth rates show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. All growth rates refer to the seasonally adjusted series except for Japan and Italy. German monetary statistics now form a continuous pan-European series. Monetary data supplied by Datastream and IBSA from central bank sources. Interest rates: short-term, period averages of US - 90-day commercial paper; Japan - 3-month certificate of deposit; Germany - 3-month fixed; France - 3-month fixed; Italy - 3-month fixed; UK - 3-month fixed; long-term, period average yields on 10-year benchmark government bonds. Interest rates supplied by Datastream. Equity market yield period averages of the gross dividend yield on the relevant FT-A world index.

Nortel = Networks

Are you

busy?

Or are you

productive?

If your company's computers are connected through a Nortel communications network, you'll be able to share voice, data and video information faster than ever. You'll be more efficient, more productive and very likely more profitable. Any questionzzz? Nortel Communications networks for the world.

NORTEL
NORTHERN TELECOM

NEWS: WORLD TRADE

Hanoi urged to speed up trade reform

By Jeremy Grant in Hanoi

US treasury secretary Robert Rubin yesterday urged Vietnam to speed economic reforms, remove obstacles to foreign investors and adopt more open trade practices.

He played down expectations of early progress on a trade pact between the two countries. That would take time because of complex government procedures in the US and the need for Hanoi to make "substantial commitments to open markets".

Speaking at a conference in Hanoi, Mr Rubin said the signing of a \$145m debt deal had cleared a hurdle to further progress on economic normalisation between the former enemies. But work was needed on creating a legal framework for the private sector, reduction of tariff and non-tariff barriers and ensuring foreign business obtained the same treatment as local business.

"There is a lot Vietnam can do - and do quickly," he said. "I worked for a Wall Street investment firm for 26 years and I often helped companies decide where to invest. (For Vietnam) to compete effectively for its share of global investment, it must address those issues of concern to international investors."

Washington and Hanoi are working on an all-encompassing trade pact that would clear

the way for the US to grant Vietnam Most Favoured Nation (MFN) status. Hanoi wants MFN because it would boost its exports to the US market, helping to cut its bulging trade deficit.

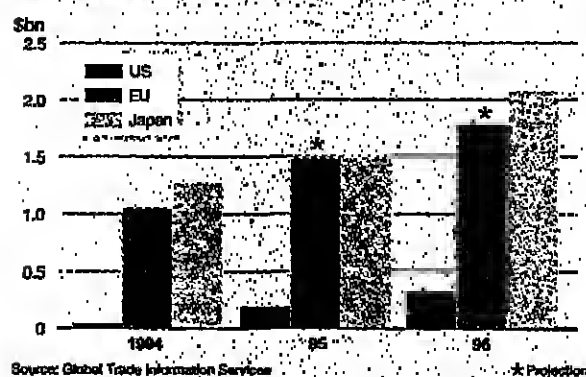
Mr Rubin would not predict when MFN might be awarded, nor when a trade deal could be signed. A US trade delegation is due in Hanoi next week to start talks on a draft text. That, the US hopes, will prepare Vietnam for eventual membership of the World Trade Organisation, for which it applied last year.

However, progress may be slow. Stiff opposition to tariff cuts is likely to come from entrenched interests in Vietnam's state-owned companies, which fear exposure to competition.

Many have close political connections to conservatives in the Vietnamese administration who oppose closer ties with the US for ideological reasons. In a reference to the problem, Mr Rubin warned against trying to "preserve industrial behemoths behind tariff walls".

However Mr Le Van Bang, Vietnam's ambassador-designate to Washington, said: "I think we're trying our best to accommodate some of the requirements from the US. There are some people who still think of Vietnam as a war. We have to get over that syndrome."

Vietnamese exports



Source: Global Trade Information Services

Fears grow over French plans for Airbus

By Michael Stappinger, Aerospace Correspondent

Is France reneging on its commitment to turn the Airbus Industrie consortium, the world's second biggest aircraft maker, into a focused, profit-oriented company?

German and British aircraft industry executives are concerned over reports last week that Aerospatiale of France wants to retain control of its factories and research establishments when Airbus is turned into a limited company.

Although they were quick to say in public that they thought any differences with the French could be resolved, privately, they are less sanguine. "We're very

worried," said one senior manager.

They fear that Aerospatiale is turning its back on plans, agreed earlier this year, to turn Airbus into a fully integrated manufacturer by 1999.

Airbus - owned by Aerospatiale, Daimler-Benz Aerospace (Dasa) of Germany, British Aerospace and Casa of Spain - is a *Groupement d'Intérêt Économique*. This means it does not make profits or losses in its own right or publish accounts.

Aircraft manufacturing is carried out by the four partners in their own factories. The Airbus senior management, with headquarters in Toulouse, is responsible for sales, marketing and customer support.

In a memorandum of understanding, signed in January, the four partners agreed to end the GIE system and turn Airbus into a single company which could compete on equal terms with Boeing of the US, the world's biggest aircraft maker. The change was given added urgency by Boeing's announcement in December that it planned to take over McDonnell Douglas, also of the US.

Dasa and BAE argue that a fully integrated Airbus company, in control of its own factories, would have several advantages. As a larger, technically innovative, electronic control systems long before Boeing did.

European aerospace executives suspect there are other reasons for Aerospatiale's reluctance to see fundamental change at Airbus. They believe the French government fears that France's influence in a supra-national Airbus would be diminished and that manufacturing might be moved to lower-cost countries.

France is consolidating its aerospace and defence sector. Thomson-CSF, the defence electronics group, is being privatised. Aerospatiale is being merged with Dassault Aviation.

The French government has shown its determination to ensure that this consolidation remain in the hands of the nationals. It last week rejected a bid for Thomson-CSF by the General Electric Company of the UK.

With a larger, integrated French aerospace and defence industry, France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

French aerospace and defence industry. France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

French aerospace and defence industry. France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

French aerospace and defence industry. France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

French aerospace and defence industry. France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

French aerospace and defence industry. France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

French aerospace and defence industry. France believes it will be in a stronger position to negotiate with its Airbus partners. The worry for the partners is that this will provide additional time for Boeing to strengthen its domination of the world aircraft industry.

Clinton in Latin America 'slow track'

Congress caution on trade threatens to disadvantage US in its back yard, writes Nancy Dunne

This was supposed to be "the year of Latin America" for President Bill Clinton. Three forays across the southern US border were planned as the administration has got to get out front.

The administration promised to bring Chile into the Nafta grouping of the US, Canada and Mexico three years ago, but has been unable to proceed without trade negotiating authority.

Ms Charlene Barshefsky, US trade representative, is to meet House members this week to persuade them to give the administration so-called "fast-track" trade authority to get on with the job. Under "fast-track" a majority in both houses must agree that any trade deal brought back to Congress for consideration will be voted for or against, but not amended.

Mr Richard Gephardt, the House Democratic leader, and most party members believe free trade pacts, such as Nafta, provide big profits and cheap labour for multinationals but fail to raise living standards in the countries where they set up production. They hold trade responsible for lost US manufacturing jobs and stagnant

wages in the US. Mr Gephardt - and his allies in the labour movement - are demanding strong labour and environmental provisions in any new trade deals. They want to be able to have trade sanctions against countries that do not uphold basic labour and environmental standards.

For the past three years, Republicans - backed by business - have stymied any attempt to include them.

Ms Barshefsky will try to find language on environment and labour which would allow enough members from both sides to agree. She appears to be ready to argue that the administration will negotiate labour and environment deals "where appropriate" but may not seek authority for that in a "fast-track" measure.

Chile, for example, has shown little resistance to labour and environment provisions. However, because Nafta is so unpopular, the US and Chile may well decide to pursue a bilateral deal. The most recent blot on the Nafta agreement was caused last week by more than 180 cases of hepatitis traced to strawberries grown

in Mexico and served in US school lunches.

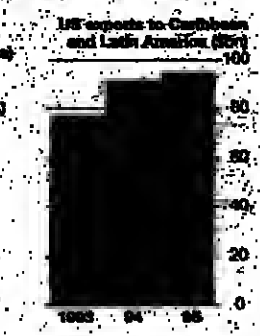
Ms Barshefsky will try to keep the argument away from Nafta and focused on the danger of US absence from the bargaining table.

"Our competitors would like nothing better than for us to sideline ourselves, debating Nafta and our relationship with Mexico for several more years while they move ahead," she told the House Ways and Means subcommittee last month. "It would be a serious, self-inflicted wound. America is poised to seize great opportunities. Our competitors cannot beat us; we can only lose by removing ourselves."

Mercosur, the largest economy in Latin American consisting of Argentina, Brazil, Paraguay and Uruguay, has agreements with Chile and Bolivia and is discussing pacts with several of the Andean and Caribbean Basin countries, she said.

Western hemisphere trade agreements

Ranking by value of trade	US exports to country and Latin America (\$bn)
North American Free Trade Agreement (Nafta)	100
Caribbean Basin Initiative (CBI)	20
US-Andean Trade Preference Act (ATPA)	10
Southern Cone Common Market (MERCOSUR)	5
Association of Caribbean States (ACS)	5
Andean Community	5
Group of Three (G-3)	5
Central American Common Market (CACM)	5
Source: IMF, 1995 figures	



US interests out," said Mr Larry Liebowitz, president of Quaker Fabric Corporation of Fall River, Massachusetts.

His company has had "enormous benefits" from Nafta, achieving a one-third penetration of the Mexican upholstery market. However, its sales to Brazil and Argentina have suffered from changing rules and sudden duty increases.

US companies and officials are particularly concerned about EU manoeuvres in the US backyard, and a proposed trade deal between the EU and Mercosur. They are alarmed by the current visit of Sir Leon Brittan, the EU trade commissioner, to Latin America and worried he will negotiate exclusionary trade deals which are not consistent with WTO rules.

"We already competing against European mills in Latin America," said Mr Liebowitz. "We can be left in the dust."

Mexico has bowed to EU insistence on a human rights clause in a trade deal between them and negotiations for a final agreement will begin in June, Mr José Angel Gurria, foreign minister, said yesterday. Reuter reports from Noorwijk.

NEWS: INTERNATIONAL

France broadens African policy focus

Fresh opportunities make up for setbacks in francophone countries, says David Buchan

France appears to be modifying its policy towards Africa under the combined impact of recent events in Zaïre, French military restructuring, the pressures on France's own development aid, and new opportunities in the non-francophone part of the continent.

If France is now broadening its policy focus, and French ministers are devoting more attention to anglophone Africa and in particular to South Africa, this is partly to compensate for setbacks to French influence in Zaïre, Rwanda and Burundi, once ruled by Belgium.

But even among its own former colonies, of which 14 share a currency link with France and six (including Djibouti) have defence agreements with France - Paris is now behaving less exclusively.

Being the main provider of economic and military assistance to these countries no longer seems possible or desirable.

France has resolved the policy conundrum it had with the International Monetary Fund and the World Bank in the late 1980s, and is now happily working hand in glove with them to help west and central Africa. In the Central African Republic which had three army mutinies in 1986, Paris is delighted that troops from neighbouring countries have now taken over policing from locally-based French soldiers in Bangui.

The French government is still reluctant to admit it backed a loser in President Mobutu Sese Seko, on the grounds that he cannot be said to have lost while his negotiations with the rebel leader, Mr Laurent Kabila, continue.

However, Mr François Léotard, leader of the junior coalition partner in the French government, complained: "the twist of events in Zaïre had produced a 'triple failure' for France: tactically, because Mr Kabila was backed by the US and anglophone African countries; morally, because France had given the impression of supporting the



Pulling out: the French army's withdrawal from Zaïre in 1994 has coincided with a reduction in trade and investment

The twist of events in Zaïre had produced a "triple failure" for France: tactically, because Mr Kabila was backed by the US and anglophone African countries; morally, because France had given the impression of supporting the "discredited" Mr Mobutu to the end; and geopolitically, because Zaïre was "an essential element to the French presence on the continent" - François Léotard

"discredited" Mr Mobutu to the end; and geopolitically, because Zaïre was "an essential element to the French presence on the continent".

In fact, France has a very slender economic stake in Zaïre. At FF400m (\$71m) last year, two-way French trade with Zaïre was a third of its 1990 level and far behind that of Belgium and the US, as is French investment in the country. But Mr Léotard was highlighting the strong French preoccupation about the impact of the possible break-up of Zaïre on its many neighbours.

One of these is the Congo, whose capital Brazzaville is just over the Zaïre river from Kinshasa. Some French troops are currently there, in case they need to evacuate the 1,600 French in Zaïre.

But what would happen if the 5m Zaïreans who live in Kinshasa decided to move across the river? asked one French official.

However, a break-up of Zaïre could affect other neighbours, and this bothers the French, in the context of their new wider focus on Africa. Hence, French pressure for an international conference on the Great Lakes region of Africa, to try to establish some basic principles. One of these, said

another French official, was: "Countries should not back armed rebels against another power". Though now working in tandem with Washington in supporting the Zaïrean negotiations, French officials remain irritated, and a little bitter, at what they claim is evidence that the US had earlier armed and trained Mr Kabila through Uganda.

France also plans more sparing use of its own military forces in Africa. It does not plan to renegotiate or denounce any of the defence agreements with Djibouti, Central African Republic, Chad, Gabon, Ivory Coast

and Senegal that all date from 1960. But it will certainly reduce the total of 8,200 men it bases on African soil, as it creates a smaller, fully professional French army. The latter would rely more on flying reinforcements to Africa, using transport and communications not available in 1960.

However, even small numbers of French troops, ostensibly based to protect countries only from external aggression, can get dragged into internal conflicts. After army mutinies in Bangui recently killed two French soldiers, and French troops heavily retaliated mostly

against civilians, Mr Lionel Jospin, the opposition Socialist leader, complained that France was trapped in a combination of "interference and powerlessness".

While complaining that the Central African Republic army is particularly ill-disciplined, French officials concede that army mutinies have become a general problem in Africa, aggravated by IMF and World Bank programmes that seek to restrain or cut government payrolls, including that of the military.

Paris has therefore sought to impress on the international institutions the need to act carefully and flexibly. In Chad, which has a particularly big army, France has co-financed with the World Bank a programme to demobilise and retrain some 27,000 soldiers over the past two years.

However, the big success for co-operation between Paris and the Bretton Woods bodies was their joint push for the January 1994 devaluation of the CFA (for Communauté Financière Africaine) franc used by 14 west and central African countries.

This long overdue adjustment from a rate of 2 French centimes set in 1946 to 1 centime unleashed export potential that saw growth among the CFA-users surge to an average of 5 per cent in 1995, and to 6 per cent last year. Inflation also rose to 40 per cent in 1994, but slowed to 15 per cent in 1995 and 5 per cent last year, still leaving the CFA countries with a substantial gain in competitiveness.

Before 1994 only three of the 14 CFA countries had programmes with the IMF and World Bank; now 10 do and the other four are negotiating them. A standard feature of these is the requirement to privatise state companies or services by competitive tender.

Despite rivalry from US companies in telecommunications and Asian groups in forestry, French companies have won many of these tenders. But they can no longer regard francophone Africa as their protected patch.

INTERNATIONAL NEWS DIGEST

Pollution's \$500bn promise

Governments should do more to encourage sales of technology to control pollution and improve the environment, according to United Nations studies to be published tomorrow. The studies say the market for such goods and services could more than double to \$500bn by 2000.

One of three studies commissioned by the UN Development Programme urges governments to spread information about investment opportunities in the environmental field, and better enforce environmental laws and regulations.

Another of the studies recommends setting up an International Bank of Environmental Settlements to help channel funds to poorer countries needing help for environmental improvements.

The UNDP estimates that, by 2000, around \$500bn a year will be spent on pollution-control goods and services simply to comply with environmental regulations.

It adds that much of the \$1,000bn needed for new power-generation capacity in developing and former communist countries by 2000 will be spent on developing renewable energy supplies.

It says another \$250bn will be absorbed in energy efficiency projects over the next 20 years. It expects a global market for electric vehicles to grow from virtually zero to \$2.5bn by 2000.

Industrialised countries at present account for 87 per cent of global environmental sales. *Leglio Boulton, London*

Iran to sue over chemical arms

Iran said yesterday it would sue 24 German companies for providing Iraq with chemical weapons or technology during its 1980-1988 war against the Islamic republic. Mr Mohammad-Reza Ahbassi-Fard, deputy head of the judiciary for executive affairs, said the defendants would be called to appear in a Tehran court shortly, but did not give a date.

The official said more than 1,000 relatives of the victims of chemical attacks during the war had filed complaints against the German companies for giving Iraq "chemical weapons, poisonous gas or the technological knowhow for producing such arms".

His remarks came as a Berlin court prepared to issue a verdict on Thursday in the murder trial of four Iranian Kurdish opposition figures in which Iranian leaders have been implicated.

Relations between Iran and its main trade partner, Germany, have been strained over the trial of an Iranian and four Lebanese nationals accused of gunning down the Kurds in a Berlin restaurant in 1992.

Bonn has acknowledged that German companies were involved in building chemical plants in Iraq in the early 1980s but says the assistance was intended for agricultural purposes, although the factories were later modified by Baghdad to produce material for military use.

AFP, Tehran

Terror threat to US forces

US military forces in Bahrain have been asked to refrain from congregating in bars, restaurants and other public places after renewed threats of terrorism against American officials.

Security has been tightened for the more than 20,000 US military forces in the Gulf since last June's bombing of the Dhahran housing complex in Saudi Arabia that claimed the lives of 19 US airmen.

AP, Washington

NEWS: THE AMERICAS

Chrétien and Clinton seem set to play down problems

US, Canada to underline friendship

By Bruce Clark in Washington and Scott Morrison in Vancouver

The US and Canada will play down a host of bilateral problems and proclaim the need for joint action in global affairs when Mr Jean Chrétien, the Canadian prime minister, visits the White House today.

While Mr Chrétien and President Bill Clinton meet frequently at international summits, this is the first time the Canadian leader has made a full official trip to Washington since taking office three years ago.

The two countries, whose bilateral trade amounts to more than \$1bn a day, celebrated their generally smooth relationship yesterday by sealing an agreement to eliminate all toxic matter from the Great Lakes. But an agreement on air pollution fell short of Canadian hopes for a binding US commitment to halve the emission of smog-creating substances by 2010. The US administration is under strong domestic pressure to soften its policy on clean air.

The visit comes three weeks after Canada said Washington's behaviour had "reached an all-time low" in barring from US territory four directors of Sherritt, a Canadian company which mines nickel in Cuba. The sanction against Sherritt was imposed under the Helms-Burton law, which penalises companies that do business with Cuba and has prompted an angry reaction from both the European Union and Canada.

But observers believe the two leaders will soft-pedal this dispute, along with arguments over Canada's effort to protect its cultural

heritage and media, and focus instead on pan-American and global issues such as UN reform, China and the former Soviet Union.

Canada is a strong advocate of boosting the UN's peacekeeping capacity, and has kept troops in Haiti since the US withdrawal. It is also a keen supporter of aid to Ukraine, where many Canadians have roots.

"For the first time, the US and Canada will be concentrating on burden-sharing in international affairs," said Mr Chris Sands, an analyst at the Centre for Strategic and International Studies in Washington. While both sides will lay out their positions for the sake of domestic audiences, disputes over Cuba would be kept within limits because "each side realises the other has very little room for manoeuvre", Mr Sands said.

In the latest "cultural" dispute, Canada has appealed against a World Trade Organisation decision upholding the right of magazines with US editorial content, but Canadian advertising, to compete freely against purely Canadian publications.

The US and Canada have also clashed over Canada's unwillingness to give US satellite broadcasting companies unfettered access to Canadian homes. But Canada has indicated that it is prepared to reopen talks on this issue after the next election. Mr Chrétien is expected to ask the US administration for more time to handle sensitive cultural issues.

The trip coincides with speculation that Mr Chrétien will call an election in June - trading in part on the photo opportunity provided by his White House visit.

'Category killers' in spotlight

Richard Tomkins on hints of a new, harder US anti-trust line

Office stationery is not normally a topic to set the pulse racing, but it is causing a furore in the US following a decision by anti-trust regulators to challenge a \$3.5bn merger between the two biggest office superstore chains.

Business leaders have been left wondering whether the move marks a toughening-up of anti-trust policy; and, if the courts allow the decision to stand, how far it will affect Wall Street's record levels of merger and acquisition activity.

The companies at the centre of the row are Staples and Office Depot, two of the three big US office superstore groups. Last September, they announced plans for the retailing industry's biggest merger since Federated Department Stores, owner of the Bloomingdale's chain, bought the R.H. Macy department store group for \$4.1bn in 1994.

Staples and Office Depot believed they had little to fear from the competition authorities because the combined companies would control less than 6 per cent of the \$185bn-a-year market for office supplies. But the deal ran into trouble in March when the Federal Trade Commission said it would go to court to block it.

Within days, Staples and Office Depot acted on a plan they had previously discussed with FTC staffers: they sold 63 stores to OfficeMax, the other big office superstore group, at a fire-sale price of \$109m. They thought that would seal the

Rare intervention: where US regulators have recently stepped in

Date	Bidder	Target	Outcome
Dec 1994	BAT Industries	American Tobacco	In out-of-court settlement, BAT agreed to sell some small brands and a factory in return for FTC clearance.
Jan 1995	Boston Scientific	Cardiovascular Imaging Systems and Sol-Med Life Systems	Boston Scientific agreed to license a specialist technology to competitors in return for FTC clearance.
Apr 1995	Microsoft	Intel (software company)	Microsoft abandoned deal after the Justice department said it would sue to block it.
Apr 1996	Rite Aid (drug store chain)	Rovco (drug store chain)	Rite Aid abandoned deal after the FTC said it would sue to block it.

deal - but on Friday, the FTC stunned the retailing industry by announcing that it was taking the merger to court anyway.

One fundamental disagreement between the companies and the FTC concerns the definition of the market the companies serve. While the companies say they control only a tiny share of the US office supplies market, the FTC says their merged company would dominate a distinct segment of the office supplies market served by office superstores.

The companies say a merger would allow them to make "enormous" cost savings that would be passed on to consumers in the form of lower prices. But the FTC says the merger would reduce competition in more than 40 local markets around the US, and studies show that cities with only two office superstores have much higher prices than cities with three.

Mr William Baer, director of the FTC's competition bureau, said: "If the merger is allowed to proceed, consumers will pay millions of dollars more for their copy paper, envelopes, pens and file folders."

The FTC's intervention shocked Wall Street because it comes after a decade or so of relative docility by anti-trust regulators. The US appears to have taken the view that horizontal mergers are desirable if they make US industries stronger and more competitive in today's increasingly global marketplace.

Although regulators have occasionally intervened in mergers, business leaders have grown accustomed to the idea that they will almost always back down if offered some kind of compromise - usually a minor divestment of some of the merged companies' assets. Anti-trust lawyers do not

believe that the regulators' attitude has suddenly changed - at least, not in relation to industries such as aerospace or pharmaceuticals, serving big international markets. But they do detect a shift in sentiment towards retailing, a domestic industry serving clearly defined geographical markets.

The regulators seem to be particularly concerned about companies known in US retailing parlance as "category killers" - businesses that specialise in a narrow product category and succeed by overwhelming it with their sheer size and market clout.

Mr Phillip Proger, a partner of Jones Day Reavis & Pogue, a Washington law firm, says anti-trust regulators are responding to recent developments in economic theory about mergers of retail and consumer products companies with well-known names, and are deploying the so-called unilateral effects model to predict how individual companies such as these can exercise their market power after a merger.

"Clearly, the FTC is taking a much harder look at transactions involving brand names or consumer products," Mr Proger says. "I think this transaction is evidence that the regulators are taking a hard look at whether the fixes we have seen in the past are adequate, and this means that future settlements may be much harder to get through."

AMERICAN NEWS DIGEST

US retailers' profits rising

US retail companies reported sharply higher profits as a proportion of overall sales in the last three months of 1996, the Commerce Department said yesterday. Retailers registered after-tax profits of 2.4 per cent of their total sales, up from 2 per cent in the previous quarter. But manufacturing companies recorded a decline in profitability in the fourth quarter of last year. Their after-tax profits were 6.1 per cent of sales, down from 6.5 per cent in the previous three months. In both sectors profits were substantially higher at the end of 1996 than they had been a year earlier, however.

The annual rate of return on shareholders' equity for retailers on an after-tax basis rose to 15.7 per cent, against 12 per cent in the previous three months. For manufacturers, the rate of return fell to 15.4 per cent from 18.4 per cent.

Gerard Baker, Washington

Brazil cellphone bids

The Brazilian communications ministry said yesterday it had received bids from 15 groups for the so-called "Band B" cellular telephone concessions it is selling.

Bids were received for all of the 10 regional concessions except for the area comprising several northern states. The announcement of the eventual winners is expected to take up to 60 days. The sale of the Band B concessions, which is expected to raise at least R\$5bn (\$4.9bn) for the government, is the first stage in the privatisation of the telecommunications industry.

Geoff Dyer, São Paulo

Queries on Haiti poll turnout

Observers at Haiti's parliamentary elections over the weekend cast doubt yesterday on the accuracy of the ballot, which was marred by a low turnout.

Sunday's elections, a referendum on President René Préval's austere economic plan, which is hated by most Haitians but is tied to tens of millions of dollars in foreign aid, could also clear the way for former President Jean-Bertrand Aristide to return in elections in 2000. Final results are not expected for 10 days.

The electoral council said there were areas with 30 per cent and 50 per cent turnout, but international observers and reporters doubted it was much more than 5 per cent.

US Republican party observers said at a news conference yesterday that they had seen election officials tampering with vote tally sheets in the capital, Port-au-Prince.

AP, Port-au-Prince

Referendum on Ecuadorean presidency called

By Justine Newsome in Quito

President Fabian Alarcon of Ecuador has called a national referendum asking Ecuadoreans to ratify Congress's appointment of him until August 1998, and to approve political reforms.

Mr Alarcon wants Ecuadoreans to confirm in the poll, scheduled for May 25, that his government is legitimate and constitutional. Congress removed President Abdalá Bucaram, after two days of

national protest against his government, on February 6, on the grounds of mental incapacity to govern and replaced him with Mr Alarcon, formerly Congress's own president. Polls show the move was popular inside Ecuador but it has been questioned, especially abroad.

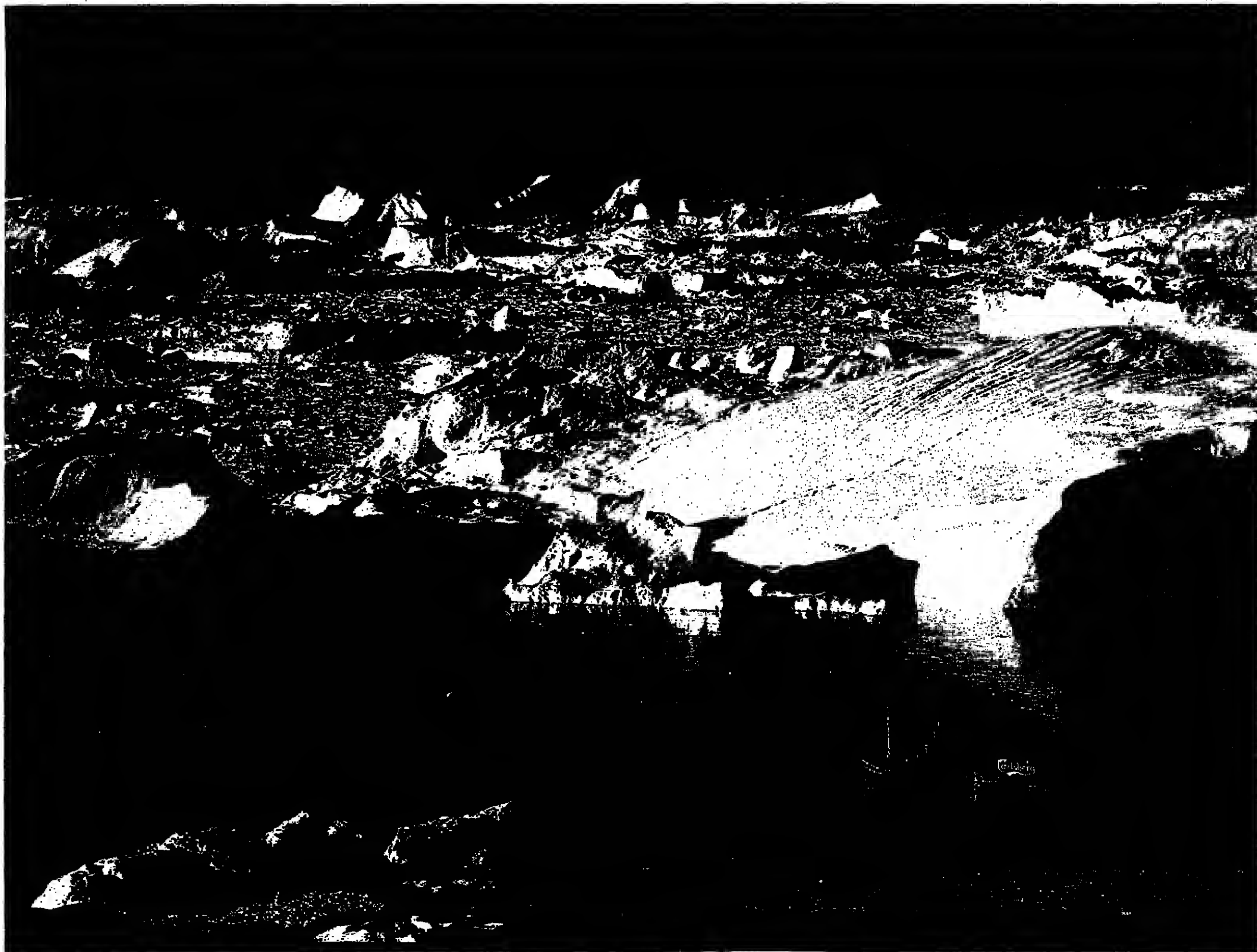
Despite speculation that the "interim" president would also ask Ecuadoreans to extend his term to 2000, Mr Alarcon decided not to risk rejection by including this question in the referendum he

announced on Sunday night.

About 60 per cent of the population believes he should go in 1998 (when new presidential and mid-term congressional elections will take place), reports the Market polling company. But he will strengthen his position by asking Ecuadoreans on May 25 to approve Congress's removal of Mr Bucaram and appointment of Mr Alarcon all in the same question. It will be impossible to reject Mr Bucaram without supporting his successor.

The referendum also avoids the sensitive issue of Vice-President Rosalia Arteaga's term. Elected with Mr Bucaram in 1996 for a four-year term, Ms Arteaga, Ecuador's first female vice-president, claims she is the only member of this government with a popular mandate and should stay until 2000. However there have been calls for her to step down in 1998 to allow a new presidential and vice-presidential team to be elected together.

Other reform proposals in the referendum aim to improve government in Ecuador. They include measures to limit election campaign spending, prevent smaller parties with little historical support from participating in further elections, replace a party list system for election of congressmen by individual votes, and change the timing of congressional elections to accompany the second round of presidential elections, rather than the first.



Probably the best beer in the world.

Coopers & Lybrand questions 'quality and completeness' of information

Auditor qualifies Equitas accounts

By Christopher Adams, Insurance Correspondent

Auditors to the Equitas reinsurance group have qualified its first accounts, published yesterday, because of doubts over the reliability of data necessary to assess the risks it faced. Equitas is the company which last year assumed the billions of pounds in financial risks which threatened to destroy the Lloyd's of London insurance market.

Auditors from Coopers & Lybrand, the accountancy firm, who examined the group's financial position questioned the "quality and completeness" of information used to calculate the assets it needed. Equitas said the data came from a wide range of sources, including Lloyd's

insurance syndicates, but much of it was unaudited and some was of "poor quality".

The group added that closer scrutiny of the data might lead to a reassessment of its liabilities. It was not clear whether these would rise or fall. Thousands of investors in Lloyd's agreed last September to reinsure all of their losses into Equitas under a recovery plan which offered them the chance to quit the market free of future liability.

A group representing about 8,000 of the investors - individuals known as Names whose assets have traditionally backed Lloyd's - said it was "troubled" by the audit. "Reinsured Names need as much reassurance as they can get and heavily qualified accounts do nothing to help," said

Sir David Berriman, chairman of the Association of Lloyd's Members.

Coopers felt it was unable to give an unqualified opinion because it did not have access to all of the information it would normally require. It did not say it disagreed with the accounting practice of Equitas and did not issue a disclaimer.

The accounts showed that Equitas had a cash surplus of £588m (£934.9m) after receiving an £11.2bn premium to reinsure all of Lloyd's losses for 1992 and prior years. The surplus was lower than anticipated as the group took a £122m charge because assets transferred from syndicates were undervalued.

Mr David Newbigging, chairman of Equitas, said the need to "wait-date" information supplied by syndi-

cates should not be interpreted as criticism of a reserving project which took three years to complete. He stressed there was no reason to believe that the data were wrong or any information missing. Equitas hopes it will be able to improve the quality of the information it has collected with an electronic "data warehouse" expected to come online this summer.

Coopers also noted that the unpredictable nature of the risks facing Equitas fuelled uncertainty, with future claims likely to differ from estimated liabilities "potentially to a material degree". Around 40 per cent of claims are likely to stem from policies insuring "long-tail" pollution, asbestos and health hazard risks in the US.

'Green' agenda adopted by City

By Leyla Boulton, Environment Correspondent

The City of London has set up an environmental strategy-making body to raise "green" awareness and performance. Miss Judith Mayhew, head of the policy committee of the Corporation of London, the municipal authority for the City, has disclosed. "New York or Tokyo have nothing like this," she added.

Ms Tessa Tennant, a member of the new Environment Forum and head of ethical investment at National Provident Institution, said there were two main ways the City could develop a "competitive advantage" on the back of concern for the environment.

First, it could continue work to weave environmental considerations into the business working within it - for instance by further enhancing the financial sector's understanding of risk to include environmental considerations.

Second, the City could increase its attractiveness as a place to work by improving its environment - for example, by improving public transport to reduce traffic and pollution.

"If the Tube's [Underground railway] Central line keeps seizing up with frequently well-paid people trying to get to work on it, that's not very good for London," she said.

A 25-member steering committee, which met for the first time last month to launch the forum, represents a cross-section of interests. Representing the insurance sector were Lord Jenkins, chairman of Friends Provident; Ms Tennant; and Lloyd's of London. Banks such as National Westminster were also present.

Miss Mayhew said sub-committees would research links between environmental considerations and specific areas such as accounting standards, investment choices and insuring risk.

UK NEWS DIGEST

Shift on curb for bank chiefs

Sir Andrew Large, chairman of the Securities and Investments Board, the City of London regulator, indicated yesterday that it was unlikely to back proposals to make directors of failed investment banks prove they were not guilty of mismanagement. The SIB is thought to regard a plan by the Securities and Futures Authority, the regulator which handles complaints against stock brokers, to reverse the "burden of proof" on senior directors in the most serious cases of management failure as being vulnerable to legal challenges.

There have been strong protests from bodies representing investment banks about the SFA's proposal, which was part of an attempt to tighten sanctions on senior managers after the collapse of the Barings merchant bank in 1995. The SFA has postponed a decision on what rules to put into force pending a consultation by the SIB. Sir Andrew said that the SIB was likely to publish a discussion paper shortly. The SIB's main reservation about the SFA proposal to place the burden of proof on senior bank directors is that it goes against the principle of being innocent until proven guilty, and could be challenged in court.

THE ECONOMY

Financial sector increases staffing

The UK financial sector has increased overall staff levels for the first time since September 1995, according to a survey by the Confederation of British Industry, the biggest employers' lobby, and Coopers & Lybrand, the accountancy firm. The study, published yesterday, shows that 38 per cent of financial firms increased staff numbers during the first three months of the year while 27 per cent reduced employment, leaving a positive balance of 11 per cent. In the previous three months there was a negative balance of 9 per cent and a year before a negative balance of 28 per cent. The survey found that securities traders and fund managers experienced the biggest increases while general insurers and insurance brokers reported the biggest falls.

Wolfgang Münchau

NORTHERN IRELAND

Archbishop hits at church arson

Continued arson attacks on churches in Northern Ireland will drag the region into a "new nightmare of division and suffering", Archbishop Robin Eames, head of the Protestant Church of Ireland, warned yesterday. He extended his sympathy to the Roman Catholic Church, at Tancred, whose buildings were destroyed in an overnight fire. The blaze at the Mullavally Roman Catholic Church, at Tancred, was the fifth at church property in less than a week. Arsonists destroyed one Catholic church and damaged another at the weekend. Two Church of Ireland halls have also been damaged.

The attacks had "horrified and disgusted" all right-thinking people, said the archbishop. Northern Ireland people have little hope that their politicians will reach a settlement over the region's problems, a poll indicated yesterday. Only a quarter of those questioned in the poll - commissioned from Queen's University by the Belfast Telegraph newspaper - believed the multi-party talks on the future of Northern Ireland would succeed. It found that 94 per cent wanted a negotiated settlement but 74 per cent believed the talks would fail.

Premier travels to race in spite of security risk

Major defiant after IRA forces rescheduling of 'institution'

By James Blitz, at Aintree racecourse

Mr John Major, the prime minister, yesterday delivered a striking gesture of defiance to the Irish Republican Army by arriving at Aintree racecourse in north-west England minutes before the start of the rescheduled Grand National.

His last-minute decision to go to Aintree was shrouded in secrecy throughout the day and the trip itself was one of the most bizarre that can ever have been conducted by a political leader during a general election campaign. It required Mr Major and his wife, Norma, to conduct a zigzagging 1,500km air journey the length and breadth of England to disguise their true intentions from the terrorists.

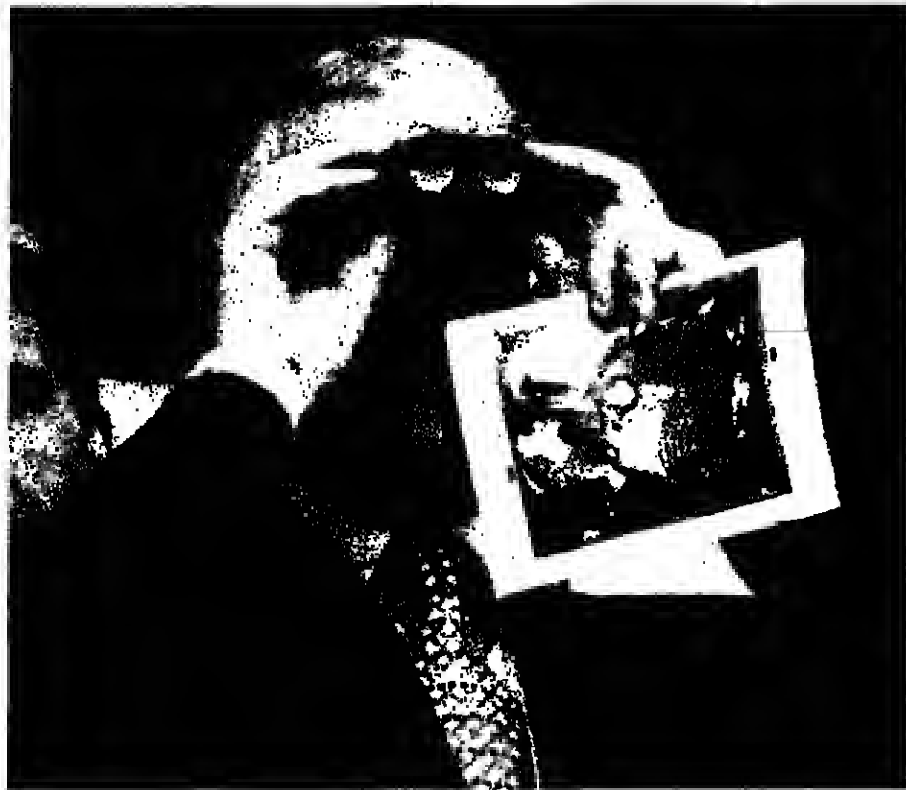
Talking to reporters on the course, Mr Major said he was delighted to be visiting

Aintree two days after the race was scuppered by a bomb call from the IRA. "The message to the IRA is that you can't bomb the British out of their national institutions. You can't bomb the British out of Northern Ireland and you can't bomb Northern Ireland out of the UK," Mr Major said.

The prime minister's day of travel started when his entourage flew by plane from London to Manchester airport in northern England.

By midday, he had completed a scheduled visit to a nearby hospital, but his aides were still rejecting all suggestion of a trip to the race. Instead, the Majors boarded their 11-seat helicopter and made a one-and-a-half-hour flight down to Andover in the south.

Mr Major paid a brief and scheduled visit to an Andover engineering factory. But within 25 minutes of his arrival, he was climbing back on to the helicopter at a secluded soccer pitch. Security had been sufficiently stretched to allow half-a-dozen teenagers on to the pitch as he boarded the plane. "There's only one Tony Blair," they chanted merrily, referring to the Labour party leader. Two hours later, the prime



Looking ahead: John Major watching the rescheduled race yesterday

minister was back in the north-west at the Aintree racecourse to see Lord Cyrene pass the winning post. Bombs planted on the M6 motorway in the English Midlands last week contained a total of almost 2kg of commercial explosives, police said yesterday. Officers added that the IRA had

admitted responsibility. The bombs, which failed to explode, caused widespread traffic disruption after a coded warning was sent to two hotels. Detectives said yesterday that the substance in the bombs was probably Semtex.

Election campaign, Page 10

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Clare Bellwood 0171 873 3234

Fax 0171 873 3064

Melanie Miles 0171 873 3006

triton

Individuals with proven business or sales skills required as Area Distributors for direct marketing the Triton range of woodworking tools in the U.K.

Proudly made in Australia to ISO-9001 quality standards, major Triton products include Workcentres for power tool users, a router table system including a biscuit jointer, the Superjaws clamping system, sanding equipment and comprehensive user training aids.

Our highly innovative and versatile products have an exceptional build quality, they offer excellent value for money, and end users are virtually unanimous in their praise. (More than 300,000 Triton Workcentres have been sold world-wide since 1976.)

You'll have an exclusive territory and you'll be expected to do many demonstrations at Trade Shows, woodworking clubs, local fairs etc. You'll run your own local advertising and will benefit from national campaigns generating mail order sales.

No investment is required in stock, equipment or training. All we require is your energy, experience, integrity and full-time dedication to the task. You could earn in excess of £60,000 pa.

Please send a detailed letter of application, giving us a brief employment or business background, to:

The General Manager, Triton Manufacturing & Design Co. Pty. Ltd. Fax: +61 3 9584 5510 - Phone: +61 3 9584 6977 - or Email: tools@triton.net.au.

GENUINE RETIREMENT SALE

PRIVATE MEDICAL SERVICES

Very successful (NPBT £500k plus) London based business with obvious scope for national expansion, now available, with principal prepared to stay on, if required, for up to 18 months, to achieve a smooth transition and help with expansion. Only principals with adequate funding should reply.

Please write to: Box B5146, Financial Times, One Southwark Bridge, London SE1 9EL.

INVESTMENT OPPORTUNITY

upmarket home shopping

Fast growing business requires £650k (min £25k per investor) to fund expansion. Highly acclaimed homebased business with few direct competitors. Experienced management has produced five catalogues in rapidly expanding AB sector of mail order. £235k invested to date to trial and market.

Write to: Box B5154, Financial Times, One Southwark Bridge, London SE1 9EL.

CHANNEL ISLANDS

Full Offshore Incorporation & Administration

Trust Establishment, Payroll Systems / Banking Facilities for Ex-Patriates.

For details & appointment write: Gray Trust Limited, 2nd Floor, 34 Dorset Place, St Helier, Jersey JE2 4TE.

Tel: 01534 878774 Fax: 01534 36401 E-Mail: corry@graytrust.je

PROJECT AND COMMERCIAL

lending available to UK and international clients

Anglo American Group Plc.

Tel: 01924 201 365 Fax: 01924 201 377

For Mergers and Acquisitions

In Global Transport

Triangle

Consulting, Recruitment, Mergers & Acquisitions

Jim Cleary

Triangle Management Services Ltd

10 Penn Road, Beaconsfield, Bucks HP9 2LX

Tel: +44 (0) 1494 678000 Fax: +44 (0) 1494 678888

OFFSHORE COMPANIES TRUSTS

2ND PASSPORTS

For business and investment advice contact: Royman Zieg, Director

INTERNATIONAL COMPANY SERVICES (UK) LIMITED

Standbrook House, 2 - 5 Old Bond St., London, W1X 3TB.

Tel: +44 171 493 4244 Fax: +44 171 491 0605 E-Mail: uk-info@icsl.com http://www.icsl.com

April Investment Opportunities

Veterinary Diagnostics £1350,000
Smoked Salmon & Fish Processor £250,000
Isle of Wight Property Devt £500,000
Conference Forum Management £250,000
Automated Tachograph Analysis £300,000
International Catalogue up to \$1m
Exclusive Rigid Inflatable Boats £300,000
Educational Materials £300,000
Greeting Card Distribution/Display up to \$1m
Building Services Group £250,000

New Guide to Venture Capital (UK & Europe)
1000+ sources of capital, 1900 pages, 8th edition
Investor & Entrepreneur Workshops
Investing & raising capital, deal structure, case studies

Details in VCR's monthly Report
Trial subscription available to investors Tel: 01865 784411

VCR est 1978

1000+ sources of capital, 1900 pages, 8th edition

Investor & Entrepreneur Workshops

Investing & raising capital, deal structure, case studies

Details in VCR's monthly Report

Trial subscription available to investors

Tel: 01865 784411

VCR est 1978

1000+ sources of capital, 1900 pages, 8th edition

Investor & Entrepreneur Workshops

Investing & raising capital, deal structure, case studies

Details in VCR's monthly Report

Trial subscription available to investors

Tel: 01865 784411

VCR est 1978

1000+ sources of capital, 1900 pages, 8th edition

Investor & Entrepreneur Workshops

Investing & raising capital, deal structure, case studies

Details in VCR's monthly Report

Trial subscription available to investors

Tel: 01865 784411

SUPERMODEL SERIGRAPHS

We are looking for importers in various European countries for the import and selling of serigraphs to art galleries and posters to postershops of very exclusive digital paintings of Supermodels.

Contact: The Supermodel Project (Europe) B.V. in the Netherlands.

Phone: +31 252 515839 Fax: +31 252 515314

Worldwide over 500 organisations have joined

The Best Practice Club™

Why not benefit from their experience

Call Michelle Argent 0800 435399 for a free information pack

FRANCHISING

Sandwiches and Salads

The World's #1 Submarine Sandwich Franchise!

Low Start-Up Costs
Simple Operation
Over 12,000 Restaurants in 57 Countries
Complete Training and Continued Support
Bread Baked Fresh in Every Restaurant

*See Entrepreneur Magazine Jan. 97-99

For Franchise and Development Information

Call the U.S.A. Headquarters 1-203-877-4281

fax: 1-203-876-6688

Writers: 325 Bic Drive Milford, CT 06460

e-mail: franchise@subway.com http://www.subway.com

This offering is made by prospectus only. See the 1996 Prospectus for details. The prospectus is available upon request.

Subway is a registered trademark of Doctor's Associates Inc.

BUSINESS SERVICES

DISCOUNTING OF TRADE DEBT

Forfeiting facilities for the discounting of negotiable trade debt, most countries considered with a preference for Africa, Americas, Asia Pacific and the Middle East, full country menu available.

JPR Financial Accountants

Est. 1993 Tel: 0121 554 9030 Fax: 0121 523 7199

Authorised Forfeiting Agent

Your Office in New York or London

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

YACHTS & POWERCRAFT

FOR SALE

118' Luxury Motor Yacht, built in 1987

5 staterooms for 10/12 guests plus crew

1000hp twin engines, 1975 hours and 1300 miles range. Custom built, London.

Tel: +44 171 381 7600 Fax: +44 171 381 7601

E-mail: info@seavoyage.com

See Entrepreneur Magazine Jan. 97-99

For Franchise and Development Information

Call the U.S.A. Headquarters 1-203-877-4281

fax: 1-203-876-6688

Writers: 325 Bic Drive Milford, CT 06460

e-mail: franchise@subway.com http://www.subway.com

This offering is made by prospectus only. See the 1996 Prospectus for details. The prospectus is available upon request.

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

TELECOMMUNICATIONS

LOCATION LOCATION

75 Cannon Street or 120 Old Broad Street.

Regus UK - personalised telephone answering, fax and secretarial services.

Fully furnished, staffed and equipped offices for rent by the day, week, month or year.

A business address in the most prestigious locations.

Tel: (0171) 556 7000

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

Subway is a registered trademark of Doctor's Associates Inc.

See 31 City, Tel/Fax/Email & more Tel: 212 972 9017 Fax: 212 972 9027

Internet E-mail: info@jprusa.com or http://www.jprusa.com

OFFICE EQUIPMENT

OFFICE FURNITURE

Due to city bank order postponement we have a large quantity of quality

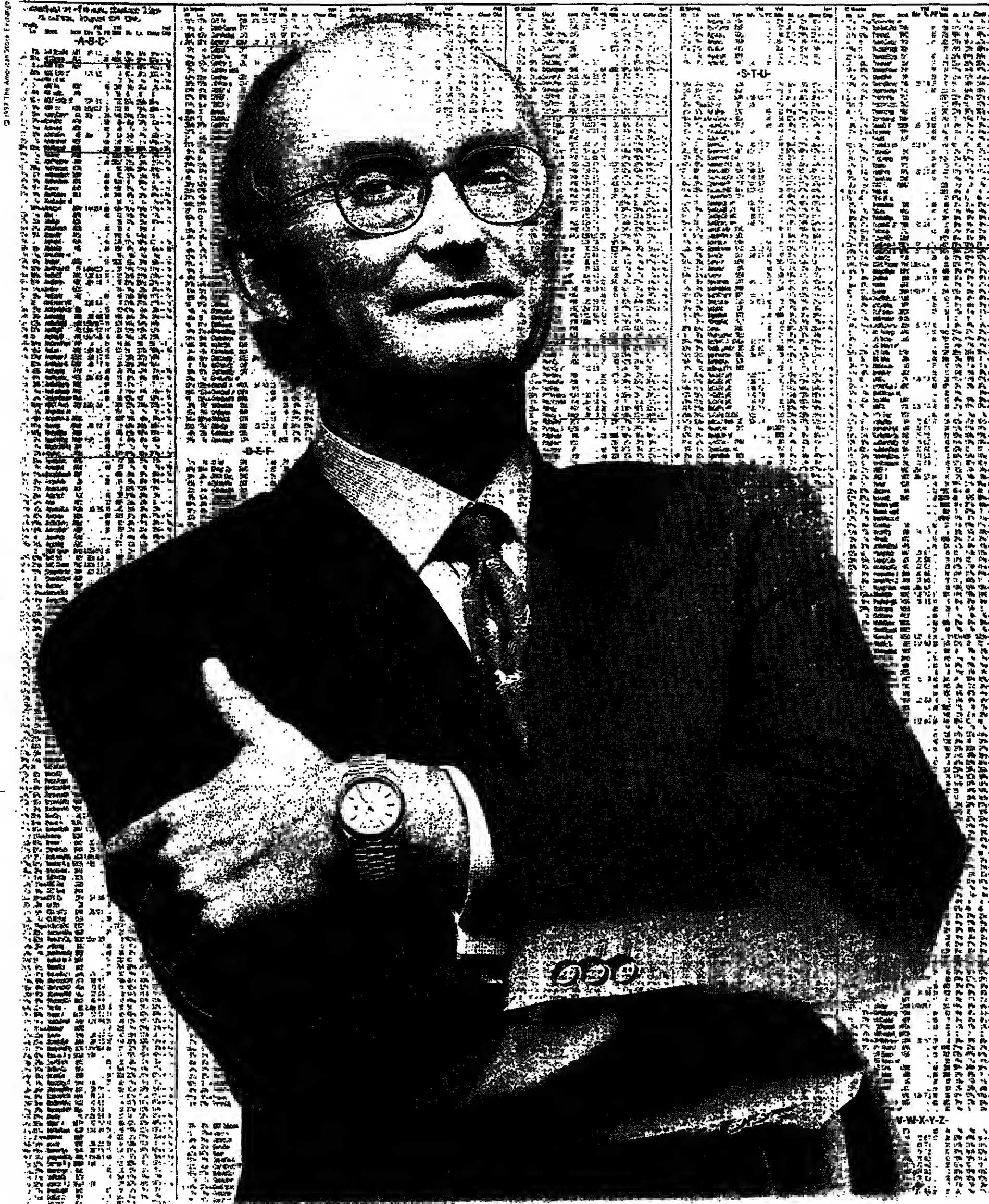
desks and system ranges - conference and reception desks - large chairs of

various (MILNE, Parnell, Ash etc.)

with discount of up to 30% from R.R.P.

86-73 THEOBALD'S ROAD, LONDON WC1X 8TA

AMERICAN STOCK EXCHANGE COMPOSITE TRANSACTIONS

**"VISIBILITY OPENS NEW FRONTIERS."**

"The Caspian Sea. The most sought-after oil region in the emerging markets, and Ramco's pioneering role helped make it happen," says Steve Remp, Chairman of Ramco. "We look for big opportunities and strong partners. I see that same drive in the American Stock Exchange. The AMEX provides us with the best opportunity to tell our great story to U.S. investors. They are the right partner for success in the American market."

STEPHEN REMP IS BIG ON THE AMEX.

AMERICAN STOCK EXCHANGE. To learn about the advantages the AMEX can bring to your company, contact Chairman Dick Syron. Phone 212-306-5353. E-mail rsyron@amex.com. Web site <http://www.amex.com>.

NEWS: UK

Conservatives contrast opposition leader's stance with his earlier scorn for markets

Labour seeks 'partnership with business'

By David Wighton,
Political Correspondent

The Conservatives yesterday accused Labour, the main opposition party, of "a preposterous and humiliating U-turn" after Mr Tony Blair, the Labour leader, set out his party's new-found enthusiasm for privatisation to an audience in the City of London.

"Our aim now is to build a partnership with business that is broader and deeper than any post-war government has contemplated in Britain," Mr Blair said. He called for a "third way" between state control and privatisation.

"I certainly believe that, where there is no overriding reason for preferring the public provision of

goods and services, particularly where those services operate in a competitive market, then the presumption should be that economic activity is best left to the private sector with market forces being fully encouraged to operate," he said. "There should be no dogmatic belief that the private sector should do everything - or that the public sector should do everything."

Mr Blair added: "Gone are the days when Labour represented one side of industry and business found itself automatically on the other."

Mr Blair had a generally warm reception from the audience of 250. Sir David Rowland, chairman of the Lloyd's of London insurance market, said he was there because

The general election campaign

he was "interested in what Mr Blair had to say". Mr Ian McAllister, chairman of Ford of Britain, said he was "still absorbing" what was "a very important speech".

Mr Michael Cassidy, the former chairman of the City Corporation's policy and resources committee, welcomed Mr Blair's speech. "It is good he kept the door open to Europe, which is vital for the City," he said. He was also pleased by Mr Blair's pledge not to import European labour market regulation which would damage the flexibility of the City.

In an advertisement in the London Evening Standard newspaper, the Conservatives quoted a five-year-old comment from Mr Frank Dobson, Labour's shadow environment secretary, in which he described business people as "stinking, lousy, thieves, incompetent scum".

Mr Dobson said he had aimed the insult specifically against businessmen who "enriched themselves at the expense of others on poverty wages". But the Conservatives insisted it gave the lie to Labour's claim to be a "party of business".

Conservative strategists also published comments made by Mr Tony Blair after the stock market crash in 1987, when he denigrated those "who chase paper profits in

the casino economy of the markets". Mr Blair was then quoted as saying: "Ownership of shares is just having a stack of chips on the casino table."

The Conservatives also pointed to the Labour leadership's past hostility to privatisation. Mr John Major, the prime minister, said: "I remember what [Mr Blair] and his colleagues have said about privatisation. The moment it is pointed out that their accounts don't add up, he suddenly embraces privatisation."

The scepticism was shared by some members of Mr Blair's invited City audience after he declared that there was now a "presumption" that economic activity should be in the private sector.

The queen who does not rule

The monarch dissolves parliament and presents the government's plans for office, but her role is that of a figurehead

Outsiders might reasonably believe that Queen Elizabeth plays an important role in the working of the British constitution. It is the Queen, after all, who dissolves parliament at the request of the prime minister before a general election. It is she who asks the leader of the biggest party in parliament to come to Buckingham Palace after polling day and form a new administration. It is the Queen who reads out the annual speech from the throne setting out the government's policy.

The reality is, however, that the Queen is a figurehead in the workings of the British constitution rather than a real player. The date of the dissolution of parliament is solely decided by the prime minister and her speech is written by ministers.

Her passive role underlines her position as a constitutional monarch who reigns but does not rule. Not since Queen Victoria, who died in 1901, has any sovereign exercised any real discretion over politics. The sovereign is a figurehead who gives an air of authority to the random and hidden workings of the constitution. Her role goes no further.

But there is potential within the British constitution for the Queen to play a critical role in the aftermath of an election if the outcome is unclear.

Take, for example, a situation in which no party has an overall majority in the House of Commons after the election - often referred to as a "hung parliament".

The automatic convention is that the leader of the party which has the most seats is asked to form a government. But this presents a range of uncertainties for the sovereign. What if two other parties form a coalition that could give them more seats? What if the minority government is unable to pass legislation but refuses to call another general election? What if there is uncertainty as to who the party leader is?

At least two of these problems have surfaced since 1945. In 1963, Harold Macmillan decided to stand down as Conservative prime minister through ill health, refusing to call a general election. On his advice, the Queen appointed Sir Alec Douglas-Home as his successor, much to the chagrin of some of the party's rival contenders.

In February 1974, Harold Wilson formed a minority Labour government after a general election. But Sir Edward Heath, the outgoing Conservative prime minister, tried to form a coalition with the leader of the much



The speech refers to "my government", but the words are written by ministers

smaller Liberal party. Those negotiations failed. Had they succeeded, the Queen might have been in a difficult position.

If the Queen were called upon to exercise discretion, the situation would not be damaging to her personally. The electorate regards her as a completely impartial figure whose political sentiments are a closely guarded secret.

There have been stories of how she had an excellent personal relationship with Harold Wilson in the 1960s and 1970s and a less happy one in the 1980s with Mrs Margaret Thatcher, then Conservative prime minister.

But neither the Queen nor any senior

members of the royal family has allowed personal political preferences to express themselves. Every prime minister in her reign from Winston Churchill has been impressed by her considerable knowledge of events and her sense of judgement.

The monarchy as an institution could not tolerate any prolonged involvement in the political arena. The matrimonial difficulties of the family have, in the past five years, done much to undermine the royal family's dignified image. The real impact of any constitutional crisis might be to intensify demands for an overhaul of the monarchical system itself.

James Blitz

Nationalists in Scotland claim growing support

By James Buxton
in Edinburgh

The Scottish National party yesterday painted a glowing picture of an independent Scotland enjoying faster economic growth than the rest of the UK, underpinned by North Sea oil revenues and low business taxation.

Mr Alex Salmond, the party leader, said when launching its manifesto in Edinburgh that it had never entered a general election in such a strong position.

Party membership was at a record and an NOP opinion poll at the weekend put the SNP second to Labour in Scotland with 26 per cent of the vote. The poll suggested 35 per cent of voters wanted an independent Scotland.

Mr Salmond asked Scottish voters to make Scotland "a real and independent nation again" by electing SNP candidates to a majority of the 72 Scottish parliamentary seats. In 1992 it won 22 per cent of the vote and took three seats.

The manifesto says Scotland would be a member of the European Union with its own armed forces and embassies in many capitals. It would banish the UK government's Trident submarines and return privatised Scottish rail infrastructure to public ownership.

The party would increase income tax for those earning more than £30,000 (\$47,700) a year and raise spending on welfare, social services and local government. It would cut the standard rate of corporation tax from 33 pence in the pound to 30 pence. Small companies would have their corporation tax cut by 22 per cent from 25 pence to 18 pence.

The SNP rejects government figures showing that Scotland has a fiscal deficit and was subsidised by the rest of the UK by about £5bn in 1994-95.

It argues that since 1979 Scotland has contributed a net £27bn to the UK exchequer. It bases this figure on its claim that 90 per cent of North Sea oil and gas reve-



"I believe that Scotland must again become an independent nation," says former James Bond actor Sean Connery in a statement of his reasons for joining the Scottish National party. "What we seek for Scotland is the normal status of a small ancient nation"

nues belong to Scotland.

Mr Jim Stevens, chief economic forecaster of the Fraser of Allander Institute of Strathclyde university, and a member of the Labour party's Scottish executive, said Scotland had a growing structural fiscal deficit because its share of UK public spending was higher than its share of UK tax revenues.

● The UK Independence party yesterday launched its election manifesto predicting Britain will leave the European Union within 10 years. "There will be a change of opinion," said Professor Alan Sked, the party leader and Professor of international history at the London School of Economics, "as the costs of the EU and the single currency become unbearable." The party has candidates contesting a third of the seats in the Commons.

Martin Wolf, Page 14

"JAL'S
NEW SEAT
GIVES ME



Tarence
Conran
(TERENCE CONRAN)

ALL

THE

COMFORT

I NEED

ON LONG



HAUL

FLIGHTS"

It's no wonder top businessmen prefer to fly with Japan Airlines. On board our new Executive Class Seasons, our Skyluxa seat makes comfort the No. 1 priority.

It has a multi-positional headrest for full support. A lumbar and leg support for posture. And to rest your eye, British designer Tarence Conran has created a soothing interior that changes with the seasons.

Even Seasons' changing menu appreciates European and Japanese tastes.

From 1st April to 30th June, 50% bonus miles for frequent flyers between Europe and Japan to celebrate our JMB unification.

For more details contact your travel agent or call JAL to enjoy comfort all the way.

JAL Japan Airlines
A BETTER APPROACH TO BUSINESS

Triumph beats Honda rival in buoyant market

By John Griffiths in London

Trade statistics due this week are expected to show further strong growth in motorcycle sales in March, taking the sector's recovery into its third year.

The growth is led by demand for high-powered, expensive sports motorcycles at one end of the market and the rise in popularity of scooters and mopeds - after nearly 30 years out of fashion - at the other.

The view of the motorcycle as a cheap, utilitarian alternative to the car has all but disappeared.

The figures are expected to show a first-quarter sales increase for all powered two-wheelers of more than 40 per cent, compared with the first quarter of 1996.

Figures for the "superbike" sector - machines over 900cc - published by Motor Cycle Trader, the main jour-

Used car prices at the beginning of April stood 9.7 per cent higher than in the same month a year ago, reflecting a "robust and fundamentally sound" market which has enjoyed 48 consecutive months of rising values, according to CAP Motor Research, the monitoring group. The increase follows year-on-year rises of more than 10 per cent throughout the preceding quarter. CAP's statistics are based on a "basket" of 93 widely varying car models. "The government could look at the used car market for the elusive 'feelgood' factor," said Mr Mark Cowling, CAP's chief economist.

Of the UK industry, high-light a landmark for UK-produced Triumph.

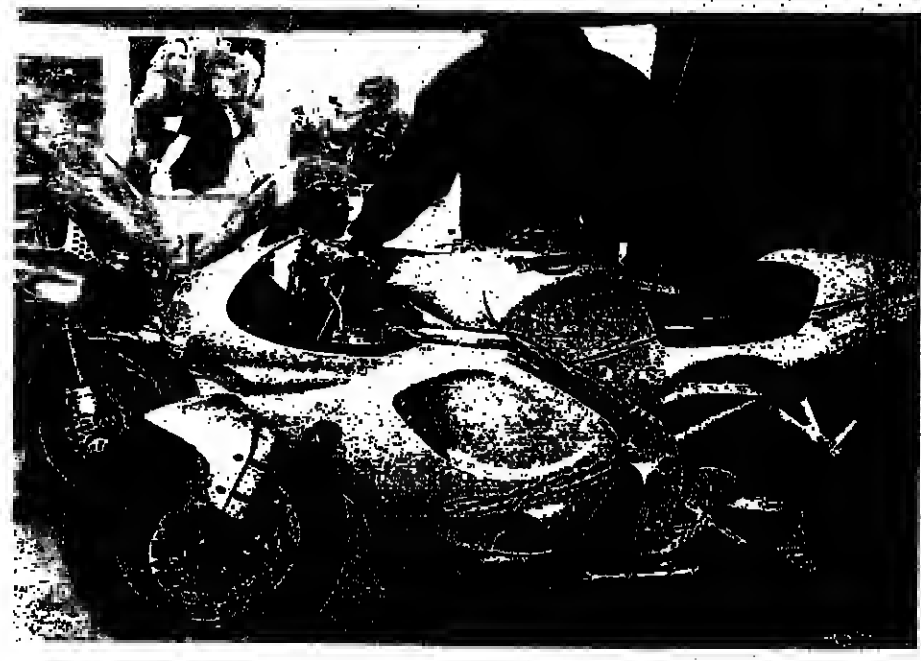
One of the UK's most famous motorcycle manufacturers, it was rescued when

Mr John Bloor, a property entrepreneur, revived the company, based in the English Midlands, in the 1980s.

The journal's statistics show that in this year's first quarter Triumph's Daytona sports model ousted rival Honda's Fireblade from first place in the top 10 list of best-selling superbikes. In the period, 625 Daytonas were sold, compared with 488 Fireblades. Triumph has increased production from about 2,000 motorcycles a year in the early 1990s to 15,000 last year.

Mr Bloor has indicated, however, that even if demand continues to grow, a ceiling of about 25,000 bikes a year is likely to be imposed to retain flexibility.

Total powered two-wheeler sales for the first two months of this year reached 8,325 - a 38 per cent rise on the same time last year.



Triumph: its Daytona model has ousted Honda's Fireblade as the top-selling superbike

Citroën and Fiat boost imports' share of car sales

By John Griffiths

The share of the new car market taken by imports reached a record in the first quarter, figures from the Society of Motor Manufacturers and Traders showed yesterday. They hit 65.4 per cent, up from 61.4 per cent in the previous year's quarter. The figure for last month alone was 65.3 per cent.

Manufacturers in mainland Europe

increased their market shares with Citroën up to 5.4 per cent last month from 3.3 per cent a year before and Fiat up from 3.8 per cent to 4.6 per cent.

The import penetration was offset by fast-rising car production in the UK, much of it for export. National output of new cars this year is expected to top 1.7m, the highest figure for more than 20 years.

The market for new cars was subdued in

March, with registrations at 179,863, 0.2 per cent below the level achieved in the same month a year earlier. However, registrations in the first quarter as a whole were up 3.5 per cent on the comparable period in 1996 - to 549,534 from 531,049.

Mr Ernie Thompson, chief executive of the SMMT, expressed concern at last month's sales performance. "The rate of market growth has slowed

dramatically in the past two months," he said. "Of the 18,500 additional sales made in the first quarter, 15,000 were made in January."

Nevertheless, the industry remains comfortably on course to break through the 2m sales barrier this year, although the prospect of matching the industry record of 2.8m registrations in 1989 looks increasingly out of reach.

BUSINESSES FOR SALE

Clare Bellwood 0171 873 3234

Fax 0171 873 3064

Melanie Miles 0171 873 4874

AgipPetroli

SALE OF AGIP SERVIZI S.P.A.

AgipPetroli S.p.A. ("AgipPetroli"), headquartered in Rome, with fully paid up share capital of lire 1,450,000,000,000, announces its intention to seek purchasers for 100% of the shares in Agip Servizi S.p.A. ("Agip Servizi").

Agip Servizi is the leading Italian provider of management, maintenance and upgrading services to heating and cogeneration systems, for whom it supplies the necessary heating fuels. It also provides integrated facility management services. Agip Servizi, with fully paid up share capital of lire 40,000,000,000, is headquartered in Rome.

For the purpose of the sale, AgipPetroli has engaged the services of Nomura Italia S.p.A. ("Nomura") as its financial adviser. Parties potentially interested in acquiring Agip Servizi should register their interest with:

Daniela Orlando
Nomura Italia S.p.A.
Investment Banking Division
Via Turati 16/18
20121 Milan
Tel: 02 8236 245
Fax: 02 855 2387

Aldo Monteforte
Nomura International plc
Investment Banking Division
1, St. Martin's-le-Grand
London EC1A 4NP
United Kingdom
Tel: +44 171 521 2251
Fax: +44 171 521 3593

Prior to receiving an information memorandum describing Agip Servizi, interested parties will be required to provide Nomura with:

- a confidentiality undertaking, on terms that Nomura will indicate, signed by an authorised signatory of the interested party;
- consolidated financial statements for the interested party covering the last three years;
- a description of the interested party's activities and objectives for the potential investment.

The above documents should be submitted to Nomura by 21 April, 1997. This announcement is directed exclusively to limited liability companies.

Brokers or other intermediaries must disclose the name of the principal for whom they are formally acting. AgipPetroli reserves the right, at its sole discretion and without assigning any reason, not to provide information on Agip Servizi to any interested party.

This advertisement is for information purposes only and should not be construed as an offer to buy or sell securities in any jurisdiction. It is neither a public offer nor art. 1336 of Italian Civil Code, nor a solicitation to public saving nor art. 1/18 of Italian Law and successive modifications and integrations. This advertisement is published on behalf of AgipPetroli and has been approved by Nomura International plc which is regulated by The Securities and Futures Authority, solely for the purposes of Section 57 of the Financial Services Act 1986 of the United Kingdom. The investment which is the subject of this advertisement is not available to private customers as defined in the SFA rules. This advertisement and any expression of interest deriving therefrom shall not bind AgipPetroli to proceed with any sale or related procedure. AgipPetroli reserves the right to make any final decision as to whether to proceed with the proposed sale and on the terms of such sale.

This advertisement is subject to Italian law.

Neither this information nor any part of it may be taken or transmitted into the United States of America or its territories, or possessions or distributed to any US person (within the meaning of Regulation S under the US Securities Act of 1933), including any branch or agency of a non-US person located in the United States.

MTI Trading Systems Ltd Winter Partners Ltd

The Joint Administrators, Malcolm Cohen and Tony Supperstone offer for sale the businesses and assets of the above companies as going concerns. Key features include:

- Estimated combined annual turnover to 31/3/97 of £12m
- Industry-leading financial software offering Dealing Room solutions and Banking applications
- TradeWizard, Open Trade, IBS 90 and Version 5, Abraxsys, and others
- Intellectual Property Rights
- Impressive premises in the City and Harrow, Middlesex
- Extensive and prestigious global client list including several major international banks
- European operations based in Frankfurt
- Opportunity to acquire significant tax losses
- First class human resource
- Research and Development facilities for new products

Details can be obtained by registering interest with the Joint Administrators under reference 7/AGCK by fax on 0171 935 3944 or by e-mail at geoff.carton-kelly@BDO.co.uk

BDO

8 BAKER STREET, LONDON W1M 1DA

TEL: 0171 486 5888

FAX: 0171 935 3944

BDO Stay Hayward
Corporate Recovery
and Insolvency

Coopers & Lybrand

NATIONAL WHOLESALE SUPPLIER TO
PETROL FORECOURT SHOPS

K. T. Quirke & Sons Limited

Via Motique Service Group and Impulse Distribution

The Joint Administrative Receivers, Martin Ireland and Steve Holgate, offer for sale the businesses and assets of this long established distribution and petrol retailing company based in Slough, Berkshire.

Principal features of the distribution business include:

- wholesale turnover of £5m
- national sales force and nominated suppliers to major oil companies
- customer base of 2,500
- large range and stock of FMCG
- small retail cash and carry outlet
- also two modern petrol filling stations - fuel volume 6m litres pa

For further information, please contact Trevor Wilson of Coopers & Lybrand, 9 Grayfriars Road, Reading, Berkshire RG1 1JS. Telephone: 0118 969 7111. Fax: 0118 969 7703.

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

STORAGE/ DISTRIBUTION SECTOR

Profitable, well established building and storage company with turnover in the region of £1 million, blue chip customer base and vehicle fleet of 13 trucks.

Conveniently located in South Bedfordshire with easy access to M1/M25. Ideally suited to warehousing/distribution company looking for a base to link North/South network. For further details please reply by 30th April 1997, to:

Lander & Co
Chartered Accountants
38 Market Square
Teddington
Beds, LU8 6BS
Ref: FJMF29

PRODUCTS REQUIRED

MANUFACTURING COMPANY WITH DISTRIBUTION IN THE CATERING AND ELECTRICAL WHOLESALE MARKET REQUIRES NEW PRODUCTS.

- We are able to:
- Purchase
- License a product to manufacture and sell
- Buy/Import a product to distribute
- Join forces with a suitable company for mutual benefit.

Write to: J. B. BAKER, 15, LANE 10, LANE, NEWTON, BEDFORD, LONDON SE1 5HL

UK CHIP PACKAGING & INTERCONNECT SPECIALIST

Leader in low cost camera chip & sensor packages. Modern facilities, 400sqm clean room, automatic production equipment. Seekers Sale/Merge/Acquisition proposals. Principals only Fax: 01494 581961

BUSINESS SALE REPORT

The No. 1 Independent listing of medium to large companies for sale in the UK (170 £1m+). New sections list major acquisitions and all UK restructurings. For details call: 0181-875 0200

CONTRACT CLEANING/OUTSOURCING company for sale North London. Turnover £3.2m with very profitable history. For details contact J. Lerner by fax no. 0181 866 2157

FOR SALE

On instructions of the Joint Administrators P A Revell FCA and J Russell MIPA **OAK MEDICAL LIMITED** t/a **OAK MOBILITY**

comprising:-
6 x Leasehold Retail Outlets at Scunthorpe, Cleethorpes, Skegness, Great Yarmouth, Cleethorpe-on-Sea and Frinton-on-Sea

together with:-
Freehold Manufacturing Unit of 4,500 sq ft at Scunthorpe
- turnover c. £1.5m
- established 14 years
- good customer base
- current order book c. £20K

The business, specialising in retailing mobility equipment, is offered for sale by way of a sale of assets either as a whole or as individual outlets.

Further details available from:-

Poppleton & Appleby
83 Queen Street
Sheffield S1 1WF
Tel: 0114 275 5033
Fax: 0114 276 8556

Charterfields
301 Glossop Road
SHEFFIELD S10 2HL
Tel: 0114 279 7788
Fax: 0114 279 7579
Worcester WR1 2EW
Tel: 01905 23383
Fax: 01905 613523

BUSINESS FOR SALE

**LONDON-BASED
SELF STORAGE GROUP**

- Market leading group involved in private and commercial self-storage;
- Operating a portfolio of facilities based in valuable freehold sites within the M25;
- Profit contribution of circa \$1 million;
- Ideal opportunity to acquire a business with reliable positive cash flow and development or expansion potential in a growing market.

Serious written expressions of interest to Patrick Grogan by fax on (0171) 383 3389 or write to the address below:

Livingstone Guarantee Plc
Acre House, 11-15 William Road,
London NW1 3ER

LIVINGSTONE GUARANTEE
THE ACQUISITION & DISPOSAL SPECIALISTS
Regulated by the SFA

DIVERCO Sell Companies Nationwide

Established 20 years

BUSINESS FOR SALE

Building and Construction Business
- NORTH OF ENGLAND
Profitable and well established business available for sale as a going concern.

Annual turnover in excess of £1.5 million.
Substantial customer base.
Skilled and experienced work force.
Full range of buildings, plant and equipment.

Further details can be obtained from:
Box 5145, Financial Times, One Southwark Bridge, London SE1 9HL

ESTABLISHED ENGINEERING GROUP OF COMPANIES

with excellent Blue Chip Customer base - Strong Management Team - Group has considerable expansion prospects

GOOD ASSET BASE - TURNOVER
12 MILLION PBT 990K - Shareholders would consider outright sale or merger/reverse takeover by suitably listed plc.

PRINCIPALS ONLY PLEASE APPLY to Box 5151, Financial Times, One Southwark Bridge, London SE1 9HL

IT CONSULTANCY/PROJECT MANAGEMENT COMPANY

£3m+ Revenue merger or sale principals only to contact Box 5148, Financial Times, One Southwark Bridge, London SE1 9HL

Stainless Steel Sanitary Ware Manufacturing Business FOR SALE

Large established customer base profitable company. Write to Box 5156, Financial Times, One Southwark Bridge, London SE1 9HL

SELLERS and BUYERS

Contact in confidence:
DIVERCO LTD.
4 Bank Street
Worcester WR1 2EW
Tel: 01905 23383
Fax: 01905 613523

BUSINESS FOR SALE

Interior refurbishment and construction company available for sale with first class customer base and reputation.

The directors are willing to assist the purchaser to a smooth changeover.

Turnover circa £2 million. Suitable for company with similar interest.

SALE PRICE £300,000

Write for further details to:
D J Barwick & Co.
Chartered Accountants
609 Romford Road
London E12 5AD

BUSINESS TRAVEL AGENCY

Central London, licensed business travel agency for sale. Preferred purchaser company with stable own travel account. £5.7m turnover - price £400,000.

Write to Box 5150, Financial Times, One Southwark Bridge, London SE1 9HL

Excellent Acquisition Opportunity SALEABLE FINE PROVIDER

£544m in sales, £225K in before tax earnings, & outstanding reputation in industry

- Consistent growth in sales & profits - Reputable opportunity - International market niche - Increasing demand for satellite time

For more info, call Geneva's Automated Acquisition Svc. +41-74-822-7780 Ref: 281072

FOR SALE OR JOINT VENTURE Pressure Sensitive Label Manufacturer

Turnover £5.8m (capacity £10m)

- * Well known, long established company
- * Leader in several niche sectors
- * Excellent plant and premises
- * Many national blue-chip clients
- * ISO 9002 Registered

Principals should contact Ref. 9704

THE BUSINESS EXCHANGE PLC

21 John Adam Street, London WC2N 6JG
Telephone: 0171-930 8865 Fax: 0171-930 8437

Regulated by SFA

CHRISTIE & CO SURVEYORS, VALUERS & AGENTS

FOR SALE - CONFIDENTIALLY

- 2 packages of pubs in the North - East and West of Pennines.
- Both managed and tenanted houses.
- Circa 10,000 beer barrels.
- Best offers by early May.

For information pack - Principals only contact

Colin Wellstead, Director
Christie & Co
50 Victoria Street, London SW1H 0NW
Telephone 0171 227 0700

Ref: FTR

OFFICES AT:
LONDON - BIRMINGHAM - BOSTON - BOURNEMOUTH - EXETER - GLASGOW - IPSWICH
LEEDS - MANCHESTER - MILTON KEYNES - NEWCASTLE - NOTTINGHAM - WINDSOR

Precision Component Manufacturer

The Joint Administrative Receivers offer for sale the business and assets of an established manufacturer of precision components, based in Cambridge.

The principal features are:

- Established customer base with forward order book
- Turnover circa £1.5m pa
- Specialist plant and equipment
- BS5750 Part 2.

For further details please contact:
Helen MacNaughton, Ernst & Young,
Compass House, 80 Newmarket Road,
Cambridge CB5 8DZ.
Telephone: 01223 461200.
Facsimile: 01223 324609.

ERNST & YOUNG

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International and is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ROBERT BARRY & Co.

CRAGELLACHE HOTEL OF SPEYSIDE Quality 3 star Highland country hotel - 30 bedrooms, restaurant, 2 social bars, 5 conference rooms/loftings, house. Net T/O £870,000. Offers over £1 million. Joint agents: Savills Tel 0131 226 8961

FIFE COAST - Highly profitable fully licensed hotel en route to St Andrews. 12 s.s. bedrooms, 8 suite, restaurant (60) & 2 bars. Full 6 parking. Offers around £250,000. FTSF 9996

CASTLETON HOUSE HOTEL, BY GLAMIS, ANGUS Outstanding country house hotel & quality business are over 9 acres - 9 s.s. bedrooms, dining room, bar, lounge, conservatory. Stable block & cottage. Additional planning consents. Net T/O £200,000. Offers around £400,000.

On the instructions of the Executors of the Tenth Duke of Atholl. For sale together or individually.

ATHOLL ARMS HOTEL, BLAIR ATHOLL - 31 en suite bedrooms, 3 bars, baronial dining hall (80/100), 2 lounges, staff accom. Net T/O over £800,000. Offers over £800,000. E 4012

TILO HOTEL, BLAIR ATHOLL - 28 en suite bedrooms, 3 bars, dining room (80), lounge room (100), owners flat. Net T/O over £250,000. Offers over £250,000. E 4013.

TEL: EDINBURGH 0131 225 2944
e-mail: e@robertbarry.co.uk

BUSINESSES FOR SALE PLC

JEWELLERY - RETAIL
CENTRAL LONDON
£1.175, 10, 155sq ft with 487 sq ft GP, managed, retirement, the prime location, blue chip - offers circa £250K. D1440

Business Services Group Ltd/£48k, £51k net, easily managed, good cashflow, low overheads, redecorable - offers £162.5k. E1449

Marine/Lessons Chandler NE England £200K+, expansion opportunities, easily run, net 40yrs, regular customers - offers £45K, plus inv & premises. E1448

The confidential Business Broker for London, please call 0171 281 1270. Confidentiality Guaranteed. E 4014

SOUTH LONDON

Typesetting/reprographic business offering a full range of services including directory typesetting.

Quality customer base. Write to Box 55140, Financial Times, One Southwark Bridge, London SE1 9HL

LIQUIDATIONS AND RECEIVERSHIPS

Every week, every company that has gone into liquidation or receivership, what they did and who the liquidator or receiver is. Tel 01622 890999 or Fax 01622 890997 For further details.

Printing Company

Quality Commercial Printers Modern Factory/Staffed Employees. MIDLANDS AREA Turnover c 750K Write to Box 55153, Financial Times, One Southwark Bridge, London SE1 9HL

PRIVATE TREATY

COMPLETE ENGINE PLANT FOR THE PRODUCTION OF STRAIGHT 6 CYLINDER AND V12 ENGINES

STRAIGHT SIX CYLINDER ENGINE
Lines include:
Cylinder Block, Cylinder Head, Crankshaft, Camshaft, Connecting Rod, Bearing Cap, Cam Cap and Assembly Lines. The engine is available as a 3.2 and 4.0 Litre Petrol Engine.

V12 ENGINE
Lines include:
Cylinder Block, Cylinder Head, Crankshaft, Camshaft, Connecting Rod, Bearing Cap, Cam Cap, Topper Block and Assembly Lines. The engine is available as a 6.0 Litre Petrol Engine.

Hot and Cold Test Bays, CNC Parts Storage System. All Tooling, Spare Parts, Manuals and Drawings are available with the various production lines.

For Colour Brochure & Sale Catalogue Please Contact:

ET **HENRY BUTCHER**
Tel +1 313 522 4464 Tel +44 (0) 171 405 8411
Fax +1 313 522 4240 Fax +44 (0) 171 405 9772

FOR SALE

ENGINEERING COMPANY SPECIALISING IN MOULD TOOLING FOR PACKAGING

Offers are invited for the entire shareholding in this profitable specialist engineering company, a market leader, with substantial exports and nearly 30 years experience.

- Turnover circa £1.6m per annum, approximately one third for the export market.
- Leasehold factory premises - 19,000 sq ft in the Greater London area.
- Extensive engineering plant and machinery including CAD facilities.
- Work-in-Progress and order book.
- J11 Staff

The further information please write to Box 55147, Financial Times, One Southwark Bridge, London SE1 9HL

PHOTOGRAPHIC and STUDIO HIRE BUSINESS FOR SALE

- 21,000' freehold studio facilities complex
- suitable for stills, video and film
- purpose built to high specification
- electronic image manipulation
- highly profitable with growth potential
- close to M1 in South
- blue chip clients
- first class reputation
- could combine as business/in-house facility

Principals only please write for further details to Box 55149, Financial Times, One Southwark Bridge, London SE1 9HL

OUR CLIENT, A WELL KNOWN US INVESTMENT BANKING CORP., IS SEEKING FOREIGN (NON USA) INDIVIDUALS OR COMPANIES WHO WISH TO DISPOSE OF US REAL PROPERTY INTERESTS.

They specialise in eliminating FIRPTA Withholding tax. Present turnover exceeds US\$5 billion in this connection. Minimum transaction size is \$5 million asset sale price. Initially reply in confidence to:

Lane & Company
Chartered Certified Accountants
16 Barbican Street, Dublin 2
Tel: 3531-076-3797 Fax: 3531-076-9913
Attention: J A Lane

BUSINESSES FOR SALE

Appears in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact Marlon Wedderburn on 0171 873 4874

TECHNOLOGY

When news broke recently that Scottish researchers had cloned Dolly the sheep from adult cells, attention immediately focused on the possibility of cloning humans. But Dolly has more immediate implications for animals.

Cloned transgenic animals may be of particular interest to the medical community. Cloned pigs could be primed for animal-to-human organ transplants, for instance, and cloned mice - providing the perfect control system - might be particularly useful.

Many scientists believe genetic engineering may soon make animals more useful in providing answers to medical questions. "The possibility of creating tailor-made models through cloning has caused a lot of excitement," says Andrew Rowan, director of the Tufts University Centre for Animals and Public Policy near Boston. "Most researchers feel genetic engineering - which allows for the creation of animals with very specific diseases, like heart disease or Alzheimer's - is very valuable."

New uses of animals in testing may reverse the downward trend in the use of animals in medical experiments, as well as being sure to rile animal rights groups.

The pharmaceutical group Roche performed its tests on animals in 1980, but by 1990 the number had fallen to 300,000. Although a proposed European law banning animal testing at cosmetics groups has been put on hold, many have abandoned the practice anyway. In the US, household products groups Procter & Gamble and Gillette say they have not used animals in tests over the past year.

To keep the numbers down, companies will probably turn increasingly to alternative test methods. "They already have made a difference," says Susan Parris, president of Americans for Medical Progress, which defends animal testing. "And they can be taken even further."

One of the most important substitutes for animal experiments, particularly in early trials, is in vitro testing. Not only can cells indicate toxicity, but they can also furnish important clues about what impact a compound will have on a specific disease. Improved methods of growing cells in laboratories - cell cultures - have boosted value the value of in vitro to researchers.

"It used to be that you'd have to look around for special cells, like nerve cells with the receptor activity you were targeting for a nervous system treatment," says Oliver Flint, principal scientist



Man's best friend beagle kept for research at a pharmaceutical company - animal testing is still considered essential

Small creature comfort

Substitutes for using animals in scientific trials will not end the practice, says Victoria Griffith

for cellular and biochemical toxicology and experimental pathology at Bristol-Myers Squibb. "Nowadays you can just build it with molecular biology. The majority of drug discovery these days is in isolated cells systems or their molecular skeletons."

Tissue slices have become another big area for testing. The technology needed to cut tissues into precise, equal slices, thin enough to retain oxygen and thick enough not to disintegrate, has been perfected over the past few years. Tissue slices once they make their baby shampoo, of course we wouldn't need to do any tests. But you have to ask why they would want to do that."

Computers are helping to reduce animal experiments in other ways besides storing data. So-called "rational drug design" allows companies to build three-dimensional models of molecules and receptor sites in an attempt to home in on likely compounds. The reduced randomness of drug discovery,

observers say, has already cut the use of animals. Computers are likely to become even more important. "We can get the computer to analyse, based on known information, what the toxicity of a compound is likely to be in a certain situation," says Flint.

The regulatory agencies of Europe, the US and Japan have made a concerted effort to coordinate standards. While regulatory requirements still differ, companies are less likely to need the large number of experiments once necessary for approval in these markets.

Alternative methods will continue to develop but animal testing is unlikely to be eliminated. The pharmaceutical industry still considers animal testing essential. "We have to remember that animal testing can mean the difference between life and death for humans in clinical trials," says Joanne Zurlov, assistant director of the Johns Hopkins Centre for Alternatives to Animal Testing. "That remains of paramount importance."

observers say, has already cut the use of animals.

Computers are likely to become even more important. "We can get the computer to analyse, based on known information, what the toxicity of a compound is likely to be in a certain situation," says Flint.

The regulatory agencies of Europe, the US and Japan have made a concerted effort to coordinate standards. While regulatory requirements still differ, companies are less likely to need the large number of experiments once necessary for approval in these markets.

Alternative methods will continue to develop but animal testing is unlikely to be eliminated. The pharmaceutical industry still considers animal testing essential. "We have to remember that animal testing can mean the difference between life and death for humans in clinical trials," says Joanne Zurlov, assistant director of the Johns Hopkins Centre for Alternatives to Animal Testing. "That remains of paramount importance."

Viewpoint • Edith Cresson

Make the most of Europe's added value



Since becoming commissioner responsible for the European Union's research and development policy a little over two years ago, I have been increasingly concerned about its objectives, organisation and effectiveness.

I arrived in Brussels asking myself what the point was of spending at a European level only 3.5 per cent of the total R&D expenditure in the 15 member states. What is the added value of European research?

As time went on, I began to question whether we are making a good enough contribution to improving the competitiveness of European companies. Do our research priorities correspond to the real needs of our citizens?

The answers I have received have been only partly reassuring: while European programmes do attract large numbers of research proposals, there is also widespread demand for change.

There is a consensus, which I share, that European R&D policy needs to break with the past, that policy needs to be set in a different way, objectives need redefining, and implementation and management must be changed.

These concerns have just been succinctly, if pitilessly, summarised in a report for the Commission by an expert review panel led by Etienne Devignon, president of Belgium's Société Générale and a former industry commissioner. The EU's research policy, it says, is not fulfilling its promise. It lacks focus and is underachieving. Nor is it flexible enough to respond to new challenges and opportunities.

The transformation required is ambitious, but not impossible. We must create a strategy for EU research and development, work out criteria for the definition of programmes and create a decision-making and management system that promotes greater flexibility as well as efficiency.

We have the opportunity to achieve all these goals over the

next 18 months. We are close to completing our design of the fifth version of the framework programme, which starts in early 1992 and whose scope covers all the EU's R&D activities.

The changes that Europe needs fall into three broad areas: ● Identify fewer priorities and target them better. The fourth framework programme has more than 20 specific programmes. I want to reduce these to six, three of which would be thematic programmes - unlocking the resources of the living world and the ecosystem, creating a

user-friendly information society and promoting competitive and sustainable growth.

These would be complemented by three horizontal programmes: confirming the international role of European research, innovation and participation of small and medium enterprises, and improving human potential.

Within the thematic approach I want to see a greater concentration on technologies which enhance industrial competitiveness and which also respond to the public's biggest concerns - jobs, health, communications, transport, education and the environment.

● Change the decision-making rules. Research policy is not set by Platonic philosopher kings but by 15 hard-headed ministers from the member states, sharing legislative power with the European parliament under the co-decision procedure. The policy they tend to produce is inevitably distorted by the requirement for unanimous decision-making.

The result is a bargaining process in which governments determinedly pursue national priorities and sectoral interests without much concern for shape or coherence. The Commission

has called for majority voting to apply to R&D in order to achieve an EU research programme rather than a shopping list of national desires.

● Simplify the administration of European research. Member states do not just decide the broad outline of the framework programme and its budget. In a bureaucratic plethora of committees - of their creation, not the Commission's - they also approve the selection of research projects and their financing. How many world-beating projects never see the light of day because researchers are frightened off by the procedures? In extreme cases, they can be kept waiting for up to 18 months before knowing whether financial backing will be available.

Our convoluted procedures have other damaging consequences. The content and objectives of research programmes are in effect cast in stone for about seven years, so complex and difficult are the procedures for adjusting them. The EU must be able to respond more swiftly to new challenges and developments such as BSE (the so-called "mad cow disease").

Despite the handicaps, research at the European level has many success stories - and they are even slowly beginning to attract media interest.

Europe does add value: we operate big facilities that many member states would struggle to develop and sustain, we promote international communities of researchers with excellent results in interdisciplinary areas such as information technology and biotechnology and, with the help of common technical standards, we create globally competitive sectors, such as mobile communications.

This pooling of our physical, technical and human resources is yielding scientific excellence which must not be squandered for lack of sound policy and good government. We have to make a new leap forward.

The writer is European commissioner for science, research and development, education, training and youth.

LAW

Court exempts anti-pollution



EUROPEAN COURT

The European Court of Justice has ruled that a private company that had been entrusted by a public port authority to undertake anti-pollution surveillance on its behalf was not covered by the Treaty of Rome competition rules.

The case arose in the context of shipping operations in the Italian port of Genoa. In 1991, the public authority which controlled the port created a compulsory surveillance and rapid intervention service to protect against oil pollution.

The task of carrying out this service was entrusted by way of exclusive concession to a private Italian company, SEPG. The tariffs to be applied by the company for its services were approved by the port authority.

Between 1992 and 1994, Celli, a transport company, shipped oil in and out of Genoa. The actual shipping operations were not carried out by Celli, but by the local harbour company.

That company's ships were fitted with anti-pollution systems and devices. No pollution arose from these shipping operations. Celli was then invoiced by SEPG for the pollution surveillance that it had carried out. Celli refused to pay on the grounds that it had neither requested nor required the services of SEPG.

The matter came before the national court, where the issue of abuse of a dominant position contrary to article 86 of the Treaty of Rome was raised. The national court referred the matter to the European Court of Justice.

The court first stated that when dealing with the application of the treaty's competition rules to activities in which the state was involved, it was necessary to distinguish between those situations where the state acted in the exercise of official authority and those where it carried out economic activities of an industrial or commercial nature

by offering goods or services on the market. Only the latter were covered by the treaty's competition rules.

In order to decide whether the activities were of an official or economic nature, it was necessary to consider the nature of the activities carried out.

In the present case, the activities in question were clearly set out as anti-pollution surveillance in the order for reference.

The court also found that it was common ground between the parties that the dispute did not concern the invoicing for any activities which SEPG might have carried out for pollution arising from the loading or unloading of oil at the port.

The court recalled that the domestic provisions expressly distinguished intended to prevent pollution and intervention where pollution has occurred.

The legal provisions provided that, where pollution had occurred, those responsible for the pollution should pay for the costs incurred. The court found that the anti-pollution surveillance for which SEPG was responsible was a task in the public interest that formed part of the essential functions of the state as regards protection of the environment.

Such surveillance was connected by its nature, its aims, and the rules to which it was subject, with the exercise of powers relating to the protection of the environment, which were typically those of a public authority.

The activities of SEPG were therefore not such as to justify the application of the treaty competition rules.

The court found that this treaty was not undermined by the fact that SEPG charged for its services, which did not alter the legal status of the anti-pollution activities that it carried out.

C-343/92: *Diego Celi & Figli v Servizi Ecologici Porto di Genova SpA*, ECJ FC, March 20 1997

BRICK COURT CHAMBERS, BRUSSELS

INTERNATIONAL PEOPLE

BHP recruits senior outsider

In a rare move, BHP, Australia's largest company, has gone outside its own ranks in appointing Philip Aiken as executive general manager for corporate development. Aiken replaces Jim Lewis who was recently moved to head up BHP's copper division, much-expanded by the acquisition of Magma Copper in the US.

Aiken's new role will involve "responsibility for strategic planning for the company as a whole", and BHP said he would play "a leading role" in the office of the managing director, the influential strategic unit set up by John Prescott, BHP's chief executive.

The appointment is unusual since the "Big Australian" usually grows senior executives in-house, and many have spent the bulk of their working lives with the resources company. However, external appointments are not without precedent. John O'Connor, the current head of the petroleum division, was brought in from Mobil, for example.

Aiken, 43, is an Australian who has had over 20 years experience

with the UK-based BOC group, much of it working in Asia and Europe. He moved back to Melbourne at the end of 1984, as managing director of BTR Nylex, the Australian arm of the British conglomerate. At the time, Alan Jackson, BTR Nylex's former chairman, made clear that Nylex's management reshuffle was designed to accelerate growth. Aiken, he said, was "quite frankly, being introduced as a deal-maker".

However, within seven months, the parent BTR group had proposed a scheme of arrangement allowing it to acquire the 37 per cent of BTR Nylex which it did not own, and BTR Nylex's profile as a separately-listed and relatively independent entity was much diminished. Nicki Tait, Sydney

Ramaphosa joins brewing group

Black business leaders have made new inroads into the upper echelons of corporate South Africa, as leading industrial groups have reshuffled their boards to accommodate a new generation.

Cyril Ramaphosa, the 44-year-old former secretary-general of the rul-

ing African National Congress has been appointed deputy chairman of South African Breweries, the world's fifth largest brewing group. The position follows his appointment as chairman of both Beverage and Consumer Industries (Bevcon) and its holding company Johnnie, the industrial group sold to black buyers by Anglo American last year. Bevcon is the largest shareholder in SAB.

As deputy chairman, Ramaphosa, who is a former president of the National Union of Mineworkers, will run the board in the absence of Meyer Kahn, the group executive chairman. His appointment coincides with that of Donny Gordon, the 66-year-old founding chairman of Liberty Life, South Africa's fifth largest equity investor, as co-deputy chairman.

Ramaphosa had also been tipped to become chairman of Eskom, the state-owned electricity utility. But he was piped at the post by Renel Khoza, chairman of the African Mining Group, the consortium of black business groups which last month bought Anglo American's controlling stake in JCL, the world's sixth largest gold producer. This is the second time Khoza has triumphed in a race against Rama-

phosa, who last year led an unsuccessful bid by New Africa Investments, South Africa's largest black-owned company, for JCL. Mark Ashurst Johannesburg

Equitas recruits claims manager

Equitas, the company which last year took on the huge losses suffered by Lloyd's of London, has appointed a new senior executive whose job it will be to manage the billions of pounds in claims which nearly sank the insurance market.

Scott Moser has more than 15 years experience of negotiating the complexities of the US legal system, a battleground where policyholders and insurers have locked horns over a rising flood of pollution and asbestos claims.

Around 40 per cent of the liabilities totalling more than £10bn which Equitas faces stem from policies now at the heart of court action in the US over who should bear the cost of such risks. It is likely to take decades for Equitas to settle the legitimate claims.

Moser, 46, will act as claims director for Equitas' own in-house claims department, which employs

100 people. Both he and Jim Jeff, who is to step down from this role due to his wife's ill health, are solicitors by profession.

Moser is currently president of New Jersey-based Envision Claims Management Corp and was previously with US insurer Aetna, where he managed pollution, asbestos and health hazard claims. Christopher Adams, London

US chief for Robert Fleming

Robert Fleming, the UK investment bank, has hired Stewart Massey to head its North American operations. Massey has been with Morgan Stanley for 14 years and currently heads the US investment bank's Japanese equity sales, based in New York and Tokyo.

Fleming has some mergers and acquisitions business in North America but its main business there is Asian equity broking.

Massey's background in Japanese equities indicates that that concentration will continue, though the bank has also been building up its Latin American research and "sales" operation. George Graham, London

ON THE MOVE

■ ASLK-CGER, the Belgian Bank, has appointed Joos Kuiper chairman of Dutch Meeuwsen to its board.

■ ASLK-CGER is controlled by Fortis, the Belgian-Dutch banking and insurance group, which acquired Meeuwsen last year.

■ Boh Tucker, consumer general manager of Standard Bank has been appointed head of the COUNCIL OF SOUTH AFRICAN BANKS (COSAB).

■ DEUTSCHE MORGAN GRENELL has appointed Fernand de la Harpe as country head for Mexico.

■ Charles Alvarez has been appointed chief financial officer and vice-president, finance and administration at ALLIANCE SEMICONDUCTOR. He replaces Ron Sheahan, who resigned in September.

■ ENDESA has appointed Jose Bogas as managing director to replace Rafael Miranda, recently named chief executive. Bogas has been the director of energy management since 1988.

■ Graeme Thorne, 43, has been appointed senior manager of project finance at the London branch of SANWA BANK, the eighth

largest commercial bank in the world. He joins from Midland Bank.

■ WORLDWIDE TELEVISION NEWS (WTN) has promoted Nigel Parsons to vice-president Europe, replacing Geraint Anderley who is retiring after thirty years representing WTN in Europe. Parsons is responsible for sales in Europe with regional executives Isabel Jubert, Svetlana Setunskaya, Angela Comer and Rex Jenkins.

■ ACNIELSEN CORPORATION has appointed Robert McCann, the senior executive responsible for the company's partnership with Kraft Foods and Miller Brewing to the additional position of senior vice-president corporate planning and development and a member of the Corporation's operations leadership committee.

■ Zhenang Shougang has resigned from the board of CATHAY PACIFIC AIRWAYS. Carl Yung, who is general manager of CITIC Pacific, replaces him as a director. Baroness Dunn has also resigned from the board. She has been appointed as an adviser to the board.

■ HILTON

INTERNATIONAL has announced the appointment of MICHEL RECALAT as senior vice-president, with responsibility for the Americas. Following the recently announced strategic alliance, he will also work closely with Hilton Hotels Corporation to progress joint business initiatives in the area.

■ ALBRIGHT & WILSON, the international chemicals group, has appointed Gabriel Kow as president of Albright & Wilson Asia Pacific, based in Singapore. Kow will take over the post on June 1, and will be appointed a director of the company on the same date. Lyall Work who has been president of Albright & Wilson Asia Pacific since November 1991, will be taking on other responsibilities outside the region.

■ NATWEST MARKETS has appointed Thomas McMann to the position of US strategist and senior vice-president responsible for US investment strategy, based in New York.

■ AMERICAN NATIONAL CAN COMPANY (ANC) has appointed Michael Herdman, 46, as senior vice-president, Beverage Cans Europe, Asia/Pacific. He has directed

ANC's European beverage can making operations as senior vice-president since 1980.

■ Berry Wiersum has been appointed president, AMOCO CHEMICAL EUROPE, at the company's regional headquarters in Geneva. He succeeds Tim Scruggs who has returned to the parent Corporation in Chicago.

■ Tony Lancaster, chairman and chief executive of GAN INSURANCE GROUP, has been appointed as a non-executive director of MONDIAL ASSISTANCE UK, founded by Gan and AGP, two of Europe's premier insurance companies and Societe de L'Automobile Club.

■ BLUE CIRCLE INDUSTRIES has appointed Shishir Dasani, 35, as finance director for its Chilean subsidiary, CEMENTO MELON. The Melon Group is Chile's largest cement producer.

■ Susan McManama Glanville, 47, has been promoted to chief executive of J WALTER THOMPSON New York, a new position.

Her previous title since she joined Thompson two years ago was executive vice-president, general

manager.

In her new role, she will be responsible for the growth and overall performance of the flagship office in the JWT global network. She continues to serve on the JWT worldwide board of directors. David Simpson, 46, becomes managing director of J. Walter Thompson New York, also a newly created position. He will report to Glanville and will manage the day-to-day operations of Thompson NY.

■ Mike Muller has been appointed to the new position of managing director, BELL & HOWELL Mail Processing Systems, Europe and Asia Pacific at their European headquarters in London. He continues as managing director of the European region of Bell & Howell's information management division and as president of Bell & Howell France.

■ Lars Josefsson, current president of Ericsson Austria, has been appointed president and chief executive of CELSIUS, the Swedish advanced technology group. He succeeds Ole Lund who leaves Celsius after 18 years as chief executive. Josefsson

takes up his new post on June 1.

■ Lisbeth Barron has joined BEAR STEARNS & CO, as a senior managing director in its media and entertainment corporate finance group. Bear Stearns & Co Inc, a leading investment banking and securities trading firm, is the majority subsidiary of The Bear Stearns Companies Inc.

■ Following the recent global restructuring of the banking group, Credit Suisse Group, CREDIT SUISSE FIRST BOSTON, its commercial and investment banking arm, has appointed Mark Hart, 37, European head of compliance. He joins from Bankers Trust.

■ BELL & HOWELL has appointed Mike Muller to the new position of managing director, Bell & Howell Mail Processing Systems, Europe and Asia Pacific.

■ Following the recent global restructuring of the banking group, Credit Suisse Group, CREDIT SUISSE FIRST BOSTON, its commercial and investment banking arm, has appointed Mark Hart, 37, European head of compliance. He joins from Bankers Trust.

■ BELL & HOWELL has appointed Mike Muller to the new position of managing director, Bell & Howell Mail Processing Systems, Europe and Asia Pacific.

■ Following the recent global restructuring of the banking group, Credit Suisse Group, CREDIT SUISSE FIRST BOSTON, its commercial and investment banking arm, has appointed Mark Hart, 37, European head of compliance. He joins from Bankers Trust.

■ BELL & HOWELL has appointed Mike Muller to the new position of managing director, Bell & Howell Mail Processing Systems, Europe and Asia Pacific.

■ Following the recent global restructuring of the banking group, Credit Suisse Group, CREDIT SUISSE FIRST BOSTON, its commercial and investment banking arm, has appointed Mark Hart, 37, European head of compliance. He joins from Bankers Trust.

■ BELL & HOWELL has appointed Mike Muller to the new position of managing director, Bell & Howell Mail Processing Systems, Europe and Asia Pacific.

ARTS

Such is the present general obsession with the work of younger British artists, particularly the quasi-theatrical installation and conceptual work, that it is all too easy to forget that so much of what currently is best and most interesting is good old painting, and produced by artists of an older generation at that.

Patrick Caulfield, were he of any other nationality, would surely be by now a truly international star. Now turned 80, he has enjoyed a fair exposure over the years, in solo shows and official groups around the world, but he remains largely unknown abroad; there has been no Venice Biennale leg-up, or the like, to lift him to the eminence he deserves.

The problem perhaps is something of his own making for, while he is the most thoughtful and considered of artists, he works with an infinite slowness and his output is small. That he should have painted the six large canvases that make up this latest show over the last four years or so, is, for him, wonderfully prolific.

He first made his name in the early 1960s, while still a student at the Royal College, along with the likes of Hockney, Boshier, Jones and Blake. In the heyday of Pop Art, though the label even then was limiting and inadequate. His clear, flat colour and simple, uninflected outline-drawing that reduced the image to its iconic essentials, and his disarmingly dead-pan approach invited superficial comparison with early Warhol and Lichtenstein yet set him immediately apart. And in truth he has never followed that easy, lucrative American pattern of mere formulaic variation. He was always too subtle, too intelligent, to be so boring.

Within a few years, he had settled upon the still-life and the domestic or semi-public interior for his subject-matter, and so it has remained - though to put it so baldly belies the richness and variety of the work as it has steadily developed. Here we have it still, the café, louche bar and hotel lobby with their cheap ashtrays, plush walls and plastic flowers. The atmosphere is heavy and oppressive, fraught with that strange feeling, that mixture of expectation and cosmic boredom that comes of being away from home yet in an intimate and half-familiar place. Caulfield, in his odd way, is the true poet of this half-world, at once so ordinary and so strange.

And yet what is so extraor-



A kind of alchemy at work: 'Fruit Display' by Patrick Caulfield, 1996

So ordinary, but so strange

William Packer admires Patrick Caulfield's latest work

inary, which is of course the mark of the real artist, is the way he does it, with such apparent ease and economy of means. In each of these paintings a true sense of place is generated, each space made credible, knowable, habitable. But it is made so, not by any exercise either of conscientious or expressive description, but by selection and abstract reduction of the utmost rigour and refinement.

A pile of fruit sits in a pool of light; a chained ball-point pen spears into its stand on the reception desk. There is the rubber plant behind the

lamp, and it is five past eight: for Caulfield it is always five past eight in the evening. So much for exact description, the single chosen detail, hermetic in its isolation yet pictorially so effective. For it is the ellipse of the pen-base that establishes, if only by the lightest of inferences, the plane surface of the desk. A shadow falls down the wall to turn out across the floor - or rather that is how we read it, for we have only the crisp abutment of flat colours to go by. An all-enveloping dark-brown ground penetrates a red triangle at a single point, and there is the whole table believable in the gloom, registered by the single leg on the bright patch of carpet.

It is a kind of alchemy, whereby the hard-edged and abstract disposition of flat shapes across the canvas, moderated only occasionally by regular pattern, is at once sustained with the utmost sophistication in purely formal abstract terms, and yet leads us, teases us visually, into the artist's own pictorial world, yet one that we too know and share. It is the formal, abstract discipline that gives these works their

visual energy and strength, the wit with which they are so finely tuned that engages the senses and the imagination.

These are fine paintings, as good as any that Caulfield has ever done, and in a country that thought such things important they would be purchased, one or two of them at least, on our behalf. Sadly the wheels of the Tate have ground too slow, and all have been snapped by a not insignificant private collector, sensible fellow. My feelings about this are mixed, for there is something oddly neutering about

the move direct from studio to museum. Works of art should be cherished and coveted and it seems to charge them up to serve some time on private walls. The artist has a right to earn a living, and the public no right at all to what it hasn't bought, no matter how great the art. The chances are, in this case, that these will have a public airing from time to time. All in all, no bad thing.

Patrick Caulfield - New Paintings: Waddington Galleries, 11 Cork Street W1, until April 26.

Concert/Stephen Pettitt

Fanfare for an unsung orchestra

Which is the poorest paid professional symphony orchestra in Britain? What internationally renowned orchestra habitually plays in unheated churches and is almost constantly on the road? What orchestra replaced its dynamic young American conductor with a dynamic young Russian two seasons ago? And which orchestra will in a few weeks have played in the Concertgebouw, the Vienna Musikverein and the Carnegie Hall this calendar year?

The answer to all of those questions is the Bournemouth Symphony Orchestra, the orchestra of the west of England, which on Friday goes even further west, to the US, for its second tour there - the first was under Andrew Litton in 1994. The orchestra is giving eight concerts on the East Coast in nine days, including that coveted Carnegie Hall date, a debut, on April 17.

This concert, broadcast live, was a last chance to play some of the touring repertoire before setting off. Southampton's Guildhall is a far from ideal location. It has a poor, veiled acoustic, and the decaying facilities have the words "straitened local authority" written all over them. There seemed to be no posters advertising the concert anywhere. Even the front door of the hall is hard to find. But the BSO has been playing here for years to a friendly, attentive and discriminating audience, and Yakov Kreizberg, that dynamic, young Russian conductor, has quickly developed a keen local following.

That is not surprising, because he is a very good conductor indeed. He is also a very approachable, balanced person and he spared time in his dressing room half an hour before the concert to talk to me about the tour. "I think the fact that Carnegie Hall has invited us to take part in the regular subscription series says something about the perception of this orchestra abroad," he said. "No, I don't think we are underestimated here, but there's always been feeling that we're stuck down in the south west part of the country, away from centres that could properly financially support us."

He feels that there is some-

thing special happening with the orchestra. How is he changing it? "My first big change is to do the repertoire of the classical period which not many of the big orchestras are playing at the moment. Simon Rattle realised in Birmingham that without this repertoire an orchestra isn't going to go further than where it's already at." It cleans the sound and the technique? "Yes, it makes people aware of what are they playing, what part of the bow are they playing with. It zeroes in on the basics. And now the players are wondering why they didn't do it before."

The first part of the farewell programme showed just how clean the orchestra can sound. Ravel's orchestration of "Une barque sur l'océan" gleamed and glimmered not with vague, blurred washes but with a clearly delineated palette, like the pinpoints of a Seurat canvas closely examined. Then, with Lynn Harrell as soloist, came Dutilleul's Cello Concerto of 1970, a suite-like though continuous piece of contrasting rhetorics. Again beautifully scored, it captivated the aural imagination while retaining a classical sense of balance and impetus, both trademarks of Dutilleul's work.

After the interval came Rachmaninov's Second Symphony. If anyone doubted that the BSO's string section lacks ripeness this was the performance to convince them otherwise. The entire orchestra responded with fervent yet disciplined playing to Kreizberg's compelling and fresh vision of a well-worn work. They were incisive in that wonderful, horn-ringing Scherzo, melodic in the gorgeous lyricism and enraptured in the climactic drama of the slow movement, brash - but never rough - in the hectic whirl of the finale. Yet still the lessons of the French music were not forgotten. This indeed is a band that can listen to itself, and if it shows the same musicianly insight in these pieces and in the other works, including Judith Bingham's new The Temple at Karnak, which it is taking to the US, orchestra and conductor will go down very well indeed.

Theatre/David Benedict

Intimate revue gets a facelift

Clive James's description of Barbara Cartland was "two blackbirds having crashed into the white cliffs of Dover". There is an even more uncanny depiction of her in Desmond Barrit's gloriously pompous portrayal of the woman on first name terms with "Lily, or as we call her, Her Majesty the Queen." Dressed in a cloud of furs, silks and satin definitely the wrong side of fuchsia, Barrit is part of *Then Again*, a ribald, witty evening of 30 sketches and songs that comprise Neil Bartlett's affectionate reinvention of intimate revue.

Much of Bartlett's success in reviving the Lyric Hammersmith's sunken fortunes has been his shrewd

eye for casting. This show represents another coup with the combination of RSC favourite Barrit; the self-styled "fat, dwarfish slapper and sixth Spice Girl" Dawn French; improviser and comic actor Neil Mullarkey; veteran accompanist John Gould; and Sheila Hancock. She not only starred in Bartlett's matchless musical adaptation of Ruth Rendell's thriller *A Judgment in Stone*, but in several 1990s revues including *One to Another*, the 1999 revue at this address, which included *The*

Black and the White by the young Harold Pinter, which is revived here, bravely closing the first half. Looking like a cross between a Holbein wimpled wife and old man Steptoe, Sheila Hancock and a bristling, exacting Dawn French, vengeance in a raincoat, eke out soup and their lives in an all-night café, their incoherent dialogue a slow-burn of masterly comic observation.

The great thing about an evening of sketches is that if you don't like something,

you know there is always another coming along in a minute. The hit rate in the meandering first half is not quite high enough; but whenever the women are on stage, you revel in the comic technique of Hancock's gimped, dandified colonial wife, or French wringing more laughs than you thought possible out of Lionel Bart's Nancy.

By the second half, however, the laughs barely stop. The energy level rockets and the tone widens to include a wonderfully ally impro-

vised sketch which investigates the comic possibilities of a hairdressing hood, a Noel Coward song, beautifully played running gags, a caustic attack on style journalism from Stephen Fry, a hysterical silent movie-style sketch with a clock, a chair and Sheila Hancock, and a sensationally funny collision between Tosca and an Italian restaurant. From the second Hancock staggers on in a slip and a black wig the audience are beside themselves with glee.

This, however, is nothing

compared with the final sketch which is the most approposately funny writing on the London stage. Barrit, a picture of rectitude, delivers a funeral address of such apocalyptic tastelessness the author has removed his name from it. Mullarkey has the hardest job of the night. With the audience crying with laughter, he has to close the scene with a straight face. I shall be back to see if he manages it again.

Lyric, Hammersmith, London W8 (0181-741-2311).



Desmond Barrit as Barbara Cartland. Douglas H. Jeffrey

INTERNATIONAL ARTS GUIDE

AMSTERDAM

OPERA
Het Muziektheater Tel: 31-20-5518117
● *Il Re Pastore*: by Mozart. Conducted by Graeme Jenkins. Performed by De Nederlandse Opera. Soloists include Banase, Sieden and Croft; Apr 12

BARCELONA

CONCERT
Palau de la Muzica Catalana Tel: 34-3-2681000
● Orquestra Simfonica del Valles: with conductor Salvador Brotons and cellist Romain Boyer perform works by Liszt, Martinu and Beethoven; Apr 12

BASEL

EXHIBITION
Kunstmuseum Basel Tel: 41-61-2710228
● Die Letzten Aquarelle von Martin Disler: last August, the Swiss artist Martin Disler died while working on a series of 999

watercolours. This exhibition features the approximately 385 works of the series that he was able to finish. Many of the works on display were inspired by the poems of Fernando Pessoa; to Apr 20

BERLIN

DANCE
Staatsoper Unter den Linden Tel: 49-30-20354438
● Le Concours: a choreography by Maurice Bjart to music by Le Bars, performed by the Staatsopernballett; Apr 10, 12, 13

BONN

OPERA
Oper der Stadt Bonn Tel: 49-228-7281
● Samson et Dalila: by Saint-Saëns. Conducted by Marc Soustrot, performed by the Soubrette der Beethovenhalle Bonn and the Oper der Stadt Bonn. Soloists include Lucia Naviglio, Alexej Steblenko and Anoshan Goleoskikh; Apr 11

COLOGNE

EXHIBITION
Wallraf-Richartz-Museum Tel: 49-221-2212372
● Tepolo und die Zeichnungen: Venedigs im 18. Jahrhundert: exhibition featuring drawings, sketches and designs by the Venetian artist Giovanni Battista Tiepolo (1696-1770), his sons and followers. The main focus of the exhibition is the period in which Tiepolo worked on the decorations for the palace of the

archbishop at Würzburg. Also featured in the exhibition are drawings by other Venetian masters, including Ricci and Guardi; to May 11

DUBLIN

EXHIBITION
Irish Museum of Modern Art Tel: 353-1-4718886
● Joseph Kosuth: the first solo exhibition in Ireland of Kosuth's work, featuring a large-scale installation incorporating the writings and history of James Joyce and Ludwig Wittgenstein and 14 works dating from 1965 to the present day; to Jun 11

EDINBURGH

EXHIBITION
Scottish National Gallery of Modern Art Tel: 44-131-5568921
● Lucien Freud: Early Works: exhibition of 25 paintings and drawings made by Freud before and during the Second World War. The works on display include the artist's first oil painting and his only sculpture, a sandstone horse carved in 1937; to Apr 30

GENEVA

EXHIBITION
Musée d'Art et d'Histoire Tel: 41-22-3114340
● Morceaux choisis, Céramique de Grande Grèce: display of ceramics from Greece, featuring 150 fragments of vases dating from the 5th century BC up to the 3rd century AD. Many feature images of Classical heroes

including Hercules, Hector and Achilles; to Jul 20

HAMBURG

CONCERT
Musikhalle Hamburg Tel: 49-40-348820
● Philharmonisches Staatsorchester Hamburg: with conductor Gerd Albrecht, violinist Vivian Hagner and cellist Wolfgang Schmidt perform works by Brahms; Apr 11

LONDON

EXHIBITION
Courtauld Institute Galleries Tel: 44-171-8732328
● The Art of Etching: an exploration of etching through works from the Courtauld, including pieces by Tiepolo, Piranesi and Canaletto; to May 25
● Queens Gallery Tel: 44-171-8904832
● King of the World - Pashahnama: the Mughal manuscript documents the reign of Shah-Jahan, who ruled from 1628 to 1658 and commissioned the construction of the Taj Mahal and the great forts of Delhi and Agra. The manuscript was presented to George III in 1797 and has rarely been seen in public since; to Apr 27

OPERA

Royal Opera House - Covent Garden Tel: 44-171-2129234
● Salome: by R. Strauss. Conducted by Christoph von Dohnanyi, performed by the Royal Opera. Soloists include Catherine Malfitano, Anja Silje, Rubyn

Philogene and Kenneth Riegle; Apr 11

LYON

OPERA
Opéra National de Lyon Tel: 33-4-72 00 45 00
● Don Carlos: by Verdi. Conducted by John Nelson, performed by the Orchestre and Chœur de l'Opéra de Lyon. Soloists include Stephen Mark Brown, Karla Mattila, Josi van Dam and Victor Torres; Apr 11

MUNICH

EXHIBITION
Neue Pinakothek Tel: 49-89-23805-195
● Manet bis Van Gogh: Hugo von Tschudi und der Kampf um die Moderne: exhibition saluting the leading role of von Tschudi in introducing French Impressionist art to Germany. Artists on display include Manet, Rodin, van Gogh, Matisse, Renoir, Gauguin and Monet; to May 11

NEW YORK

EXHIBITION
Guggenheim Museum SoHo Tel: 1-212-423-3840
● Art/Fashion: exhibition examining the exchanges between visual art and fashion design. Works by artists including Christo, Warhol and Shea will be on display alongside garments designed by Coccato, Dali and Ballo; to Jun 8
The Metropolitan Museum of Art Tel: 1-212-679-5500
● The Glory of Byzantium: a

major exhibition of the art of the middle period of the Byzantine Empire (from the mid-6th through to the mid-13th centuries), when Byzantium set a standard of imperial elegance for both contemporary Western Europe and the Islamic east; to Jul 8

PARIS

EXHIBITION
Centre Georges Pompidou Tel: 33-1-44 78 12 33
● Made In France 1947-1997, 50 ans de Crétion an France: exhibition of works from the permanent collections of the Centre Georges Pompidou and the Musée National d'Art Moderne celebrating respectively the 20th and 50th anniversaries of the museums. Included are works by Braque, Calder, Chagall, Duchamp, Ernst, Matisse, Picasso, Balthus, Cézanne, Dubuffet and Klein; to Sep 29

VIENNA

OPERA
Wiener Staatsoper Tel: 43-1-514442860
● Eugen Onegin: by Tchaikovsky. Conducted by Simone Young, performed by the Wiener Staatsoper. Soloists include Thomas Hampson, Adrienne Pieczonka, Neil Shicoff and Roberto Scanduzzi; Apr 11

Listing selected and edited by ArtBase The International Arts Database, Amsterdam, The Netherlands. Copyright 1997. All rights reserved. Tel: 31 20 664 6441. E-mail: artbase@pl.net

WORLD SERVICE
BBC for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)

MONDAY TO FRIDAY
NBC/Super Channel:

07.00

FT Business Morning

10.00

European Money Wheel

Nonstop live coverage until 15.00 of European business and the financial markets

17.30

Financial Times Business Tonight

CNBC:

08.30

Squawk Box

10.00

European Money Wheel

18.00

Financial Times Business Tonight

COMMENT & ANALYSIS



Martin Wolf

Little harm in a handover

Britain's economy would not be damaged much by a Labour government, even though it might tax and spend more than the Conservatives

"Britain is booming - don't let Labour ruin it." This slogan is the Conservatives' last hope of avoiding catastrophic defeat in the general election on May 1. Whether this appeal to the electorate's greed and fear works will become obvious quite soon. But does it deserve to do so? Is Britain booming? And is Labour likely to ruin it?

An eve-of-election claim from a Conservative government that the UK economy is booming evokes miserable memories: the Mandelson boom of the 1980s, the Barber boom of the 1970s and the Lawson boom of the 1980s, each of which turned into a subsequent bust.

It would not be that surprising if this expansion became known as the Clarke boom. But now it looks more of a boomlet. True, the fiscal deficit is too large and monetary growth too fast. But the UK should avoid another severe recession, provided fiscal and monetary policy is tightened after the election.

Yet the Conservative party has hardly provided macroeconomic stability. As Professor Richard Layard of the London School of Economics points out in his book, *What Labour Can Do* (Warner Books, 1997), since 1979, the British economy "has been subjected to two of the five largest post-war recessions in the group of seven countries".

Mr Gordon Brown's claim to be an iron chancellor-in-waiting is credible. This would merely put him in a line of orthodox ultra-orthodox Labour chancellors, from Philip (later Lord) Snowden in the 1920s and 1930s, to Sir Stafford Cripps in the 1940s, Roy (now Lord) Jenkins in the 1950s and Denis (now Lord) Healey in the 1970s.

Macroeconomic orthodoxy comes naturally to Labour, partly because financial markets - wrongly - mistrust them, but also

because, in their hearts, they believe private capitalism is a bit wicked. The son of a Presbyterian preacher, Mr Brown fits comfortably into this mould.

If this proved an unsustainable boom, Mr Brown would deal with it. If there was the chance of a sustained period of stable growth, he is as likely to avoid serious macroeconomic blunders as the average Tory chancellor. When New Labour pledges to match the current target of 2% per cent or less for inflation or maintain public debt at a "stable and prudent" level, this is credible, though public spending and taxes are likely to be higher than under the Tories.

The more interesting question is whether the UK has enjoyed any improvement in longer-term economic performance. If so, is this safe in New Labour's hands? The answer to the first question is "probably". The answer to the second is "quite possibly".

As Mr Tony Blair himself noted in his speech in the City of London yesterday, "Britain has been in decline relative to our major competitors for more than a century." This underperformance seems to have ended in the 1980s, as Professor Nicholas Crafts points out

The end of relative British decline?

Real GDP/hour worked (at purchasing power parity, \$)

1987	1992
US	29.10
Canada	28.80
France	28.50
Germany	28.50
Italy	28.50
Japan	28.50
Netherlands	28.50
Sweden	28.50
Switzerland	28.50
UK	28.50
Australia	28.50
Denmark	28.50
Finland	28.50
Greece	28.50
Ireland	28.50
Spain	28.50
Portugal	28.50
Greece	28.50
Ireland	28.50
Spain	28.50
Portugal	28.50

Source: Nicholas Crafts

in a splendid pamphlet, *Britain's Relative Economic Decline* (The Social Market Foundation, 1997).

Between 1950 and 1979, the UK's real gross domestic product per hour worked declined from 5th to 11th in the world. Since then, the UK has held its place, as the chart shows. The performance on real GDP per head looks worse, with the UK's rank having declined from 6th in 1950, to 11th in 1979 and 17th in 1994. But three of the countries that have jumped above the UK since 1979 are Hong Kong, Japan and Singapore. Moreover, the differences in living standards were small: UK GDP per head in 1994 was only 9 per cent lower than the French, which was 10th in the ranking.

To have halted, or even slowed, the pace of relative decline is comforting. But delight must be tempered by awareness of the reason for this success. This is the deterioration in performance elsewhere, above all on the European continent.

To celebrate the failures of one's friends is unseemly. Still more relevant than actual performance is what would have happened if reforms had not happened. Here one is in the realm of the counterfactual. It is possible - in my judgment,

The difficulty of left-of-centre parties is with the efficient use of resources. The Soviet Union made gigantic investments in both people and physical capital, but to little avail, because competition was illegal. As for dear Old Labour, it rejected almost every market-liberalising Tory reform.

Parties of the left dislike competition for sound reasons. It is, after all, their job to represent those who compete poorly, because they lack the necessary skills, and those who have chosen not to engage in market competition, because they dislike its ethos.

Rhetorically, at least, New

Labour is very far from atavistic. Old Labour attitudes to competition. There is no doubt that those in control, in Mr Blair's words, "accept and indeed embrace the new global economy". Yet it is reasonable to wonder how his government might behave in practice. For this consider three straws in the wind: health, education and the labour market.

In health, the Labour manifesto explicitly rejects the internal market model, though what it proposes to replace it with looks a bureaucratic mess. Since the internal market was really just a socialist market economy, Labour may well be right to reject it. But this is almost certainly not the reason it has done so.

In education, the solution it proposes is not more competition among suppliers, but apparently even more top-down supervision, with the Department for Education and Employment giving in the words of the manifesto, "a strong and consistent lead to help raise standards in every school". Again, this is the command and control approach.

Then there is the labour market. Mr Blair likes the flexible labour market, so much so that he called yesterday for "flexibility-plus". But Labour supports both a minimum wage and adherence to the European Union's social chapter. A feeble case can be made for both. But they carry serious risks of increased unemployment and unreasonable regulation.

So would New Labour ruin the competitive market economy? One's answer depends on how far one trusts people who say that virtually everything they wanted until quite recently was mistaken. My own tentative answer is that Mr Blair's New Labour passes the first test of a prospective government - whether it will avoid doing serious harm to the economy.

Seam of trouble

A row in New Caledonia sets a bad precedent for French privatisations, says David Buchan

A quarrel over a nickel mine in the Pacific island of New Caledonia has pitted the majority owner, the French state, in a conflict bizarre even by the standards of French public-sector imbroglios.

The French government last month started legal action to dispossess Eramet of its Koniambo nickel concession and to give it to a company controlled by the local Kanak independence movement. Paris hopes the gesture will be sufficient to prevent New Caledonia separating entirely from France in a referendum next year.

The Eramet management, however, is contesting the loss. This would, it says, damage the company and be unfair to its minority shareholders which entered the group when it was partially privatised in 1994.

The legal pretext being used by the government is that Eramet has not actively exploited Koniambo for the past 10 years.

Eramet has a month to explain its inactivity. If the government counters by demanding that Eramet should immediately start mining nickel at Koniambo - which Eramet says it only plans to do in 2005-2010 - then the company seems sure to lose its concession.

If there is a conflict the state will prevail, warns Mr Jean-Jacques de Peretti, minister for France's overseas territories. The government is also likely to replace Mr Yves Rambaud, the veteran Eramet head who is respected by his minority shareholders, at the group's annual meeting in June.

Such action risks alienating foreign investors just when the government is planning its biggest flotation to date - the sale of up to FF20bn-FF30bn (£2.2bn-£3.2bn) of shares in France Telecom next month.

Fidelity, the US fund, has written to the government, effectively threatening to boycott the France Telecom issue if its 5 per cent stake in Eramet is damaged by the loss of Koniambo.

The cause of all this trouble lies in New Caledonia, which has been a French territory since the end of the 18th century. Recently, an independence movement has grown among the 45 per cent of the island's 200,000 population who are local Melanesians or Kanaks.

After a dramatic incident in 1988 when pro-independence Kanaks took hostage several French gendarmes and killed two of them, New Caledonia was given more autonomy and the promise of self-determination in a referendum in 1998.

In the intervening decade, the pro-independence movement, led by the Front National, has come to the conclusion that democratic elections do not favour a straight bid for separation, but of the island's Asian minorities - Chinese, Indonesian and Polynesian, who make up a fifth of the population - side with the European 84 per cent in wanting to stay under France's tutelage.

Yet the Front seems something to appease its militant. This is where nickel comes in. The island supplies nearly one-fifth of world nickel from deposits that run its 400-kilometre length, but its only refinery is in the southern and more European region. Successive French leaders have promised to put a refinery in the poorer north where the Kanaks are concentrated.

Using the 1998 referendum as leverage, the Front is demanding that France deliver on this promise. It has also taken action of its own. Soci t  Mini re du Sud Pacifique (SMSP), the mining company controlled by the Front, has persuaded Falconbridge of Canada to build a refinery in the north. To ensure a steady supply of nickel, SMSP has demanded the Koniambo concession currently held by Eramet, offering a smaller concession elsewhere in return.

This year Eramet agreed in principle to such a swap but the deal fell through when the Front demanded

an instant exchange. Eramet said a swap could only take place over the two years needed for the proper evaluation of Koniambo and for Falconbridge to build the northern refinery.

Eramet agrees New Caledonians would get more value from their nickel by refining it all locally. The island mines 50,000 tonnes of nickel a year at Eramet's Koniambo refinery in the south and exports a further 70,000 tonnes of raw nickel ore - mostly to SMSP - to refineries in the US, Japan and Australia.

If SMSP halts these exports, it would have enough to feed the Falconbridge project, Eramet says. SMSP insists on maintaining its exports as well as proceeding with the northern refinery - having its cake and eating it too, complains Eramet.

The French government has promised to compensate Eramet for nickel losses. Although cash would not keep Koniambo running, a big compensation payment - Koniambo's value is estimated at \$500m (£285m) - might soothe Eramet's minority shareholders.

In addition to Fidelity, these include Templeton and the College Retirement Employees Fund, both of the US, as well as the UK-based Mercury Asset Management and Scottish Widows. In 1994 they flocked into Eramet at FF210 a share, but have had a rough ride since. Eramet shares fell to about FF230 last autumn but have recovered to close at FF291.80 yesterday.

Defeat for Eramet could sour the investor climate for the far more important issue of France Telecom's privatisation. The French utility has one thing in common with Eramet - the government's determination to keep majority control. If foreign investors felt a French government might give in to France Telecom's employees in some future strike as readily as it is to appeasing the Kanaks, they might stay away from the privatisation altogether.

AS 1999 APPROACHES, HOW PREPARED ARE YOU FOR EMU?

Europe and the Single Currency

is a new Management Report detailing the options open to you on how best to prepare for EMU. The report is designed to help you through the transitional period leading to EMU, so that wherever you are, you will be ready for 1999.

The report examines the impact of EMU on:

- Financial Markets • Payments, Clearing and Settlement Systems
- Corporates • Banks

Strategic and operational plans have to be put in place now to ensure a smooth transition.

Published November 1996 £350/US\$525 c.130 pages

Four free quarterly updates are included, covering latest developments across Europe. Each update features one key case study analysed by a panel of experts, showing how a range of industries are preparing for the single currency.



FINANCIAL TIMES
Financial Publishing

Providing essential information and objective analysis for the global financial industry.

Pearson Professional Limited, Registered Office: Maple House, 149 Tottenham Court Road, London W1P 9LL. Registered No: 2970324

ORDER FORM

Name	Position
Company	
Address	
Country	Postcode
Telephone	

CODE	TITLE	QTY.	PRICE
EMU96	Europe and the Single Currency		£350/US\$525

Please send me further information.

The information you provide will be held on our database and may be used to keep you informed of our and our associated companies products and for selected third party mailings.

HOW TO PAY

Please debit my credit card:

VISA ☐ MASTERCARD ☐ AMEX ☐ DINERS ☐

Card No.

Expiry Date:

I enclose a cheque made payable to

FT Financial Publishing for the sum of £/US\$

Please invoice me for the full rate (to be billed in 2 instalments)

EU companies (except UK) must supply TVA/BTW/MOMS/MWST/IVA/FFA number to avoid extra charges.

Signature

Date

Return to: FT Financial Publishing, Maple House, 149 Tottenham Court Road, London W1P 9LL, or fax on +44(0) 171 896 2274

LETTERS TO THE EDITOR

Number One 5...
We are keen to encourage letters from readers around the world...
Letters should be sent to: Letters to the Editor, Financial Times, 100 Brook Street, London W1A 1AA.
We cannot accept responsibility for the return of unsolicited material.

Robustness needed in setting up independent central bank

From Mr Edmund Dell

Sir, Gavyn Davies informs us ("Freedom balanced by scrutiny", April 1) of two lessons which, apparently, "economists have learned in the past decade". The first is that there is a positive relationship between the independence of central banks and the rate of inflation.

The second is that lower inflation is not won at the expense of output growth, variability of growth, or higher unemployment.

The implication, unfortunately correct, is that for many previous decades economists have been giving politicians rather bad advice. Gavyn Davies should therefore recognise that it is not merely politicians who suffer from a credibility gap. Economists do so also. As a result, his proposal that politicians should be given leeway, presumably on the

advice of economists, to raise the inflation targets to be achieved by an independent central bank in order to accommodate exceptional economic shocks, also lacks credibility.

The reason for Gavyn Davies's half-hearted approach to the idea of an independent central bank is that its independence must be consistent with the UK's democratic traditions. It is, unfortunately, consistent with the UK's democratic traditions to have an inflation rate higher than that of our most successful competitors.

But the proposition that there is a democratic right to inflate for policy reasons is at least questionable. Equally questionable is the implication that countries such as the US and Germany have lower standards of democratic accountability

than the UK. It would be difficult to argue that the UK managed the oil shocks of the 1970s better than, say, the US and Germany with their independent central banks. Nor that democratic accountability suffered more in those countries from the actions of their central banks than it did in the UK from the actions of a government with the flexibility to follow the advice of the economists of the time and attempt to accommodate inflationary pressures more comfortably.

I hope that the next government takes a more robust approach to the problems of establishing an independent central bank than is manifested in Gavyn Davies's article.

Edmund Dell, 4 Reynolds Close, London NW11 7EA, UK

Weakness of Middle East peace process

From Mr Edmund O'Sullivan

Sir, Your editorial "Middle East peace" (April 4) about Middle East peace fails to tackle the real problems. The Oslo process was flawed from the beginning because it was conceived in secret and has always failed to win the overwhelming support of the Israeli and Palestinian people.

For there to be peace, there has to be a sovereign and independent Palestinian state. The sponsors of Oslo

avoided this imperative. By saying the status of Jerusalem, easily the most sensitive matter for the region, will be settled by the end of the decade, the stakes were dangerously raised.

If Oslo is to work, three things need to happen. First, Israeli proponents of peace must convince the overwhelming majority of their people that a Palestinian state will be good for them. Second, Palestinian leaders have to be more honest about how little they can

force Israel to concede. Third, the US should start being an impartial mediator.

If these are not forthcoming, scrap Oslo and return to the slow-moving but more honest multilateral approach defined by the 1991 Madrid conference.

Edmund O'Sullivan, publishing director and editor in chief, Middle East Economic Digest (MEED), 21 John Street, London WC1N 2BP, UK

Argentina lays claim to Falklands

From Mr John Torode

Sir, Alastair Forsyth (Letters, April 5/6) suggests that Argentina has indicated that it is ready to abandon its claims to sovereignty over the Falkland Islands. Far from it. Its new (1994) constitution lays specific claim to the islands for the first time.

As for Mr Forsyth's implication that the Islanders are preparing to wax rich on the profits of their (widely admitted) conservationist fisheries policy, and on putative oil revenue, while the UK foots the bills for their defence, this is simply not the case.

The executive council has stated its intention to meet the full cost of the British military presence, and some executive councillors whom I met on a recent visit argued that the entire oil revenues should be donated to the British Treasury in return for British spending on defence, infrastructure and health, education and welfare. This would be a great bargain for us.

Finally, Mr Forsyth stresses the relatively pacific nature of the current Argentine regime. Quite so. But the nation's historic instability means that no one can be sure whether another xenophobic, fascist military dictatorship will be in power in a few years' time.

John Torode, 25 Platt's Lane, London NW3 7NP, UK

Exploit investment opportunities with lottery-backed fund

From Mr David Turnbull

Sir, Both Tony Jackson ("The dividends dilemma", March 29/30) and John Mulvey (Letters: "Government policy exacerbates dividend short-termism in UK", April 2) are right. The real point is that there are industrial investment opportunities which must be exploited.

A solution put forward in the UK Industrial Group's latest report, *Manufacture to*

Survive, is the launch of a multi-billion pound industrial investment fund with initial contributions from the National Lottery. As the report underlines, there is a need to rebuild whole sectors where manufacturing was once strong but has since been decimated, while imports flourish, and we must control and keep control of key strategic industries. If foreign corporations

view the UK, UK companies, UK ideas and UK skills as a fertile "hunting ground" for inward investment and acquisition, then why in heaven's name don't we?

The UK Industrial Group's mission is to start rebuilding our manufacturing strengths to generate and sustain a balance of trade surplus. Financing a national industrial investment fund, as outlined in *Manufacture to*

Survive, would not require calling on public funds. It would however, start to assuage the issues raised by both Tony Jackson and John Mulvey.

David A Turnbull, director general, The UK Industrial Group, Enterprise House, 88/90 Victoria Road, Altrincham, Hampshire GU11 1SS, UK

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Tuesday April 8 1997

Mr Rubin bides his time

Robert Rubin, the US Treasury secretary, was keen to avoid a public battle over Japanese economic policy last week during his trip to Tokyo. After two years of amiable co-operation, neither country wants a quick return to hard-tempered trade hickering. But the message of his comments was relatively clear: so far the US has been happy to play the role of global white knight to a Japanese economy in distress. But it will not let US consumers pay for the Japanese recovery forever.

The time for a reversal in the US stance has not quite arrived. The dollar has risen 50 per cent against the yen since the spring of 1995, and for the moment, at least, the US economy has the same reasons to favour dollar strength it has had all along.

It helps exert valuable, if modest, downward pressure on domestic prices. And most important, a weak yen provides insurance against another downturn in growth in Japan; a particular worry in the wake of last week's long-threatened consumption tax rise.

A persistently declining Japanese current account surplus provided a pleasing backdrop for the high dollar policy. As Mr Rubin noted, the Japanese current account surplus, at 1.4 per cent of GDP, is now less than half its level in 1993. The trouble is that it is rising again. Recent figures for January registered the first year-on-year rise since autumn 1995.

Recent merchandise trade figures have been even more incendiary, at least from the US perspective. Japan's trade surplus with the US rose to ¥407bn in February, up from ¥164bn the year before. Auto exports to the US, the perennial hubbub of US trade hawks, rose 75 per cent in the year to January.

These and other headline-grabbing statistics are likely to continue without a more broad-based recovery in Japanese demand and, ultimately, a lower dollar to make US imports less expensive in Japan. This is why US frustration at the Japanese authorities' determination to go ahead with the tax rises has been palpable.

Mr Ryutaro Hashimoto, the Japanese prime minister says the "big bang" financial sector reforms, coupled with other deregulatory efforts, will counter-balance the deflationary impact of the consumption tax rise. Yet the short-term effects of increased competition will almost certainly be the reverse, leading to lower prices and several companies going out of business.

The worry, then, is that the Japanese government is not matching its fine words about reviving domestic demand with the required actions. Thus, Japan could repeat its old trick of exporting its way out of recession without its trade partners getting so much as a look in. Mr Rubin knows this, but he would rather not say it. Yet.

Bankers' leap

In 1994, Bankers Trust lost more than just a strategy. By over-aggressive selling of risky financial derivatives to US industrial companies, it ended its chance of transforming itself from a commercial bank into a specialist derivatives house. Its decision to acquire Alex Brown, a medium-sized investment bank, gives it a second chance to regain its momentum.

The \$1.7bn transaction also marks a new phase in the consolidation of American investment banking. The slow loosening of regulatory barriers to such consolidation, dating back to the 1933 Glass Steagall Act, has prompted US commercial banks to mull over acquiring investment banks. Although Glass Steagall's demise has been delayed, barriers to such deals are already low.

Bankers Trust's foray will not be the last. Other US and European banks want to acquire businesses that are big enough to form the base for an attack on Wall Street's biggest firms, yet small enough to absorb.

There is no reason for US regulators to attempt to stop it. Barriers between banks and securities firms may have served a prudential purpose in the 1930s, but that has long since been overtaken by changes in the relationship between banks and their customers. A bank which is only capable of offering loans to

large companies has a limited future, especially when the margins that it can derive from lending money are so tiny.

Yet by buying Alex Brown, Bankers Trust is only taking a first step. The acquisition simply gives it a better chance to take part in a tough competition to become one of perhaps half a dozen financial institutions that will provide financial services to companies all over the world. There are at least 15 banks and investment banks that have expressed an intention to win the fight.

Bankers Trust is in the right place from which to set out. US investment banks have set a standard of financial innovation and marketing skill which most European rivals are struggling to match. Furthermore, it has the luxury of a place in the world's largest capital market, which provides up to three-quarters of revenues for which aspiring global investment banks must compete.

But the erosion of Glass Steagall will also provide more opportunity for European banks to break into what has hitherto been a frustratingly closed US market. Those which have so far attempted to break into the US by hiring expensive employees from other banks have faced a difficult struggle. The example of Bankers Trust is likely to encourage them to take a bigger leap.

It would be hard to overstate the degree to which Americans disapprove of those who do not work. More than in other societies, work is a moral issue. That lends a powerful dimension to America's biggest social policy experiment: welfare reform.

In a value system that equates joblessness with laziness - and sometimes explicitly with sin - welfare has long carried a social stigma. But in the new, more muscularly conservative America of the end-of-century, both the cultural and financial pressures to find work have grown exponentially.

Last summer Congress passed legislation to end 50 years of federally guaranteed welfare payments, and President Bill Clinton signed the bill into law. The legislation will force most welfare recipients to find work within two years, and will ensure that no one receives welfare payments for more than five years cumulatively over a lifetime.

Many factors converged to motivate what was essentially a middle-class revolt against the welfare state. Race played a role: most white Americans believe welfare recipients are overwhelmingly black, when in fact most are white. Working Americans have long nurtured a resentment against the stereotypical hate figure, the black "welfare queen", sitting inert before her television soap operas as the voices of her illegitimate children rise in cacophony around her.

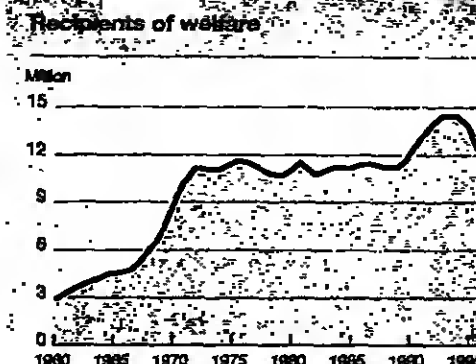
Economic insecurity was also a factor, especially among white women forced into the workforce. "Half of women with children under three are now working," says Mr Robert Reischauer of the Brookings Institution. "And that made it hard for society to say that a whole segment of the female workforce (the welfare system mainly benefits single mothers) could stay at home."

He and most other scholars of welfare reform say it is too soon to draw up a balance sheet of successes and failures - even though 43 of the 50 states had their own reform experiments in place long before the federal legislation which is only now being implemented.

Welfare rolls had already shrunk considerably since reaching a record high in 1994. The number of recipients has fallen by 19 per cent over the past four years. But the reduction came at a time when most states had only pilot reforms in place. "We've seen a very dramatic drop in welfare caseloads, but it's a drop from abnormally high levels," says Mr Reischauer. The decline has simply eliminated the bulge of the last recession.

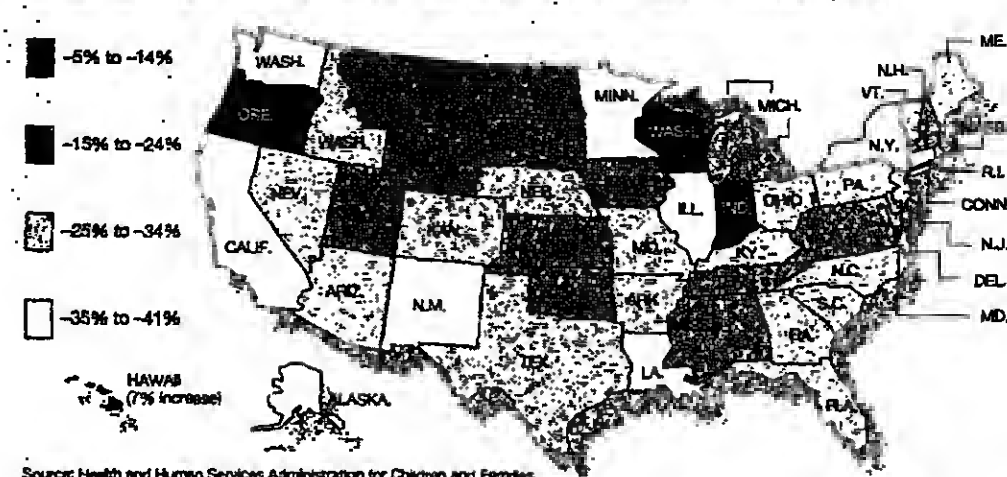
The strength of the economic recovery since then makes it impossible to gauge the effect of policy change alone. Even Mr Clinton does not claim more than 50 per cent credit. He said recently that economic growth explained half of the fall in welfare rolls, with the other half attributable to policy reform. His advisers do not pretend these are scientific figures: only after he had spoken did the White House Council of Economic Advisors put out estimates which, conveniently, tallied with those of the president.

But from the individual states comes anecdotal evidence not only of great turmoil among both



Change in recipient numbers

Between March 1994 and October 1996 every state except Hawaii had a decrease of at least 5 per cent



Source: Health and Human Services Administration for Children and Families

recipients and the welfare establishment, but also of considerable excitement at the prospect of change. Welfare reform will largely succeed or fail at state, or even county, level. Last year's federal legislation marked a dramatic transfer of power to the states, which will henceforth receive only a lump sum of money for welfare payments. They will determine how it is spent, and who receives it.

Nowhere is this more so than in the Tremman district of inner-city Detroit, chosen as a pilot site for the state of Michigan's "project zero" programme, which aims to put all welfare recipients to work, either in the private sector or community service. Launched in 1992, Michigan's is the oldest state-wide programme in existence, though "project zero" was only launched last summer.

It would be hard to imagine a more difficult test site. To say the place is lighted would be an understatement: it is like the archaeological ruin of an urban civilisation in decline. There are some listless businesses, and a few dreary fast-food outlets, but much of the area is wasteland, concrete foundations where factories once stood, rusted metal supports for walls long gone. It is a place which saps energy and vitality. Over three-quarters of the population are unemployed; 98 per cent is black.

At the Tremman welfare office - or "Family Independence Agency" in the terminology of welfare new-speak - the task is to build an economic ladder out of this ruin, and to persuade "customers" to climb it.

In the past, all they had to do was prove they were poor and the responsibility shifted to us," says Mr Ken Walker, who is about to retire after a career as a welfare manager. "We were committing people to a lifestyle of poverty in a culture that aspires to affluence. Now we're saying: 'this is not a place to park your aspirations'." Mr Walker, the project manager Mr Joe Moore, and their staff are all black people who have themselves climbed that ladder. Their values are drawn from the mainstream, where the work ethic has pride of place: they have little patience with "customers" who reject those basic principles.

But Tremman staff say most of their clients are eager to work, and hungry for the self-esteem that work brings. The work ethic casts its spell far beyond the middle-class. Even the jobless feel they "ought" to work; the stigma they suffer is a powerful incentive to employment.

Not powerful enough in the past to overcome barriers such as

lack of healthcare, childcare and loss of benefit. "Under the old system, it took people three minutes to figure out 'it didn't pay to work'," says Mr Doug Stites, who heads Michigan Jobs Commission, which oversees Michigan Works!, the agency charged with preparing welfare recipients for jobs. Working mothers lost Medicaid health insurance for the poor, their benefits were cut and they had to pay for childcare and transport. Now the first \$200 (£125.70) plus 20 per cent of monthly income do not count against benefit, childcare is paid, together with bus tokens or petrol costs, and Medicaid is available for a year. Recipients are also given "job readiness training", including how to dress for interviews, phone manner, and how to look for work.

"You find a barrier. We'll take it down," says Mr Stites, noting that the budget for Michigan's "Work First" programme, which pays to clear these barriers, has risen from \$70m in fiscal 1996 to \$80m in 1997. Governor John Engler, the driving force behind Michigan's reforms, has asked for nearly \$100m for Work First in the forthcoming fiscal year. "If money can overcome it, we're willing to do it," says Mr Stites.

He says 70 per cent of recipients want to work and the other 30 per cent need to be "nudged, or convinced they can". Half of that 30 per cent will still refuse to work, and for them, he says, there are sanctions: including being cut off altogether.

On the face of it, Michigan's welfare reform is already yielding results: 114,000 welfare cases have closed since 1992. But strong economic growth explains much of the decline. "I've got more jobs than clients at the moment," says Mr Stites.

These are halcyon days for welfare reformers, even at Tremman, where strong growth in surrounding communities has made it possible to get three-fifths of Tremman "customers" working at least 20 hours a week, just since August. But now, says project manager Mr Moore, Tremman staff are getting down to the "hardcore" of cultural barriers which prevent work.

Mrs Zaida Gerard, a Tremman welfare worker, says the 19-23 age group is the toughest. "Their grandmother was on assistance, their mother was on assistance, and that's where they think they are supposed to be," she says with evident exasperation. A former welfare mother herself, Mrs Gerard has no patience for shirkers. She remembers starting out at a fish canner - and the indignity of the fish scent which clung to her at all hours - to climb the proverbial American ladder.

But for welfare reform to work, new workers must not remain stuck on the bottom rung of the ladder in jobs which offer no remunerative incentive once childcare and medical assistance are withdrawn. They must climb to viable employment, and not fall off in large numbers at the first recession.

That will be the real test of America's grand experiment: can the dependency of decades be broken before the next economic downturn and can Americans create a system where it really does pay to work?

Manufacturing in Chicago In manufacturing, the year in Chicago does not compare favourably with previous years, either in volume of output or in profits realised. Merchant iron has had very little demand, but pig-iron has found a very considerable customer in England. In the manufacture of bicycles, Chicago claims a virtual American monopoly, and we have the rather startling statement that "65 per cent of the bicycle tyres sold in this country are made here by one firm". Germany is pushing its goods in all directions here, and the British agent entertains the opinion of their being on the part of British traders a want of the enterprise which characterises the German.

Swedish Minister's Post The Swedish Minister of Trade, Mr Gunnar Myrdal, has accepted an invitation to become head of the United Nations Economic Commission for Europe and will consequently leave the Government on the 15th of April. In the Opposition attack on the Swedish Government's economic and financial policy, Mr Myrdal was generally the most heavily criticised member of the Cabinet.

Not a shred Greville Janner, the feisty British Labour MP, shared a cup of coffee yesterday morning with UBS chairman Robert Studer, Switzerland's most powerful banker. They are hardly best pals. Janner has been leading the fight to unlock the dormant Swiss bank accounts of Holocaust victims, while Studer's bank has been accused of shredding vital evidence.

But there are signs that Janner has been spending too much time in the company of Swiss bankers; he is starting to observe the same code of secrecy.

Instead of telling a British-Swiss chamber of commerce luncheon yesterday what he really thought of UBS, Janner was unusually diplomatic. It had been a cordial meeting, he proclaimed.

It was only as he left for yet another high-level get-together that Janner let slip what he really thought, muttering about rumours that virtually every UBS secretary has been given a shredding machine - a claim which UBS strongly denies.

Desert song The tension on its southern border with Israel has not stopped Lebanon from trying to restore its reputation as a land rich with culture. This summer will see the first arts festival for 23 years to be held among the Roman ruins of the north-eastern town of Baalbek.

In the 1950s and 1960s, Baalbek was Lebanon's richest cultural feast, graced by the likes of ballet star Rudolf Nureyev and pianist Sviatoslav Richter. The organisers have called on big names to put the festival back on the international map; cellist Mstislav Rostropovich has agreed to open the proceedings in July with a performance on the steps of the Roman temple of Bacchus. Other top-notch artists are being lined up, says organising committee president May Arida.

But while the event is being revived, there is no turning back the clock. Arida says

OBSERVER

In Newman we Trust

Frank Newman always looked like a clever choice to replace Charles Sanford at the helm of Bankers Trust. When he arrived 18 months ago, the bank was down on its knees; episodes like its embarrassing run-in with Procter & Gamble over duff derivatives had seeped confidence.

Coming directly from the US Treasury, where he was deputy secretary, 54-year-old Newman was ideally placed to reassure the regulators. Softly spoken and deliberate, he was also far removed from the deal-driven culture which was arguably at the root of the bank's troubles.

But having got Bankers Trust back on an even keel, no-one was sure what course Newman would plot. Some insiders even suspected that he'd been brought in to clear the decks before looking for a buyer. Yesterday's merger with Baltimore-based Alex Brown shows these suspicions were misplaced. Like last year's acquisition of mergers and acquisitions boutique Wolfensohn - which brought the respected talents of former Federal Reserve chairman Paul Volcker on board - Newman appears to be after a subtle blend of investment

banking skills and gravitas. Alex Brown is certainly long on the latter; America's oldest investment bank traces its roots right back to the partnership created by its eponymous founder in the early years of the 19th century. A deal with Charlie Sanford's Bankers Trust would have been all-but inconceivable.

Massachusetts-born and Harvard-educated, Newman knows old-world charm when he sees it; he must be hoping that some rubs off.

Take note

Millionaire status is nothing to boast about in Italy, where five-figure tax fares and six-figure restaurant bills are the norm. So it's not before time that parliament has voted to introduce a new half-a-million lire note; it's also decided to phase-out the miserable 1,000-lire variety - which these days doesn't even buy a cappuccino.

By cutting down the wads of notes needed for daily purchases, wallets will be thinner. Brown envelopes will be smaller, too. The Bank of Italy says the design of the new note has not been decided. Neither has the date when it will become legal tender.

But one thing seems sure: the long-mooted idea of a "heavy" lira - which would make money

more manageable by lopping off some noughts - has finally been killed by the 500,000-lire banknote. And there could be a message too about Italy's real hopes of participation in the first wave of a single European currency. Why introduce a spanking new euro banknote if bright new euro varieties are around the corner?

Desert song

The tension on its southern border with Israel has not stopped Lebanon from trying to restore its reputation as a land rich with culture. This summer will see the first arts festival for 23 years to be held among the Roman ruins of the north-eastern town of Baalbek.

In the 1950s and 1960s, Baalbek was Lebanon's richest cultural feast, graced by the likes of ballet star Rudolf Nureyev and pianist Sviatoslav Richter. The organisers have called on big names to put the festival back on the international map; cellist Mstislav Rostropovich has agreed to open the proceedings in July with a performance on the steps of the Roman temple of Bacchus. Other top-notch artists are being lined up, says organising committee president May Arida.

But while the event is being revived, there is no turning back the clock. Arida says

western-style ballet is firmly off the agenda. No-one wants to offend the radical Moslem groups which made Baalbek their stronghold during Lebanon's long civil war.

Not a shred

Greville Janner, the feisty British Labour MP, shared a cup of coffee yesterday morning with UBS chairman Robert Studer, Switzerland's most powerful banker. They are hardly best pals. Janner has been leading the fight to unlock the dormant Swiss bank accounts of Holocaust victims, while Studer's bank has been accused of shredding vital evidence.

But there are signs that Janner has been spending too much time in the company of Swiss bankers; he is starting to observe the same code of secrecy.

Instead of telling a British-Swiss chamber of commerce luncheon yesterday what he really thought of UBS, Janner was unusually diplomatic. It had been a cordial meeting, he proclaimed.

It was only as he left for yet another high-level get-together that Janner let slip what he really thought, muttering about rumours that virtually every UBS secretary has been given a shredding machine - a claim which UBS strongly denies.

Non-exec pay

Quis custodiet ipsos custodes? Or to put it another way: how to determine the pay of those who determine directors' pay?

Glaxo Wellcome, the pharmaceutical giant, has just come up with what is for the UK a novel answer. It is to pay its non-executive directors partly in its own shares. The move deserves applause and emulation. It also shows how corporate governance in Britain is being influenced by the best US practice.

On both sides of the Atlantic, non-execs are playing an increasingly important role. The UK's Cadbury and Greenbury codes give them principal responsibility for executive remuneration and for company audits, on top of requiring them to exercise independent judgment on a company's affairs.

The challenge, in designing remuneration, is to attract high-calibre outsiders without making them financially beholden to the boards on which they serve. A cash fee agreed with the chairman or chief executive is not self-evidently likely to produce the best result. When combined as in some cases with perks such as pension benefits, such arrangements can undermine the willingness of independent directors to exercise independent judgment or to speak up when things go wrong.

Part or whole payment in shares clarifies whose interests the non-executives are supposed

to represent: those of the company's shareholders. It encourages them to strive for increased shareholder value - and to take the shareholders' part in conflicts of interest between owners and managers.

Two questions arise. First, are there circumstances - as some argue - in which payment in shares could compromise directors' independence? It is hard to see any. If directors are appointed - and required to hold shares - for, say, three-year terms, they will have an interest in long-term performance, which depends on a company's relations with customers and employees as well as shareholders. Stock options, by contrast, can encourage unwelcome short-termism.

Second, what is the right balance between cash and paper? Glaxo's scheme gives non-executives about 15 per cent of their salaries in shares; pension fund manager Hermes has proposed companies aim for half of non-execs' post-tax pay. America's National Association of Corporate Directors suggested two years ago that non-execs receive all their pay in stock, thus aligning their interests with the shareholders.

That would probably be a step too far for the UK just now, given the need to develop a cadre of "professional" non-executives. But it is a worthy long-term goal.

COMPANIES AND FINANCE: INTERNATIONAL

Fokker receivers kill hopes of rescue

By Gordon Cramb in Amsterdam

The bankruptcy trustees of Fokker, the Dutch aircraft maker, yesterday dashed any remaining hopes for its future, saying the "chance of the business getting off to any form of a restart would now seem to be ruled out".

Their assessment followed the withdrawal from a rescue consortium of Stork, the local industrial services group which last July bought Fokker's profitable components and maintenance division. Stork said it no longer considered

itself bound by an outline agreement reached last month, which was intended to support a Malaysian-backed takeover.

Khazanah Nasional, the Malaysian state investment group, had been given until May 1 to examine Fokker's books before deciding whether to become the largest single shareholder in a F11m (£83m) relaunch. But Stork complained yesterday that Khazanah had refused to help fund any initial costs, and had not endorsed the memorandum of understanding agreed by the Dutch parties.

Stork was also unhappy with the business plan drafted by Mr André Deleys, the Netherlands-based Belgian businessman who initiated the project.

In any event, time had run out because Fokker had lost suppliers and other key resources. The receivers said: "The construction of the final three aircraft has almost been completed. Because of this, many employees have left in the past few weeks. In the opinion of the bankruptcy trustees and the management team, the minimum infrastructure required for a

restart in accordance with the plans of the MoU partners is no longer available."

Fokker's final F70 was rolled out last Friday at its assembly base near Amsterdam's Schiphol airport, and the remaining F60s are due to be completed in the next few weeks. Short Brothers of Northern Ireland, which had supplied wings, dismantled its production line late last year after delivering the last set, but said it was willing to sell the equipment to a new manufacturer.

Fokker collapsed more than a

year ago after Dasa, part of Germany's Daimler-Benz, declined as controlling shareholder to inject fresh funds. Of more than 5,500 staff, only some 200 remain, although about 2,400 joined Stork when it paid F132.5m for Fokker Aviation, the services division.

The terms of its purchase from the receivers oblige Stork to surrender the bulk of the unit if this is required by a relaunched manufacturing operation. Even if no more Fokkers are built, Stork will have work for the next quarter-century in servicing the 1,200 still in use.

Hugo Boss to launch women's wear range

By Graham Bowley in Frankfurt and Alice Rawsthorn in London

Hugo Boss, the German men's clothing company, plans to diversify into women's wear by launching its first female fashion collection next January.

News of the launch coincided with the disclosure by the company of a 31.2 per cent increase in net profits to DM76.1m (£45.4m) in 1996. It follows last month's merger between Marzotto, its Italian parent company, and HPL, the industrial holding company recently demerged from Italy's Gemina group, to form one of Europe's biggest textile and clothing concerns.

The merger - seen by some analysts as the first attempt to create a rival to LVMH, the French luxury goods group - puts Hugo Boss into the same stable as Filia sportswear and GPT, which manufactures clothes for fashion designers such as Giorgio Armani and Gianfranco Ferré.

It marks the culmination of an unsettling period for Hugo Boss after the surprise departure this year of Mr Peter Littman, its former chairman. Mr Littman was credited with transforming the company's fortunes by rejuvenating its image and expanding its international activities.

The results disclosed by Mr Joachim Vogt, his successor, affirmed that Hugo Boss had continued to expand during the final year of Mr Littman's chairmanship.

Hugo Boss mustered a 10.5 per cent increase in sales to DM995.3m in 1996, when earnings per share rose by 10.3 per cent to DM1.07. The board proposes to pay a bonus dividend of DM57, as well as an increased dividend of DM45 for common shares and DM46.50 for preference shares. Excluding the tax impact of the special dividend, net profits were 11.9 per cent higher at DM64.9m.

Mr Vogt forecast continued growth for 1997, predicting an increase in net profits of at least 5 per cent on con-

stant exchange rates. Hugo Boss shares rose DM25 to close at DM2,085.

The plans for the women's wear range, which will be marketed initially in Germany, The Netherlands, Austria and Scandinavia, were not entirely unexpected. Hugo Boss recently unveiled proposals to introduce a women's perfume, Hugo Woman, in August, as a counterpart to Hugo, its male fragrance.

Ms Julie Statham, an analyst at BZW in Frankfurt, described the women's wear initiative as a shrewd one, not least because it should be "relatively simple" to extend the "rather androgynous" advertising image of the company's Hugo brand to a female collection.

Sales of expensive clothes and cosmetics have risen rapidly during the mid-1990s, because of robust demand from established markets of North America and western Europe, and strong sales growth in emerging markets such as Latin America and south-east Asia.



Joachim Vogt: predicted earnings growth of at least 5 per cent for 1997

Commerzbank reports operating profit up 29%

By Andrew Fisher in Frankfurt

Commerzbank yesterday announced a 29 per cent rise in its 1996 operating profits to DM1.86bn (£1.11bn), with pre-tax profits 50 per cent higher at DM1.79bn.

As indicated when the German bank released preliminary figures at the end of January, net income was 24 per cent higher at DM1.21bn. Analysts were then disappointed with the after-tax figure, having put it at up to DM1.3bn.

The bank, which will present full details today, said costs had been kept under

firm control last year. However, the rising trend of corporate insolvencies had led to higher loan-loss provisions. Total risk provisions were 37 per cent higher at DM1.22bn, after including profits on securities in its liquidity portfolio.

Commerzbank said shareholders would be asked at this year's annual meeting to approve a rise in authorised share capital of a nominal DM200m, with a further DM50m for employee share issues. It plans issues of up to DM200m of profit-sharing certificates and DM1bn of convertible and option loans.

The bank recently agreed to buy Montgomery Asset Management of the US, which handles about \$8bn of funds for institutional and retail investors. San Francisco-based Montgomery will continue as an independent unit, strengthening Commerzbank in the US and emerging markets.

● Munich Reinsurance, the world's biggest reinsurance company, plans to take advantage of exceptionally low interest rates by taking out a long-term bank loan of DM1bn. This would also create additional scope for future growth, though there were no specific plans.

UBS ahead of its Swiss rivals in private banking

By William Hall in Zurich

Union Bank of Switzerland, which is struggling to maintain its position as Switzerland's biggest bank, has emerged as the most profitable in the country in terms of private banking and asset management, two of the three areas in which it wants to be a global competitor.

UBS made pre-tax profits of SF1.63bn (\$1.14bn) from private banking in 1996. Credit Suisse made SF1.36bn and Swiss Bank Corporation SF1.3bn. It also earned SF1.29bn from institutional asset management,

compared with SBC Brinson and SF195m reported by Credit Suisse Asset Management.

Analysts believe UBS has been forced into more detailed disclosure of its results by the other two banks, which broke them down for the first time when they reported last month.

UBS said the breakdown had not been available when it announced its annual profits in February.

The figures help confirm UBS's strategy of relying on organic growth for much of its expansion. UBS has been successful in building profits in the trading, sales and risk

management division, which contributed SF160m to profits last year.

UBS's corporate and institutional finance division reported a loss of SF160m in 1996 and its Swiss retail operations lost SF130m.

The bank is Switzerland's strongest in terms of capital and made the smallest loss of the big three Swiss banks last year. But in terms of operating income and assets it is smaller than arch rival Credit Suisse, and, with its shares underperforming, it is in danger of being overtaken as the biggest Swiss bank in terms of stock market capitalisation.

INTERNATIONAL NEWS DIGEST

La Caixa raises stake in Repsol

La Caixa, the Barcelona-based savings bank, has increased an estimated Pta36bn (\$247m) to raise its stake in Repsol, Spain's blue-chip oil, gas and chemicals group, from 5 per cent to 7 per cent. The equity acquisition, which was made over the past three months, came ahead of the full privatisation of Repsol through the sale of the state's remaining 10 per cent stake at the end of this month.

The stock purchase consolidates La Caixa's position as a core Repsol shareholder, on a par with Banco Bilbao Vizcaya, which also controls 7 per cent. Puzos, the Mexican oil producer, is the group's third main shareholder with 5 per cent.

The disposal of the state's remaining Repsol stake will be completed on April 28, when the issue price is set. It is expected to raise some Pta170bn. The company's shares put on 2 per cent yesterday, in line with the Bolsas's general index, to close at Pta5,960. Tom Burns, Madrid

Israel Discount oversubscribed

The government's sale of 8.5 per cent of Israel Discount Bank, the country's third largest, was yesterday 1.7 times oversubscribed by institutional investors. The government hopes to raise Shk607m (\$180.67m) through its latest sale, which includes a further 8.5 per cent to domestic investors. Before yesterday's sale, it had 79 per cent, which it plans to reduce to 51 per cent by the end of the year.

Mr Meir Jacobson, managing director of MI Holdings, the agency charged with privatising the bank, said Merrill Lynch, the US investment bank, had taken Shk8.4m worth of shares, including warrants. The price was set at Shk160 for a package of five shares. Analysts gave a cautious welcome to the sale of the first tranche, given that the privatisation of Israel Discount has been postponed because of its fourth-quarter debt provision and exposure to lending to the real estate sector, which has slowed considerably in recent months.

Judy Dempsey, Jerusalem

Energy Africa lifts Engen

A strong first-year performance from Energy Africa, the African oil and gas explorer, helped Engen, South Africa's biggest oil retailer, report a robust increase in first-half profits. Operating income was 18.5 per cent higher at R288m (\$65.25m), in spite of volatile crude prices and narrower refining margins. Earnings per share rose 22 per cent to 107 cents, but failed to match the growth in turnover, which increased by a third to R8.9bn in the six months to February 28. The interim dividend was 65 cents, compared with 58 cents a year ago.

The results were in line with analysts' expectations. Mr Rob Angel, chief executive, said the improvement reflected a continued increase in demand for petroleum sales. However, if the falling trend in crude oil prices continued, he expected weaker results in the second half. The contribution to net income of Energy Africa, the upstream business listed in February last year, rose from R7m to R8m over the period.

Mark Ashurst, Johannesburg

CME in Hungarian TV move

Central European Media Enterprises (CME), the US pioneer of private commercial television in central and eastern Europe, has joined three Hungarian companies to bid for Hungarian national TV licences. If its bid succeeded, the consortium would create a channel called IRISZ TV, CME said. The licences are scheduled to be awarded in June. The group last year reported losses of \$30m, against a deficit of \$18.7m in 1996, in spite of a 37 per cent surge in turnover. It blamed heavy start-up costs and development expenditure throughout its target region.

AP-DJ, Bermuda

Parmalat, Beatrice close to deal

Parmalat, the Italian dairy products group, is close to concluding its C\$290m (US\$208.6m) acquisition of Beatrice Foods of Canada. Beatrice said yesterday the purchase was scheduled to close on Thursday, at an agreed C\$30.50 a share. It said the per-share price was subject to post-closing adjustments, which could result in an increase or decrease of C\$1.58 a share. Parmalat, based in Italy, operates more than 80 plants in 20 countries, supplying milk and dairy products.

AP-DJ, Toronto

This announcement appears as a matter of record only.

Euronet Services Inc.

Global Offering of
6,095,000 Shares of Common Stock
 Listed on the Nasdaq National Market

at a price of
US\$13.50 per Share

Global Co-ordinator
ING Barings

US Offering
 ING Barings
 Arnhold and S. Bleichroeder, Inc.
 Nomura Securities International, Inc.

International Offering
 ING Barings
 Credit Suisse First Boston
 Nomura International

ING BARINGS

March 1997

Verbund

SPONSORED AMERICAN DEPOSITARY
 RECEIPT (ADR) FACILITY

Established by
THE BANK OF NEW YORK

For information please contact
 Kenneth A. Lopian (212) 815-2084 in New York,
 Rainer Wunderlin (49-69) 97151-226 in Frankfurt or
 Michael C. McAuliffe (0171) 322-6336 in London.

E-Mail: ADR@BankofNY.com
 http://www.bankofny.com/adr

This announcement appears as a matter of record only.

Private Placing. All these securities have been sold.
 this announcement appears as a matter of record only.

MetaZ!

A leading human resources software Company in Spain, Portugal, Mexico, Argentina and Chile, financing its European and North American expansion

was advised by
COWELL & PARTNERS

in association with
K BANKINTER

on its transaction
US\$ 20,000,000

from a group of investors led by
GENERAL ATLANTIC PARTNERS

£25,000,000

C&G Cheltenham & Gloucester

Floating Rate Subordinated Notes due 2005

Notice is hereby given that for the six months interest period from April 3, 1997 to October 3, 1997 (183 days) the Notes will carry an interest rate of 7.26406%. The interest payable on the relevant interest payment date October 3, 1997 will be £3,841.98 per £100,000 denomination.

The Industrial Bank of Japan, Limited, London Agent Bank

IBJ

COMPANIES AND FINANCE: EUROPE

Metra builds mass for survival

The Finnish engineering group has focused more closely on fewer businesses

Metra, the Finnish industrial group, has been no stranger to change since its creation in 1991. In six years it has transformed itself from a conglomerate with interests spanning construction materials to industrial holdings, into the world leader in diesel engines for the shipping and electricity generating industries.

A key plank in this facelift fell into place last week when European competition authorities gave the green light for the merger of Wärtsilä Diesel, Metra's diesel engine operations, with Finccantieri Cantieri Navali Italiani, the state-owned Italian shipyard.

The joint venture, in which Metra is to hold an 85 per cent stake, takes the Finnish company into a new phase, creating a group with annual sales of \$2.4bn and a 25 per cent share of the global market for medium-speed diesel engines, used to power the world's biggest ships.

Wärtsilä already accounts for more than 70 per cent of group sales and the Finccantieri deal will help fulfil the aim of lifting this to 80 per cent.

"It has been a very dramatic and successful transformation," says Mr Antti Pietarinen, analyst at Merita Securities in Helsinki. He rates Metra's management as one of Finland's best, a view reflected in an improvement in Metra's shares from FM170 at the start of last year to yesterday's close of FM239.

For Mr Georg Ehrnrooth, Metra chief executive, the narrowed focus is a question of long-term industrial survival. In a global market, he says, companies must build critical mass to be competitive. "What we have done is to focus more closely on fewer businesses and decided to go global in them. Where we have seen that we didn't have the strength to go global, we have sold out," he says.

Through Wärtsilä, Metra is present in around 50 countries across five continents. The other big division, Sanitec, is Europe's largest sup-



Georg Ehrnrooth: "Where we didn't have the strength to go global, we have sold out."

plier of bathroom ceramics.

In spite of the extent of its foreign interests, Metra retains a quintessentially Finnish identity. A stalwart of the country's big engineering sector, it is controlled by the Ehrnrooth family, Finland's leading industrial dynasty.

Besides Metra, the Ehrnrooths control a line of Finnish blue-chip companies, including Nokia, the telecommunications group. Like Sweden's Wallenberg family, with which they are frequently compared, the Ehrnrooths have a record of loyalty to the companies they control and manage.

Apart from Mr Ehrnrooth, two other family members sit on Metra's board. Under their direction, the refocusing on core operations is set to continue. Metra's Imatra steel production unit is up for sale and a question mark hangs over Sanitec's future within the group. Its strong profitability helped Metra last year to offset weaker earnings in its

diesel engines and steel divisions to keep overall group operating profits flat. But given its consumer market orientation and the complete contrast to Metra's engineering operations, Sanitec would seem a likely candidate to be spun off or listed.

Metra may be thinking in that direction. Mr Ehrnrooth describes Sanitec as "too fine a company to be part of a bigger group. We want to profile it more and give it its own image."

At Wärtsilä, his plans include establishing production facilities in Asia beyond an existing plant in India. Asia, he says, will account for 50 per cent of the new power plants to be built in the next few years, in addition to the region's already two-thirds share of the world shipbuilding market.

At the same time, Metra has slimmed down its range of engines and raised levels of factory specialisation. By the end of 1997 it will have phased out its entire range of 11 engine models within

Wärtsilä, where operating margins were only 4 per cent last year.

This year, however, the group may be distracted by the not insignificant task of welding Wärtsilä and Finccantieri into a single entity. The group has made a FM100m (\$20m) provision for merger costs this year and admits restructuring related to the merger is likely to hamper performance in 1997.

Additionally, there is the problem of big pricing pressure in the diesel engine sector. Prices have fallen 30 per cent per produced megawatt in the diesel engine division since 1993, and Mr Ehrnrooth sees no sign of a let-up.

The cumulative effect will put a brake on Metra's profits at a time when it would have hoped to be reaping the benefit of its global investments and new engine range. Operating profits last year were FM1.1bn on sales of FM11.7bn. Mr Ehrnrooth forecasts sales will rise to FM15bn this year, but expects only a "slight" rise in profits.

Yet Metra remains confident that the foundations being cemented today will produce higher margins and earnings from 1998. As Mr Ehrnrooth observes: "You have to play in the top league, because then you don't have the money to develop new products and be competitive."

Greg McIvor

Robert M. Friedland, Chairman and President of Ivanhoe Capital Corporation, is pleased to announce the appointment of three internationally experienced financial managers as senior vice presidents in the company's recently expanded United Kingdom offices.

Jonathan Challis was most recently Senior Vice President and Director, Mining, for C.M. Oliver & Co. Ltd., based in England. Mr. Challis gained his mining expertise as a professional mining engineer and mine manager in South Africa's gold fields. He began his merchant banking career in Paris, next joining Barclay's Bank in London. In Canada, he served as Vice President/ Mining Analyst with ScotiaMcLeod in Toronto, before returning to England.

Colin Hermon, Managing Director in Ivanhoe's UK offices, was formerly a director of Jardine Fleming Securities, Hong Kong, with responsibility for equity capital markets in Asia. Previously, Mr. Hermon held senior positions with Robert Fleming and Company and Lehman Brothers International in London.

Matthew Lechtziev was also a director of Jardine Fleming in

Hong Kong. Mr. Lechtziev's previous experience includes a period as legal advisor to the Chase Investment Bank and senior capital market responsibilities with ScotiaMcLeod, London, and Schroders, London and Taipei.

Ivanhoe Capital Corporation is a financial development group with global interests in mineral resources, oil and natural gas, communications and other activities, primarily in emerging markets.

Since 1993, Ivanhoe and its principal officers have raised in excess of US\$6 billion for companies and projects throughout the world.

International headquarters are in Singapore. Other offices are based in Vancouver, Beijing, Jakarta, Johannesburg, Sydney, Yantai and Ho Chi Minh City. The new UK head-quarters, formally opened February 12, are at 2 Physic Place, Royal Hospital Road in Chelsea.

Operating from this London base, Messrs. Challis, Hermon and Lechtziev will concentrate on broadening Ivanhoe Capital Corporation's relationships in international capital markets and corporate finance.

Senior Financial
Managers
Head Ivanhoe's
London Office



IVANHOE CAPITAL CORPORATION

S&P puts Suez units under surveillance

By Andrew Jack in Paris

Standard & Poor's, the credit rating agency, last night placed various subsidiaries of Suez, the flagship French financial and industrial holding company, under surveillance ahead of its proposed merger with Lyonnaise des Eaux.

The agency warned that the merger could weaken the financial structure of Suez, and that the group might be forced to sell a number of its subsidiaries in order to prevent a deterioration of its cash position.

In response to Suez's indication that it is likely to pay out to shareholders an exceptional dividend of up to FF3.4bn (\$603m), the agency placed debt issued by four of the group's subsidiaries under surveillance with "undetermined implications" while it carried out a more detailed analysis.

Among those affected by the change in status was

Sofinco, Suez's consumer credit arm, currently rated at A- on its long-term notes. However, Standard & Poor's emphasised the growing belief that the subsidiary might be sold as part of a reorientation of the group's strategy towards utilities and specialised financial services.

Crédit Agricole, the mutualist bank which owns 8.9 per cent of Suez and last year acquired Banque Indosuez from the group, is believed already to have an option to buy 20 per cent of Sofinco and to be interested in purchasing it outright.

The other instruments placed under surveillance were the treasury notes issued by Suez Finance and underwritten by the parent company, rated as A-2, and a series of short and long-term notes for CréditSuez and Banque La Réunion, which it said was tightly linked to the group.

Standard & Poor's did not change the status of Selectbanque and Banque Monod. It said the ratings on these already reflected their more vulnerable position and minimal strategic importance to the group.

The action came after Suez disclosed it had sold its 50 per cent stake last week in Facto Holdings, the country's leading factoring company, to the joint owner, Heller of the US.

It refused to disclose the total value of the transaction, which will be credited to the 1997 accounts, but said it would provide a capital gain of FF625m.

The deal comes ahead of a planned merger with Lyonnaise des Eaux, the utilities, communications and construction group, in which it holds an 18 per cent stake. Details of the long-awaited merger - including the size of the exceptional dividend - are due to be announced later this week.

Time Warner to attack Spain's cinema market

By Alice Rawsthorn

Time Warner, the US entertainment group, will today announce plans to build 20 multiplex cinemas in Spain over the next four years in a joint venture with Lusomundo, the Portuguese media company.

The move, which will create at least 800 jobs when the cinemas open, is part of an aggressive European investment programme by Warner Bros, the cinema-operating subsidiary of Time Warner.

Warner Bros already operates 25 cinemas in Europe, including 17 in the UK and four in Germany in conjunction with Village Roadshow, the Australian entertainment group. It also runs three units in Portugal and one in Spain through its joint venture with Lusomundo.

All the new Spanish cinemas will be multiplexes

operating under the Warner Lusomundo Cines de España brand. They will have an average of 10 screens.

Warner and Lusomundo currently operate one cinema in Madrid, and have secured four additional sites, including one in Barcelona and one in Zaragoza for a complex with seven screens and 1,900 seats which is scheduled to open in June.

Warner Bros is pursuing an equally ambitious programme of expansion in other European markets, with proposals to add a further 15 multiplexes to the Portuguese chain operated with Lusomundo.

In the UK, Warner Bros and Village Roadshow plan to build 23 new multiplexes by 2000.

They have started construction on complexes in Bolton, Leeds, Bristol and Sheffield, and are to build the UK's largest multiplex in

Birmingham, with 30 screens and 4,500 seats.

The two groups also plan to expand their German interests by opening 16 new multiplexes over the next three years.

Other international cinema operators are expanding aggressively in Europe, where the number of multiplexes is significantly lower than in the North American market.

Virgin, the UK leisure group, is considering proposals to extend its cinema chain from the UK and Ireland to other European countries.

UCI, a joint venture between Universal and Paramount, the US movie studios, owned by Seagram and Viacom respectively, plans to open multiplexes in the UK, Germany, Austria and Spain.

It also intends to develop the new markets of Italy, Poland and Portugal.

The Panama Canal, an innovative system of locks, allows passage between the Atlantic and Pacific Oceans to facilitate trade.



Innovation allows you to merely pause where others stop.

GLOBAL BOND ISSUES

Philippine Long Distance Telephone Company

\$300,000,000

1994 Senior Notes due 2004

1995 Senior Notes due 2002

1995 Senior Notes due 2005

A Bankers Trust

In a culture that prizes innovation, the biggest challenges become the greatest opportunities. Philippine Long Distance Telephone Company's desire to bring state-of-the-art technological innovations to its service area was met by a seemingly impassable obstacle: the challenge of raising large-scale capital in market conditions that had turned skittish towards all developing nations. Together, we designed a first-of-its-kind creative solution. Based on substantive knowledge of the industry, local and global insights about the region, and the resources and credibility of our full-service worldwide network, we structured the first ever Global Bond offering by a Philippine issuer, and the first such registered with the SEC in the U.S. Then we worked collaboratively with PLDT to effectively market this breakthrough offering. Based on this initial achievement, we successfully marketed their two-tranche bond the following year. The ingenuity displayed by both partners throughout this relationship so impressed the financial community that we were awarded "Deal of the Year" by two publications: *Corporate Finance*, for two years running, and *Asiamoney*. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

Bankers Trust
Architects of Value

GLOBAL PORTFOLIO MANAGEMENT Conference

24 and 25 April 1997 • France

A major new conference to be held in Chateau d'Arcy le Franc a sixteenth century chateau in the Chablis region of France
1 hour by train from Paris

Sponsored by **CHASE**

Issues will include
GLOBAL MARKET TRENDS featuring Sanford Grossman, The Wharton School
Peter Pratt, Generale Bank • Bluford Putnam, CDC Asset Management • Bernard Dumas, HEC School of Management

GLOBAL EQUITIES - ASSET MANAGEMENT & THE EURO
Alain Leclair, Paribas • Anastole Kalataly, The Times • Jean Brunel, J.P. Morgan • Laurence Larsen, Trust Company of the West • Emmanuel Lussanotte, Raymond James Asset Management

GLOBAL FIXED INCOME & CURRENCIES
with Stephen Friedheim, Bankers Trust

ASIAN, JAPANESE AND EMERGING MARKETS
speakers include Philip Gray, HSBC
• Alan McFarlane, GAM • Marko Dimitrijevic, Ecomet • Jean de Belle, Foreign & Colonial
• Francois de la Bessiere, BHF Bank

ALTERNATIVE INVESTMENTS - COMMODITIES & MANAGED FUTURES ROUND TABLE AND HEDGE FUNDS SESSION
WITH 13 EXPERT SPEAKERS
moderated by Sohail Jaffer, Citibank Global Asset Management, EMFA

INSTITUTIONAL ASSET ALLOCATION with Jean Brunel, J.P. Morgan • Fabien Picot, Pictet & Cie • Komal Sri-Kumar, TCW • Neil Brown, HSBC • Marc Landeau, Olympia
• Stephen Lowe, Cartmore • Jean de Menton, La Financiere Pierre ler de Serbie Limited
arranged by La Financiere Pierre ler de Serbie Limited with Cadogan International Conferences Limited

To book your place please fax form below:

Jean de Menton Fax +33(0)142600031 Tel +33(0)142600094

For enquiries or further information

Lindy Bird, Cadogan International Tel +44(0)171 336 8710 Fax +44(0)171 336 8703

GLOBAL PORTFOLIO MANAGEMENT CONFERENCE
on 24 and 25 April 1997

Please send me further details ☐

Please book ☐ places at US \$1500 + VAT US \$309 = US \$ 1809 per delegate.

Please charge my Visa/Access No.

SIGNATURE EXPIRY DATE

NAME JOB TITLE

COMPANY ADDRESS

TEL FAX

THE GOVERNMENT HOUSING BANK OF THAILAND

U.S. Dollar 200,000,000
Guaranteed Floating Rate Notes due 2001
- WKN 134 228 -

In accordance with the Conditions of the Notes notice is hereby given that for the interest period April 4, 1997 to October 31, 1997 included (185 days) the Notes will bear interest at the rate of 5.96875% per annum. The coupon amount per US\$1,000 Note will be US\$30.67, per US\$50,000 Note US\$1,533.64 and per US\$100,000 Note US\$3,067.27.

The Interest Payment Date will be October 6, 1997.

In April 1997

Deutsche Bank
Aktiengesellschaft

EUROPEAN COAL AND STEEL COMMUNITY

Notice is hereby given that the rate of interest for the period from April 7th, 1997 to July 7th, 1997 has been fixed at 2.500%

per cent per annum. The coupon amount due for this period one FRF 72.00 per denomination of FRF 10,000 and FRF 720.00 per denomination of FRF 100,000 and are payable on the interest payment date July 7th, 1997.

The Fiscal Agent
Banque Paribas de Paris
(London) S.A.

Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the international edition every Friday.

For further information please call:
Toby Hines-Dorris on
+44 (0)171 873 4027

COMPANIES AND FINANCE: THE AMERICAS

Opportunity tempts Cisneros

Venezuelan group finds it hard to focus on core businesses, writes Raymond Colitt

Long before foreign investment and trade barriers began to tumble throughout Latin America, Venezuela's Cisneros group had its sights set beyond its own borders.

Only a decade after the late Diego Cisneros founded his small trucking business in Caracas in 1930, he launched into the first international alliance with Pepsi-Cola and then acquired bottling franchises in Brazil, Colombia and eventually the US, with the purchase of the All American Bottling Company - one of the first leveraged buy-outs in the US.

"[My father] always believed in the convergence of North and South America, and made early investments outside of Venezuela," says Mr Gustavo Cisneros, chief executive and one of three principal shareholders.

"The group was definitely ahead of its time - very sophisticated," recalls Mr Harvey Schwartz, who negotiated with the Cisneros group in 1975 over the purchase of a supermarket chain from the Rockefeller family.

Today, as one of Latin America's largest multinationals - sales last year totalled \$3.6bn, from about 70 companies in 29 countries - its biggest challenge is to focus on its core businesses.

Operating in a range of activities from gold mining to cellular telephony, and including retail franchises for Pizza Hut and Burger King restaurants, the group several years ago began spinning off businesses that "had no growth potential" and were not related to media, telecommunications, or entertainment in the widest sense.

In Venezuela, Cisneros sold off an ice cream manufacturer, the library rights to a record producer, and the Cadenalco and Venezuela's Polar - were heavily decapitalised. The result was a \$2bn cash pot that allows the group to finance the expansion of its regional media empire. Other than Spain and Portugal, which Mr Gustavo Cisneros considers a natural extension of doing business in Latin America, Europe is not part of the battle plan.

Building on the success of its Caracas-based television, whose soap operas and coverage of the Miss Venezuela beauty pageant are exported world-wide, the group bought a television station in Chile, and stakes in TV stations in Trinidad and in Univision, the leading US-Hispanic television network.

Two years ago Cisneros co-founded Galaxy Latin America, a joint venture with Brazil's TV Abril,



Gustavo Cisneros: group's structure 'sometimes leads to confusion but is a lot of fun'

served as cash cows and - like the Cadenalco supermarket chain, which was sold to Holland's Makro, Colombia's Cadenalco and Venezuela's Polar - were heavily decapitalised. The result was a \$2bn cash pot that allows the group to finance the expansion of its regional media empire. Other than Spain and Portugal, which Mr Gustavo Cisneros considers a natural extension of doing business in Latin America, Europe is not part of the battle plan.

Building on the success of its Caracas-based television, whose soap operas and coverage of the Miss Venezuela beauty pageant are exported world-wide, the group bought a television station in Chile, and stakes in TV stations in Trinidad and in Univision, the leading US-Hispanic television network.

Two years ago Cisneros co-founded Galaxy Latin America, a joint venture with Brazil's TV Abril,

Mexico's Multivision and Hughes Electronics, a General Motors subsidiary, to provide direct-to-home satellite television. It also has a stake in DirecTV, the brand name programming used in many Latin American countries; the US DirecTV has more than 2.4m subscribers in the US and expects another 1m to sign on in Latin America by year-end.

Cisneros is currently finalising a deal to buy Argentina's ImagenSatelital, South America's largest subscriber television provider. Its television programming will soon be available from from Seattle to Santiago de Chile.

Other projects to expand and increase synergies are in the pipeline. Cisneros has signed a memorandum of understanding with Hughes Communications to launch a satellite telephone service by 2000, using its own multi-functional satellite.

Yet, as a pending expansion into India and a recent move into the oil industry attest, focusing on core businesses and on one region is not something that comes easy to Mr Cisneros. "I have an opportunistic streak that I have to control," he admits.

But Cisneros is not alone in its high-tech media and broadcast crusade through Latin America - a joint venture between Brazil's Globo, TCI of the US, Mexico's Televisa and Mr Rupert Murdoch's News Corp - is competing fiercely in Latin America's satellite television market.

The Cisneros group is managed much like a corporation, though the organisation of its top management is rather unconventional. Gustavo is said to be the long-term strategist, while his younger brother, Ricardo, is the operational manager. Yet there is not much of a functional or regional division of labour between the group's top executives, who "all share

each other's jobs and work out of a 'virtual office' on the air waves of company telecommunications links," says Mr Steven Bandel, chief operating officer. According to Gustavo Cisneros, the arrangement "sometimes leads to confusion but is a lot of fun".

However, backed by an army of professional consultants, the Cisneros family have a reputation as shrewd, and at times, aggressive partners. "They're damn good negotiators and drive a hard bargain," says Mr Schwartz.

When the group dropped a 50-year alliance with Pepsi-Cola for its rival Coca-Cola, reactions ranged from admiration to contempt for the group's cunning, capability and ambition. For some, the move indicated a "way of doing business, a real for growth that outweighs partnership loyalty. Yet Mr Eduardo Hauser, managing director, brother aside such labelling, claiming PepsiCo had no growth strategy and that the relationship had soured long before.

The group also rejects charges that it has benefited from close contacts with politicians, especially with former Venezuelan president Carlos Andrés Pérez. According to Mr Clemente Cohen, former information minister and long-time observer of Mr Cisneros: "He certainly nurtures a lot of close relationships with politicians, but I don't see him pressuring or manipulating them in his favour."

The Cisneros drive a hard bargain within the group as well. When Mr Bandel recently sought \$100m to develop a project, he was denied the funds by the group's internal investment bankers, and turned to cheaper outside financing. Gustavo's response is he does not intervene in successful business deals.

This is the last in a series on Latin American family-run companies. Previous articles appeared on January 17, January 27, February 13, February 18, February 28, March 12, March 31, March 27 and April 2

To the Shareholders of Aktiebolaget Electrolux

The ANNUAL GENERAL MEETING of the Company will be held at 3 p.m. on Tuesday, April 29, 1997, in the Main Hall of the Concert Hall at Hötorget in Stockholm.

Attendance at the meeting

Shareholders who intend to participate in the AGM must be registered with the VPC AB (Swedish Securities Register Center) not later than Friday, April 18, 1997. Shareholders whose shares are registered through banks or trustees must have their shares registered in their own names at the VPC in good time.

In addition to the above registration, notice of intent to participate must be given to Electrolux not later than 4 p.m. on Thursday, April 24, 1997 by mail to AB Electrolux, C-J, S-105 45 Stockholm, Sweden, or by telephone at +46 8 738 6793 or +46 8 738 6789.

Notice should include the shareholder's name, registration number, if any, address and telephone number. Shareholders participating by proxy must submit a copy of the proxy authorization prior to the date of the AGM.

Agenda

1. Election of chairman at the meeting
2. Preparation and approval of voting list
3. Election of two minutes-checkers
4. Question of whether the meeting has been properly convened
5. Presentation of the Annual Report and Accounts and the Report of the Auditors as well as of the Consolidated Accounts and the Report of the Auditors on the Group
6. Speech by the Managing Director
7. Resolution on adoption of the Profit and Loss Statement and the Balance Sheet as well as the Consolidated Profit and Loss Statement and the Consolidated Balance Sheet
8. Resolution on dispositions in respect of the Company's profit as shown by the adopted balance sheet
9. Resolution on the motion that the Directors and the Managing Director be given discharge from liability

10. Resolution on determination of record dates for dividends
11. Resolution on determination of number of Directors and Deputy Directors
12. Resolution on determination of fees payable to the Board of Directors
13. Election of Directors and Deputy Directors
14. Resolution on determination of fees payable to the Auditor
15. Election of Auditor.

Dividends

The Board of Directors has proposed a cash dividend of SEK 12.50 per share as well as a dividend of half (1/2) a share in Gränges AB per share.

The Board of Directors has proposed May 5, 1997 as record date for the cash dividend. Subject to endorsement of this proposal dividends are expected to be paid by the VPC on May 13, 1997.

The Board has proposed May 20, 1997 as record date for the dividend of shares in Gränges AB.

Proposal for election of Directors and Auditor A group of A and B shareholders representing more than 50% of the number of votes of all shares in the Company have declared that they will submit a proposal for re-election of Anders Scharp, Peggy Bruzelius, Gösta Bystedt, Claes Dahlbäck, Thomas Halvorsen, Louis R. Hughes and Stefan Persson as Directors, for re-election of Lennart Ribohm as Deputy Director, and for new election of Michael Treschow as Director to succeed Leif Johansson who has declined re-election. The auditing company Ernst & Young AB is proposed to be re-elected as Auditor.

THE BOARD OF DIRECTORS
Stockholm in April, 1997

 **Electrolux**

ENVIRONMENTAL SERVICES • CONSTRUCTION • COMMUNICATIONS

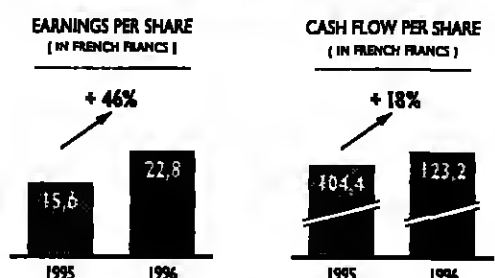
LYONNAISE DES EAUX

NET PROFIT UP 49%

REVENUES	FRF 91,620 MILLION	+ 7 %
OPERATING PROFIT	FRF 5,360 MILLION	+ 26 %
NET INCOME (GROUP SHARE)	FRF 1,349 MILLION	+ 49 %
CASH FLOW	FRF 7,308 MILLION	+ 21 %

* Calculated on a pro-forma basis factoring costs from consolidation structure in 1996

Lyonnais des Eaux's 1996 results confirm the validity of the group's strategic focus on its core business and on international development.



Strong services performance

In 1996, the group achieved consolidated revenues of FRF 91.6 billion. The revenue share of the Environmental Services Division (water, energy and waste disposal) amounted to 54 %, attesting to the group's further strengthening of its core activities. The Communications Division (broadcast, cable and satellite TV) continued to grow strongly (+ 14 %), while the Construction and Infrastructure Concession Division held up well in difficult market conditions.

The positive development of the key operational indicators is due principally to strong performance in Environmental Services and Communications, and a significant reduction in losses in the real estate sector.

Focus on international

International operations (39.1% of sales) continue to drive the group's further expansion, aided by

the acquisition of the Northumbrian Water Group's activities in the UK and important new water contracts in Manila, Cordoba, Budapest and Maribor (signed early 1997).

The group continued to develop internationally its waste disposal activities, mainly in Europe. In the energy sector, new strategic cogeneration agreements were concluded by Trigen in North America with Hydro-Québec and Cinergy Corp.

Property phase-out almost completed

The group further reduced its property exposure to FRF 1.5 billion, and losses from this sector decreased commensurately. As a result of provisions existing in the accounts at 31 December 1996, group profits in the future will no longer be affected by this sector.

Bright prospects

The group's strong strategic focus on core activities and international development is expected to deliver further revenue and profit growth in 1997.

Proposed merger with Suez

The group chairman presented a project concerning the possibility of merging Lyonnaise des Eaux and Compagnie de Suez to the Board of Directors. The Board received it favourably and unanimously agreed in principle. The subject will be discussed during a special Board Meeting which will take place on 11 April 1997.



Internet : <http://www.lyonnaise-des-eaux.com>

COMPANIES AND FINANCE: THE AMERICAS

Mesa to merge with Parker & Parsley

By Christopher Parkes
in Los Angeles

Mesa, the US oil and gas group founded 40 years ago by corporate raider Mr T. Boone Pickens, is to merge with Parker & Parsley Petroleum to form a new Texas-based group to be known as Pioneer Energy Resources.

The all-share deal, in which Mesa stockholders will receive one Pioneer share for every seven of their existing units, and Parker investors will be offered a one-for-one swap, will result in the formation

of the third largest independent in the industry, the companies said.

With an aggregate value of \$4.2bn, including \$1.3bn in combined debt, and reserves of more than 3,700bn cu ft in natural gas equivalent, Pioneer will rank behind Burlington Resources and Enron Oil.

Its resources will be evenly balanced, with 52 per cent in natural gas reserves, Mesa's main strength, and the balance in oil and liquids.

The new group, claiming combined earnings last year of \$550m before tax, depreciation and amor-

tisation, and "significant" existing borrowing facilities, promised a programme of accelerated development of reserves, exploration and strategic acquisitions.

Three-quarters of the \$400m Pioneer has budgeted for capital expenditure this year will be spent on maximising existing reserves by drilling up to 600 new wells, the companies said.

The link follows a trend in the US energy sector as large and small groups merge and forge strategic alliances to reduce costs and seek relief from relentless pressure

on refining margins and the cyclical swings of the chemicals business.

As leading groups focus more sharply on exploration and production, competitive pressure is expected to mount on the dozens of independent producers in this sector.

Mesa, which slipped out of Mr Pickens' control last summer after the threat of a hostile bid obliged him to surrender a boardroom majority and a 32.5 per cent stake to investor Mr Richard Rainwater, last month spent \$350m on buying two smaller US independents.

Parker & Parsley, which last year sold its Australasian operations, has also concentrated lately on building its US base through acquisition and increased exploration.

The new partners plan to share power at Pioneer, each nominating seven directors and joint control over the selection of the 15th board member. Mr Jon Brumley, Mesa chairman and chief executive since last summer, will be Pioneer chairman, while Parker's Mr Scott Sheffield will become president and chief executive.

Sleeping giant to shape up US steel groups

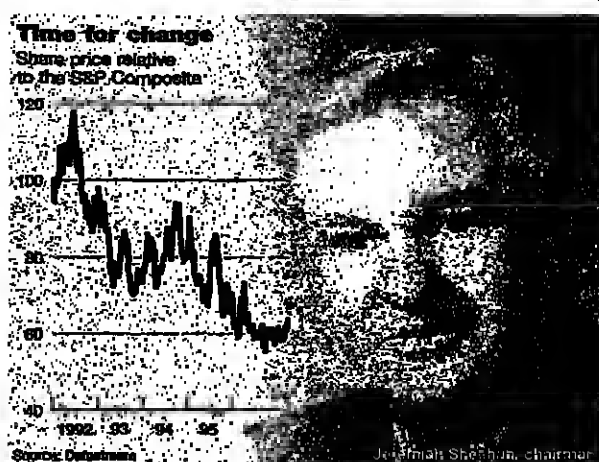
Reynolds Metals is considering spin-off of its packaging arm

Reynolds Metals, the world's second-largest aluminium company in terms of sales, recently confirmed what it had been telling analysts for months: that it was considering splitting its packaging businesses from its slower-growing commodity metals side in an effort to put a shine on the company's share performance.

However, market-watchers caution that Reynolds' aluminium business needs shoring up before it can survive without operating subsidies from the packaging operations. They also warn that should a packaging spin-off be decided, it could take up to two years to put the proper legal and tax framework in place.

Mr Jeremiah Sheehan, appointed Reynolds chief executive last October, is expected to pursue less dramatic pruning first. He is in the middle of a strategic review of all of Reynolds' businesses, with an eye toward plant closures and disposals. The review is expected to be complete by June.

A quick and aggressive packaging spin-off would cheer Wall Street, which is impatient to see the sort of revamp that has boosted the profits of Reynolds' competitors. The consumer products businesses tend to be under-



valued because they are buried in a low-multiple metals company and analysts value the packaging operations at about \$33 a share, or slightly more than half the company's current share price.

Richmond, Virginia-based Reynolds is a sprawling concern whose returns have not kept pace with other aluminium giants such as Alcoa and Alcan over the past two years. While rising aluminium prices should help this year, pressure to refocus and cut costs is intensifying.

With nearly 30,000 employees in 23 countries, Reynolds shipped 1.65m metric tonnes of aluminium last year. However, about half its \$7bn sales are from a jumble of businesses that range from

consumer foil wraps to plastics and automotive parts. Reynolds left the aluminium can sheet business several years ago, but owns several beverage can manufacturing plants.

With a higher cost structure than the rest of the industry, and few brand leaders, analysts say Mr Sheehan's strategic review is overdue. "Reynolds has been a very sleepy company that has not delivered much for shareholders," said Mr Victor Lazarovici, an analyst for Smith Barney. "As an aluminium company they are clearly not competitive with the best in the industry, and they are spread too thin in other businesses where they are also-rams."

Reynolds lost 13 cents a share in the fourth quarter of 1996. Full-year earnings fell short of analysts' expectations. The company says further inventory sales and about \$100m in cost cuts should improve profits this year.

The first big sign of change came with a recent management reorganisation. Twenty operating units, including a separate international group, were condensed into six worldwide business units. Two of those, packaging and aluminium cans, report directly to Mr Sheehan. Reynolds' aluminium, construction, transportation, and metals and carbon products businesses now report to Mr Randolph Reynolds, the vice-chairman.

The reorganisation is viewed as a first step towards preparing the packaging operations to become a separate company. Reynolds also announced last week the first of what is expected to become an extensive pruning, with the sale of two US aluminium form and plate factories to Kaiser Aluminium.

"Reynolds has streamlined its business focus," said Mr Sheehan. "We have determined that certain plants and businesses are no longer strategically a fit."

Laurie Morse

US steel groups confirm failed alliance talks

By Richard Waters
in New York

The ripples from the mergers and acquisitions boom in the US have spread to the steel industry, with news that two of the country's highest producers recently discussed a merger.

Both US Steel and Inland Steel issued statements confirming they had been in merger talks for much of last year, but that they had been called off.

US Steel, a division of the USX group, is already the country's largest producer, with 11.4m tons of steel shipped last year. Inland Steel, the sixth largest, shipped 5.1m tons.

Speculation about the possibility of steel industry mergers began to circulate late last week after Mr Paul Wilhelm, president of US Steel, told a small group of analysts that his company was considering combinations with other companies.

According to one person at that meeting Mr Wilhelm was not specific about the type of company US Steel would consider acquiring, but had drawn the net widely to include traditional integrated steel makers,

such as Inland, as well as newer minimill producers.

Wall Street speculation fell on Inland in part because the company has been the target of pressure from a large investor to boost its returns to shareholders.

Both companies said yesterday the talks had been called off because a combination would not be in the interests of their shareholders and creditors.

In spite of that, news that the two held talks is likely to keep expectations of alliances in the steel industry alive. The shares of some of the traditional integrated steel producers, such as Bethlehem Steel and National Steel, are trading at barely a third of their mid-1994 levels. Fears of growing competition from newer minimill producers have dented confidence in the sector.

Also, double-digit price rises in 1993 and 1994 - the first since the late-1980s - were followed by falling prices in 1995 and 1996, in spite of robust automotive and construction spending. That has prompted talk of consolidation among producers to cut the least productive capacity and win back pricing power.

AMERICAS NEWS DIGEST

Acquisition talk hits AOL shares

Shares of America Online fell sharply yesterday as investors took a dim view of reports that the company's in acquisition discussions with rival CompuServe. AOL was trading at \$45½ in mid-session, down almost 6 per cent from Friday's close of \$48½. An AOL bid for CompuServe would be dilutive, industry analysts said, because AOL would have to issue new stock to complete such a deal. However, AOL continued to decline to comment on "market rumours", citing corporate policy. CompuServe said last week that it was in talks with a third party about a possible business combination. Investment bankers have confirmed that AOL is involved in these talks.

CompuServe's shares also fell on reports that AOL's offering price might be based on the "pre-publicity" value of the shares of about \$11, and investor concerns that any deal between the two online services might run into antitrust problems. CompuServe was trading at \$12 in mid-session yesterday, down 10 per cent from Friday's close of \$13½.

Louise Kehoe, San Francisco

Compaq seeks portables lead

Compaq Computer, the world's largest personal computer manufacturer, yesterday introduced an aggressively-priced laptop computer that will sell in the US for less than \$2,000, in an attempt to reclaim leadership in the portable PC market it pioneered. The Armada 1500 machines incorporate a CD-ROM drive, sound, modem and 16MB of memory.

Mr Mike Winkler, Compaq senior vice-president, said Compaq was determined to replace Toshiba, of Japan, as leader in worldwide notebook computing. "We are dedicated to re-establishing ourselves as number one in portables," he said. Mr Winkler said that since the introduction of an earlier range of value-priced notebook computers last summer, Compaq had already made some strides in regaining market share. It claims number one position in notebook computers costing more than \$3,000, which are primarily used in business and by companies.

Compaq aims to take advantage of what it sees as "a large and long-range opportunity for growth" in the company's core businesses. Mr Eckhard Pfeiffer, chief executive, said: "No one has applied PC technology to more areas of business or the home... We still see a huge opportunity to strengthen our core business by getting continuously better at the fundamentals."

Geoff Wheelwright, Houston

Ford chairman has bonus cut

The bonus paid to Mr Alex Trotman, chairman of Ford Motor, fell 17 per cent last year despite an increase in profits at the second-highest car and truck maker in the US. However, Mr Trotman's overall compensation climbed to \$5.7m, in part because he was awarded his first increase in basic salary for three years. The fall in the chairman's bonus, from \$3m to \$2.5m, was greater than that for most other Ford executives, who took an average 12 per cent cut. Despite higher profits, the company's return on capital - the measure used to assess bonuses - was lower than it had been the year before. Mr Trotman's salary, meanwhile, was raised from \$1.5m to \$1.9m.

Richard Waters, New York

ATKEARNEY

EXECUTIVE SEARCH

is pleased to announce that the following individuals have joined us as Vice Presidents.

FRANS CREMER
REIN KELSTRA
AMSTERDAM

JEAN-PIERRE PRADIER
ALEXANDER VAN OLPHEM
BRUSSELS

HILARY SEARS
ERICA SHARP
LONDON

DOMINIQUE BOUCHEZ
PARIS

RETO JAUCH
IN OUR NEW ZURICH OFFICE

AMSTERDAM · BRUSSELS · COPENHAGEN
DUSSELDORF · LONDON · MADRID
OSLO · PARIS · ZURICH

EAST EUROPEAN
INSURANCE REPORT

EAST EUROPEAN INSURANCE REPORT gives subscribers dedicated, detailed, first-hand information simply unobtainable elsewhere. Its high-level contacts in every country in the region bring you the inside information you need to realise the full commercial potential of these markets.

Every month, EAST EUROPEAN INSURANCE REPORT is packed with news and comment on a wide range of issues, including:

- National market developments • Legislative changes
- Liability issues • Risk management and control
- Mergers and acquisitions • New products and policies • Privatisations

To receive a FREE sample copy, contact:
FT Financial Publishing, Maple House,
149 Tottenham Court Road, London W1P 9LL, UK
Telephone: +44 (0) 171 896 2290
Fax: +44 (0) 171 896 2319



FINANCIAL TIMES
Financial Publishing

ANNUAL GENERAL MEETING OF SWEDISH MATCH AB (publ)

Shareholders of Swedish Match AB are summoned herewith to the Annual General Meeting in Stockholm, the Globe Arena Annex (accessible through entry gates 1 and 2) on Tuesday, May 6, 1997 at 4:30 p.m.

Agenda

1. Election of Chairman of the Meeting.
2. Election of one or two minutes checkers who, in addition to the Chairman, shall verify the minutes.
3. Preparation and approval of the list of shareholders entitled to vote at the Meeting.
4. Determination of whether the Meeting has been duly convened.
5. The President's speech.
6. Presentation of the annual report and the auditor's report and the consolidated financial statements and the auditor's report on the consolidated financial statements for 1996.
7. Adoption of the income statement and the balance sheet and the consolidated income statement and the consolidated balance sheet.
8. Disposition to be made of the Company's profits as shown in the balance sheet adopted by the Meeting.
9. The discharge of the Board of Directors and of the President from liability for the fiscal year.
10. Determination of the number of Board members and deputy members to be elected by the meeting.
11. Determination of the number of auditors and deputy auditors.
12. Determination of the fees to be paid to the Board of Directors and auditors.
13. Election of Board members and deputy members.
14. Election of auditors and deputy auditors.
15. The Board of Directors' proposal to establish a Nominating Committee with three members to present proposals for elections of Board members, auditors and deputy auditors to the Annual General Meeting and fees to be paid to these persons, and the Board of Directors' proposal to determine the instructions for such a Nominating Committee and the election of members of the Nominating Committee.
16. Addressing questions from
 - A Non Smoking Generation regarding certain of Swedish Match's marketing expenses and a motion that the Annual General Meeting shall resolve to make a statement for a prohibition against the selling and distribution of non-tobacco products with Swedish Match's tobacco trademarks, and
 - Göran Boethius regarding Swedish Match's plans for expansion in developing countries and presentation of an "ethics report".
17. Other business to be addressed by the Meeting in accordance with the Swedish Companies Act (1975:1385) or the Articles of Association.

Shareholders, representing 24.8 per cent of the total number of votes of Swedish Match, have announced that, with regard to items 1 and 10-15 on the agenda, they will propose the following at the Annual General Meeting:

- Item 1: Ingemar Mundelbo.
- Item 10: As previously 5 ordinary members and no deputy members.
- Item 11: As previously, 1 auditor and 1 deputy auditor.
- Item 12: As previously, the fee to the Board is proposed to be paid as follows for the time until next Annual General Meeting is held: The Chairman shall receive SEK 450,000 and the other Board members elected by the Annual General Meeting shall each receive SEK 175,000, with exception of the President who in the appropriate case does not receive any Board fee. For the time until the next Annual General Meeting is held the auditors shall be paid according to separate invoicing.
- Item 13: Re-election of Arne Bernborn, Jan Blomberg, Göran Lindén, Bernt Magnusson and Klaus Unger.

Item 14: Re-election of Göran Tidström, auditor, and Åke Danielsson, deputy auditor.

Item 15: The following members of the Nominating Committee are proposed: Bernt Magnusson, Bo Eklof, SPP Insurance, and Björn Franzon, the National Pension Insurance Fund Fourth Fund Board.

Item 8: The Board of Directors and the President propose that SEK 98 million be allocated to the legal reserve and that a dividend be paid to the shareholder in the amount of SEK 1.10 per share, with the balance to be carried forward.

May 12, 1997 is proposed as the record date to receive the dividend. Payment of the dividend is expected to occur through VPC (Swedish Securities Register Center) on May 20, 1997.

Right to participate in the Meeting

Participation in Swedish Match's Annual General Meeting is limited to shareholders who are recorded in the share register on April 25, 1997 and who advise Swedish Match not later than 4:00 p.m. (Swedish local time) on May 2, 1997 of their intention to participate.

Notice of participation

Notice of participation may be given in writing to Swedish Match AB, Legal Affairs, SE-118 85 Stockholm, Sweden by telephone +46-8-658 02 00 or by telex +46-8-658 63 64.

When providing notice of participation the shareholder should state name, address, telephone number and personal registration number (where applicable).

Shareholders who desire to participate in the Meeting, must submit notice prior to expiration of the notice period, not later than Friday, May 2, 1997, 4:00 p.m. (Swedish local time). Receipt of notification will be confirmed by Swedish Match forwarding an attendance-card which is to be presented at the entrance to the Meeting.

Share registration

Swedish Match's share register is maintained by Värdepapperscentralen VPC AB (Swedish Securities Register Center). Only owner-registered shares are listed in the names of the shareholders in the share register. To be entitled to participate in the Annual General Meeting, owners of shares registered in the name of a trustee must have the shares registered in their own names. Shareholders who have trustee-registered shares should request the bank or the broker holding the shares to request owner registration, so called voting-right registration, several banking days prior to April 25, 1997. Trustees normally charge a fee for this.

The entrance to the premises of the Annual General Meeting will be opened at 3:30 p.m. (Swedish local time).

April 1997

SWEDISH MATCH

When people talk about Crédit Lyonnais, which Crédit Lyonnais are they talking about?

You hear a lot of figures about Crédit Lyonnais' past and future. Here's one that gives an accurate picture of the present: FRF 202 million in net profit.

Sharp rise in income from ordinary operations
Total banking income increased from FRF 43.4 billion in 1995 to FRF 44.5 billion in 1996. On a constant consolidation basis, the increase was 5.9%, as a result of buoyant international and capital markets activity. Operating income before provisions rose 42% to FRF 9.5 billion. The efficiency ratio consequently improved sharply (6 points), falling to less than 79%.

Improvement in all profit centers
All four profit centers registered increased results. In France, net profit before tax picked up strongly. The asset management sector boosted funds under management by 13% to FRF 452 billion.

In Europe, the situation improved, on a constant consolidation basis, with operating income before provisions rising 34% and allocations to provisions down 20%.

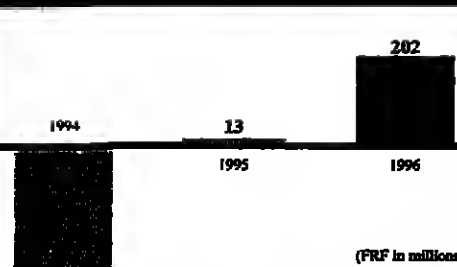
FRF 1.6 billion, which notably include restructuring charges, current and deferred corporate income tax charges totaling FRF 1.3 billion; - the provision for pay-

ment to the State under the participating clause.

Net assets and solvency
Group net assets, including minority interests and the reserve for general banking risks, total FRF 44,421 million. The Crédit Lyonnais Group's international solvency ratio at December 31, 1996 was 8.7%.

Outlook
The Government has announced its intention to privatize Crédit Lyonnais as soon as it has recovered sufficiently. The measures taken in 1996, whose full effects will be felt in 1997 and 1998, should be seen in this context. Crédit Lyonnais has submitted to its main shareholder an action plan to prepare it for privatization, and these proposals are currently under review. Whatever happens, the measures in favor of its main shareholder as defined in the April 5, 1995 memorandum of understanding will not be affected. This plan proposes a strategic recentering of the bank around its domestic retail banking operations and its international banking business oriented to large corporations and the financial markets.

Group share of net profit



In the rest of the world, the commercial banking sector registered a 60% rise in operating profit before provisions, reflecting healthy performances in all geographic areas, especially in the Americas, Asia and Central and Eastern Europe. Capital market activities multiplied their operating income before provisions (on a constant consolidation basis) by 2.5, owing to a rise in total banking income (+29%), compared with a slower rise in operating expenses and depreciation (+10%).

Net profit
Income from ordinary operations totaled FRF 4.5 billion. The following are deducted from this aggregate: - net special items totaling



CREDIT LYONNAIS

Web Crédit Lyonnais : <http://www.creditlyonnais.com>

Eridania Béghin-Say

Significant rise of net income despite a mixed operating context

The Board of Directors of Eridania Béghin-Say met on April 3rd 1997 under the Chairmanship of Mr Stefano Meloni. Consolidated accounts for the full year ended 31st December 1996 were reviewed and approved.

The key consolidated figures are as follows:

in French francs million	1994	1995	1996	Δ96/95 %
Net sales	50,786	50,806	54,978	+8.2
Operating income	3,972	4,001	3,752	-6.2
Pre tax income from continuing operations	2,896	2,973	2,757	-7.3
Net income - Group share	1,208	1,526	1,660	+8.8
Total shareholders' equity	18,940	19,024	20,019	
Net financial indebtedness	10,745	13,010	14,087	

The scope of consolidation changed following the inclusion of: Cerestar USA (for 12 months), Scopac Française de Sucrerie (CFS) (for 9 months), and five companies acquired in the Animal Nutrition division during the course of the year.

The net sales growth is mainly due to the changes in the scope of consolidation: there having been no significant foreign exchange impact, the sales growth on the basis of the former scope of consolidation would have been 0.7%.

Operating income, at 3,752 million French francs, declined 6.2% compared to the previous year, despite the contribution from CFS. Although the second half of the year saw some improvement over the first half, the year as a whole bears the mark, on many of the Group's divisions, to different degrees, of poor agricultural crops, which often led to steeper raw material prices.

The Group's geographic spread, the broad range of its businesses and its adaptability all contributed to mitigate the impact of these factors.

The Group's share of net income rose 8.8% to 1,660 million French francs thanks to lower net financial expense, stable taxation and lower one-time items.

Effective monitoring of working capital needs and the divestiture of non strategic holdings contributed to limiting the increase in net financial debt, despite the acquisition of CFS activities: the ratio of net financial debt to equity was 0.70 at year end 1996 versus 0.68 one year earlier.

The Board also reviewed the accounts of the parent company, Eridania Béghin-Say SA, showing net income of 998.9 millions French francs.

The Board will propose to the AGM that a dividend of 857.5 million French francs be paid, unchanged from the previous year. The dividend per share and per investment certificate would thus be 33 French francs before tax credit.

MONTEISON GROUP

THE FIRST MEXICO INCOME FUND N.V.

Curaçao, Netherlands Antilles

Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Shareholders of THE FIRST MEXICO INCOME FUND N.V., has been called by the Managing Director, MEESPIERSON TRUST (Curaçao) N.V. and will be held on April 23, 1997 at 3:00 p.m. (Netherlands Antilles time) at the office of the Corporation at 14, John B. Gonsalvesweg, Curaçao, Netherlands Antilles.

The Agenda and Annual Report 1996 may be obtained from the offices of the Corporation and from the Paying Agent mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their share certificates or vouchers, which may be obtained starting April 4, 1997 from the Paying Agent.

Willemstad, Curaçao, Netherlands Antilles, April 2, 1997.

MEESPIERSON TRUST (Curaçao) N.V.

Paying Agent

Meespierson N.V.,
Rokin 55
1012 KK Amsterdam
The Netherlands

THE FIRST MEXICO INCOME FUND N.V.

Incorporated in the Netherlands Antilles

NOTICE OF DIVIDEND

Shareholders are informed of a dividend of US\$0.40 per share of Common Stock to holders of record as of March 27, 1997. The ex-dividend date was March 23, 1997. The dividend will be paid on April 15, 1997. Payment of the dividend on the bearer shares will be made against surrender of coupon No. 27 detached from the share certificates which for this purpose shall be lodged at:

MEESPIERSON N.V.,
Rokin 55
1012 KK Amsterdam
The Netherlands

which acts as Paying Agent on behalf of the undersigned.

April 2, 1997.

MEESPIERSON TRUST (CURAÇAO) N.V.

COMPANIES AND FINANCE: ASIA-PACIFIC

Malaysian utility refocuses

By James Kyng
in Kuala Lumpur

Tenaga Nasional, Malaysia's semi-privatised power utility, is to undergo a restructuring to increase efficiency and address the problems that led to a nationwide blackout last August.

Tenaga is to concentrate solely on power transmission and distribution after the restructuring, which is to be completed by September 1, a company executive said. Two wholly-owned subsidiaries will be set up. One,

Tenaga Nasional Generation, will have responsibility for generation; the other, TNB Engineers, will take over consultancy work and project engineering management.

The executive said the new structure would allow Tenaga to apply more rigour to its business because loss-making and inefficient operations would become more accountable.

The nationwide blackout last year was an acute embarrassment for Malaysia's government, which is

trying to attract high-technology foreign investment. The restructuring plan is the main result of studies undertaken after the blackout which aim to remedy the company's problems.

Mr Ahmad Tajuddin Ali, Tenaga executive chairman, said the company would continue to honour the power purchasing agreements it has with six independent power producers (IPPs).

Analysts have wondered for months whether the company will seek reductions in the fees it pays to the IPPs,

despite several government assurances that there would be no change.

Tenaga said its assurance on continuing to honour the power purchasing agreements was part of a wider deal. The IPPs have agreed to pay into a fund for the electrification of remote areas - a burden Tenaga now shoulders alone. The exact amount each IPP must pay into the fund is expected to amount to M336m (US\$145m) a year until the 4 per cent of rural areas which lack power are supplied.

On course for image change

New aircraft are centrepiece of Philippine Airlines' modernisation

The suggestion that Philippine Airlines, the loss-making flag carrier whose acronym PAL has long been held to stand for "Plane Always Late", might transform itself into Asia's premier airline by 2000 would generally be greeted with some derision.

Apart from complaints of squalid service and three consecutive years in the red (PAL lost more than 2bn pesos (\$78m) last year and 1bn pesos in 1996), protracted labour disputes with its three unions, and a damaging share tussle between its chairman, Mr Lucio Tan, and minority government shareholders, have conspired to frustrate the long-awaited turnaround.

But as PAL negotiators sit down next week to begin discussions over the terms of a \$650m loan from a shortlist of six European and Asian banks, and the airline prepares to take delivery of a new Airbus model next month - the first concrete benefits of its \$4bn modernisation and re-equipping programme - the group's detractors may now be forced to take Mr Tan's ambitions more seriously.

Between now and 1998, the group will be phasing out older aircraft as it revamps its fleet with 36 new jets - 28 from Airbus (A320s, A330s and A340s) and eight from Boeing. "The re-equipment programme is the centrepiece of our modernisation plan," says Mr Jaime Bautista, chief financial officer. "By the time we finish it, we will have the youngest fleet in the region," reducing the average aircraft age from 13 to three years. About \$1.35bn is being spent on improve-



Jaime Bautista, chief financial officer.

ments to computer systems, ticket offices, terminals and the modernisation of ground support equipment.

New aircraft will complement the airline's quest to open new routes. Last month it launched a non-stop Manila-Frankfurt service, to go with non-stops to London and Vancouver. PAL intends to expand its network further and so offset continuing difficulties at home, where it is required by the government to operate 38 provincial services, of which only a handful make money. Last year it lost 600m pesos from unprofitable domestic routes.

To finance the programme, PAL doubled its authorised capital from 5bn pesos to 10bn pesos last September. In January, shareholders approved a further doubling to 20bn pesos, to take place in two stages by March next year.

The increase from 10bn pesos to 15bn pesos last month will cover the lion's share of the costs of the 13 new Airbus aircraft to be delivered this year, by enabling PAL to take loans

guaranteed by the UK's Export Credit Guarantee Department, and Coface and Hermes of France and Germany, respectively.

As a sign of his commitment to reviving the group's fortunes, Mr Tan personally injected \$152m for jet prepayments last July.

As part of the agreement between government shareholders and Mr Tan's bloc, which now controls 60 per cent of PAL, both sides said they would seek the earliest possible listing for the airline - a move which would depart from the Filipino-Chinese tycoon's previous strategy of keeping his business empire in private hands. There have since been persistent rumours that PAL is seeking a back-door listing, thus avoiding local stock exchange regulations which specify that a group wishing to float must first show three consecutive years in the black. Such speculation peaked last month when the group announced it had bought 70 per cent of MacroAsia, a

little-known holding company with an in-flight catering interest, for 700m pesos.

Mr Bautista, however, is quick to scotch the rumours. "As far as I'm concerned, among senior management or board level, there is no mention of back-door listing. The real plan is to list shares in 2001, by which time we will have had three years of profits."

Despite the projected losses, there is a new optimism in PAL and the feeling that the airline is at last turning the corner.

"Now the ownership dispute has been resolved and steps taken to re-deal, and with labour apparently outside, the future for PAL looks pretty good," says Mr Matthew Sutherland, head of research at Asia Equity Securities in Manila. "But as an airline it now needs to be considerably more customer-conscious and start getting its staff to deliver their best to the public. There's a lot of choice out there and it needs to get competitive."

Justin Marozzi

ASIA-PACIFIC NEWS DIGEST

Korea chip groups to lift production

LG Semicon and Hyundai Electronics, two of South Korea's biggest chipmakers, are planning to raise production of new-generation, higher-priced 64-megabit memory chips this year in an effort to boost profits.

Earnings for both companies fell about 90 per cent last year as global prices for the standard 16-megabit memory chip collapsed owing to excess supply and slower demand. The price for a 64-megabit dynamic random access memory (DRAM) chip is now about \$50-\$55, against \$10 for a 16-megabit chip, which has risen from a low of \$6 after Korean and Japanese chipmakers cut output earlier this year.

LG Semicon plans to increase production of 64-megabit DRAMs from 150,000 a month to 1m by the third quarter, while Hyundai will raise output from 200,000-300,000 to 3m by the end of the year. Samsung Electronics, the world's largest memory chip producer, is expected to follow suit.

John Burton, Seoul

Fuji, Apple in camera link-up

Fuji Film will supply Apple Computer with digital cameras for sale in the US on an original equipment manufacturing basis. The deal will provide Fuji with a further outlet for its digital cameras, which the company already markets under its own brand in Japan, the US and Europe.

In the US, Apple has been marketing digital cameras supplied by Kodak, the US company which is Fuji's biggest competitor and which has accused Fuji Film of using unfair practices to obstruct sales of Kodak photographic film in Japan.

Fuji will supply Apple with digital cameras which will be sold under Apple's Quick Take brand and will incorporate Apple software.

Michio Nakamoto, Tokyo

Vietnam carrier eyes Boeings

Vietnam Airlines is expected today to hold talks with Boeing, the US aircraft maker, on the possible purchase of wide-bodied aircraft as part of the carrier's plans to equip itself for long-haul routes to Europe and the US.

The fast-growing flag-carrier has said it needs more aircraft as part of an aggressive strategy to lift market share in the Asia-Pacific region and further afield.

Jeremy Grant, Hanoi

Heinz plans sale of NZ unit

H.J. Heinz is selling Tegal Foods, New Zealand's biggest supplier of frozen chickens, by international tender. Last week the US foods group announced it had sold another New Zealand subsidiary, Tip Top Ice Cream, for an undisclosed sum as part of a strategy to streamline its international food operations. Reports suggest Tip Top was sold to the West Australian Peters & Brownes group for up to NZ\$350m (US\$241.6m).

The sales will leave Heinz with three business units in New Zealand: J. Wattle Foods, Best Friend Pet Foods and Wattle Frozen Foods. Heinz bought the five businesses in 1992 from Australian group Goodman Fielder for NZ\$567m.

Terry Hall, Wellington

Nintendo sees boost from new machine

By Michio Nakamoto
in Tokyo

Nintendo said yesterday that buoyant sales of its advanced video games machine, the Nintendo 64, result in higher than expected sales and pre-tax profits for the year to March 31.

The company forecasts consolidated sales for the year to reach Y418bn (\$3.37bn), rather than Y395bn as previously forecast, and recurring profits to total Y108bn, up from a previously indicated Y85bn. Net profits will also be higher, at Y63bn instead of Y48bn.

The forecast results represent an 18 per cent increase in sales and a 5 per cent rise in net profits over the previous year, although recurring profits will fall 9 per cent.

Nintendo has sold 3.4m units of the advanced 64-bit games machine in the US since last September, 660,000 in Europe and 2.04m in Japan. It expects global sales to reach 12m this year.

The weaker yen is expected to add Y27bn to profits, Nintendo said. However, recurring profits would be hit by a Y26bn extraordinary loss due to problems in Belgium, France and The Netherlands.



STET - Società Finanziaria Telefonica - per Azioni
Registered Office in Turin - Corporate Headquarters in Rome
Capital Stock L. 5,381,212,121,000 fully paid-in
Entered under No. 20025 in the Ordinary Section of the
Company Register of Turin - Tax I.D. No. 0047185016



Registered office in Turin
Capital Stock L. 5,204,071,437,000 fully paid-in
Entered under No. 131717 in the Ordinary Section of the Company
Register of Turin - Tax I.D. No. 0050000018

NOTICE TO THE SHAREHOLDERS OF STET AND TELECOM ITALIA

STET - Società Finanziaria Telefonica - per Azioni ("STET") has filed with the Securities and Exchange Commission an Information Statement - Prospectus on Form F-4.

Such Information Statement - Prospectus has been prepared, pursuant to the requirements of the Securities Act of 1933, in connection with the merger of Telecom Italia S.p.A. with and into STET.

The abovementioned Information Statement - Prospectus is available to all interested parties at STET's corporate offices in Italy at 84 Via Belfiore, Turin, or 41 Corso d'Italia, Rome, as well as at STET's representative office in the U.S. at 400 Park Avenue, 21st floor, New York, N.Y. 10022.

Holders of ADRs representing STET shares, which are listed on the New York Stock Exchange, may also contact Morgan Guaranty Trust Company of New York, Depositary for the abovementioned ADRs, at 60 Wall Street, New York, N.Y. 10005.

COMPANIES AND FINANCE: UK

Move comes after referral of \$305m hostile approach to Monopolies and Mergers Commission

London Clubs calls off bid for Capital

By Scheherazade Daneshkhu, Leisure Industries Correspondent

The £192m (\$305m) hostile bid for Capital Corporation by London Clubs, operator of the Ritz casino, lapsed yesterday after the Department of Trade and Industry referred the proposed merger to the Monopolies and Mergers Commission.

Analysts said the collapse of the 47-for-100 share bid might open the way for new deals, and fresh competitors,

in the £1.7bn London casino market.

The DTI said the proposed acquisition raised "competition concerns in relation to the London casinos market".

A successful takeover would have given London Clubs up to 65 per cent of the drop - the amount exchanged for chips - in the London area. Capital's two casinos would have given London Clubs 9 out of the 21 casinos in the capital.

The DTI dismissed speculation that the decision

reflected a reluctance to approve the bid during the election campaign. The decision had been made "in accordance with the advice of the director-general of Fair Trading."

Mr Alan Goodenough, chief executive of London Clubs who launched the bid seven weeks ago, said he was disappointed. "It's a perverse decision, given that it's an international business and that it's highly regulated."

ing on the outcome of the MMC referral.

The MMC is to decide whether the proposed merger is against the public interest by July 7, but it can extend the data.

Shares of Capital, which owns the upmarket Crookfords and Colony Clubs casinos in London, closed 14p down at 186p. London Clubs lost 7p to close at 401½p.

Analysts said yesterday that the OFT was likely to have come under pressure from rival casino operators,

including the Rank Group and Ladbrokes, which would both like a greater share of the London market.

It is believed that the Office of Fair Trading had not sought an undertaking from London Clubs to sell any of its casinos, which range from the palatial Les Ambassadeurs in Mayfair to the downmarket Golden Nugget in Soho.

"It may well open the door for a third party to come in," said one analyst, adding that the possibility of overseas

operators stepping in could not be ruled out. Ogden, the New York-based services company, is known to have made an approach to Capital last year.

Mr Alan Hearn, chief executive of Capital, said he was relieved at the DTI's decision. "It gives us a chance to get on with an agenda that was in place without the distraction and expense of an hostile bid."

Lex, Page 16

Growth at Moss Bros

By Christopher Price

The male appetite for suits and casual clothing helped Moss Bros, the UK's fifth-largest men's wear chain, report a 41 per cent rise in annual pre-tax profits from £11.3m to £15.9m (£25.2m).

Sales at the group, which includes the Cecil Gee, Suit Company, Hugo Boss and Savoy Tailors Guild chains, increased 39 per cent to £121.9m. The Blazer chain, which was bought from Storehouse last June for £7.1m, contributed £28,000 to profits on turnover of £9.7m.

Mr Rowland Gee, managing director, said there had been strong performances across the group's three divisions in what continued to be "very competitive" market conditions.

Some 60 new stores had been identified for opening in the next few years to add to the group's 164 outlets. Thirteen had been added during 1996, while a further 10 are likely to open this year.

Last year's capital expenditure of £10m is likely to be matched in 1997. Mr Gee said the group's strong financial position - cash balance amounted to £23m at the year-end -



Sitting pretty: Rowland Gee, who reported a strong all-round performance

enabled it to negotiate advantageous lease terms for its new openings.

He believed the demand for classic suits and for stylish leisure clothing was being driven by demograph-

ics, with males in the 25-45 year old range being the largest group.

Earnings per share rose 41 per cent to 60.02p; a tax credit took the figure to 70.45p. A final dividend of

17.5p makes 24p (18p) for the year, a rise of 33 per cent.

Moss Bros also announced a 1-for-4 share split in order to improve liquidity in the shares, which closed yesterday up 15p at £13.97½p.

Manchester United profits dwarf its rivals

By Patrick Harverson

The widening gap between the haves and have-nots of English football was demonstrated yesterday when Manchester United revealed it made more profit in six months than all but four other English clubs each generated in annual revenues last year.

United reported a rise in pre-tax profits from £15.3m to £19.5m (£31m) for the six months to January 31. The club is reaping the benefits of a refurbished stadium and a long run in the European Champions League - the team plays in the semi-final tomorrow.

Only Newcastle United, Liverpool, Arsenal and Tottenham Hotspur generated more in revenues for all of 1996. United's first-half turnover of £50.1m (compared with £29.9m last year) was more than double the total generated by Newcastle, the club with the second largest revenues in the Premiership.

United's profits were boosted by a net gain on transfer payments of £3.8m. The completion of the north stand, which raised the stadium's capacity from

37,000 to 55,000, helped lift gate receipts by 76 per cent to £18.4m. The increased capacity boosted conference and catering sales, up 63 per cent at £3.1m, and merchandising sales, up 45 per cent at £17.6m. Television income, buoyed by the team's strong performances in Europe, rose to £5.8m (£3.3m), and a deal with Umbro for a new kit saw sponsorship and royalty income more than double to £5.2m.

However, operating expenses almost doubled to £19.2m (£10.4m) because of increased staff numbers and rising player wages. United's renegotiation of nine player contracts and its signing of five new squad members will increase the players' annual wage bill by almost £7m this year.

The team's progress to the Champions League semi-final will substantially increase player bonuses. Mr Martin Edwards, chief executive, said the team's success in Europe's top club competition had added £7.5m to revenues.

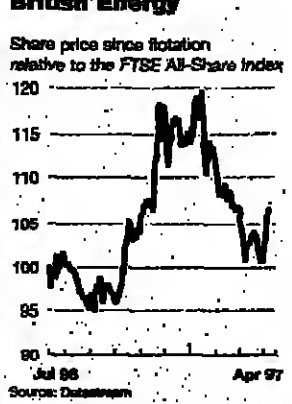
Mr Edwards revealed the club had held talks with a restaurant operator about establishing a chain of Red Cafés.

LEX COMMENT
British Energy

There is a depressing

sense of déjà-vu about British Energy's venture into gas. Consider the pattern: we have cash coming out of our ears, the company says, and few opportunities to spend it in our core business. Moreover, unless we spend the money elsewhere, we shall be a boring no-growth investment. This is the recently-privatised utilities' habitual moan. And all too often it has ended in disaster. Of course, it does not follow that the nuclear power generator

British Energy



will inevitably hangle its involvement in the Humber Power project. And it would be no catastrophe if it did: in scale, a £20m investment is piffling. But that is not the point. There are clearly more non-core projects to come. Moreover, this is essentially a passive financial investment. With just a 12½ per cent stake, BE will have little say in how the station is built or run. And although it will be buying some of Humber's power, BE's partners are doubtless ensuring it does so on commercial terms. BE, in short, is adding no value in this deal; all it brings is its chequebook.

The logical outcome of this intriguing strategy is a nuclear generator with an investment trust attached. Is this what shareholders really want? Presumably not, in which case they should be pressing to extract more of BE's cash. Of course, BE does need to hang on to some funds to pay for future nuclear clean-up. But the best home for these is surely not the management's back pocket but a professional fund manager.

Flemings' UK equity head resigns

By John Gapper

Robert Fleming, the UK investment bank, yesterday suffered an upset in its asset management arm when Mr Peter Seabrook, head of UK equities, resigned abruptly after it decided to divide his job in two.

Flemings, which has a 50 per cent stake in Jardine Fleming Investment Management, the Hong Kong-based firm involved in a trading scandal last year, said that Mr Seabrook had left "by mutual agreement" as reforms were introduced.

Fleming Investment Management manages £24bn (£38.2bn) out of the total

£60bn managed worldwide, has attempted to alter its methods after disappointing results in the UK institutional management arm.

Mr Seabrook, 43, had worked at Flemings for 12 years. He had a dual role as head of UK equities, and managing £2.4bn of funds on its specialist desk involved in picking companies in which to invest.

Mr John Rosier is appointed head of UK equities to succeed Mr Seabrook, while Mr Peter Harrison, appointed business director of UK specialist funds, and Mr Howard Williams becomes the business director of UK balance funds.

Pykett leaves Cowie

By Chris Tighe

Mr Neil Pykett has resigned his directorship of Cowie Group, the car distributor and has company, making unnecessary tomorrow's extraordinary meeting, convened to consider the board's resolution that he be removed as a director.

However, the company said it was unable for legal reasons to cancel the EGM; shareholders will merely be asked formally to approve the meeting's dissolution.

Sir James McKinnon, non-executive chairman, said the resignation letter, received yesterday from Mr Pykett - sacked in February as managing director of Cowie Financial Holdings for alleged misconduct - was received one hour before the deadline for registering proxy votes for the EGM.

"Mr Pykett's actions in forcing the company to convene the EGM and then resigning at a very late moment, demonstrate again Mr Pykett's desire to put his own interests before those of the company," which he was a director," said Sir James. "It also indicates a complete disregard for the cost, disruption and great inconvenience caused to shareholders."

Proxy votes received in support of Mr Pykett's removal totalled 65.2m; votes against were 6.6m, including 6.46m from Sir Tom Cowie, the former chairman who had been highly critical of the board. Mr Pykett plans to fight for £1m compensation.

RJB shares rise on link with National Power

By Jane Martinson

Shares in RJB Mining rose 10 per cent yesterday as the UK's biggest coal producer confirmed a tie-up with National Power, the generator, in developing the first commercial clean coal-fired power station.

The involvement in the feasibility study by National Power, the largest user of coal in the UK, marks the group's first foray into clean coal technology.

Mr Richard Budge, RJB chief executive, hailed the generator's decision as a demonstration of "the importance they place on maintaining our domestic coal generation".

The company's shares rose 35½p to 390½p.

National Power echoed the coal group's plea for a gov-

ernment subsidy to support the technology's development. Mr Graham Brown, commercial director, said: "Coal is a very important part of our generation portfolio, and we would very much like it to remain a part if economically sensible."

Clean coal, which involves the gasification of coal, is estimated to be some 30 per cent more expensive to produce per unit than the average pool price.

RJB wants the government to allow it to benefit from a clean coal levy, along the lines of the existing non-fossil fuel levy. Both the main political parties have indicated that they would look favourably on the plans.

Mr Budge estimates that producing 5000W of clean coal power will cost £150m a

year and warns that half the remaining UK collieries would have to close if clean coal was not supported.

If the feasibility study is positive, National Power and RJB will each take a 40 per cent stake in a 400MW plant at the Kellingley colliery in Yorkshire.

Texaco, of the US, will hold the remaining stake in the £300m (\$477m) project. National Power and RJB denied that there was any connection between the tie-up and the new generation contracts due to be signed by next April but indicated that they were "very confident" that a contract will be signed.

RJB is due to announce annual results today. Pre-tax profits are forecast to have risen by about £7m to about £180m.

Trafficmaster sees profit

By Virginia Marsh

Trafficmaster yesterday announced larger than expected losses for 1996, but maintained it would make its first profit this year.

The traffic information provider, which floated in 1994, reported annual pre-tax losses of £3.41m (£5.42m) against £2.48m on sales up 35 per cent at £23.46m.

Mr David Martell, chief executive, said a £1.2m autumn advertising campaign had pushed up costs, but subscriptions had risen sharply. The company hopes subscriptions will treble this

year to more than 300,000.

Turnover accelerated 92 per cent to £1.64m in the fourth quarter, against the same period in 1995, after the company began deliveries of its Oracle units to Vauxhall. It is close to reaching agreement with two other manufacturers, while Vauxhall intends to extend the service to more models.

Oracle is also being integrated into car radios, which will reduce its cost by up to 30 per cent, and into in-car navigation systems. The company also hopes to increase sales by making its service available to cellular

telephone users.

Additional revenues will come from a licensing agreement, announced last week, with Mannesmann Autocom to extend its patented system to Germany. It is also in talks with groups in France and the Netherlands.

Mr Martell said £15.6m cash on deposit at the year-end, would invest about £4m this year as part of a £7m plan to triple its UK network.

Losses per share were 14p (11.5p). The shares fell 9p to 323½p, down from last June's peak of 395½p.

TOTAL

NOTICE OF SHAREHOLDERS' MEETING

The Shareholders of TOTAL are hereby informed that the Board of Directors is to convene a Combined General Meeting (Annual Ordinary and Extraordinary), to be held on Wednesday, May 21, 1997, at CNIT La Défense -

Amphithéâtre Goethe - 2, place de la Défense - 92053 Paris La Défense France at 10 a.m. on the following agenda:

Agenda

Falling under the authority of an Ordinary General Meeting

General Meeting

- Report of the Board of Directors and Auditors' general report on the transactions and accounts for the year ended December 31, 1996
- Approval of these reports, the accounts and the balance sheet at December 31, 1996
- Appropriation of net income, determination of the dividend and of the date of payment
- Special Report of the Auditors on the agreements covered by Article 101 of the French Companies Act of July 24, 1966
- Authorization to be given to the Board of Directors to trade in the Company's shares on the Stock Market in order to stabilize the price if necessary
- Authorization to be given to the Board of Directors to issue loan stock
- Appointment of two new Directors
- Appointment of a statutory Auditor
- Appointment of an alternate Auditor

Falling under the authority of an Extraordinary General Meeting

General Meeting

- Report of the Board of Directors
- Special Report of the Auditors
- Authorization to be given to the Board of Directors to issue shares and share equivalents without pre-emptive subscription rights, with or without priority subscription rights for existing shareholders
- Authorization to be given to the Board of Directors to act on the authorizations to issue securities while a takeover bid is in progress
- Authorization of a plan for the distribution of stock options of the Company in favor of certain collaborators of the Group, and officers of the Company or companies of the Group
- Authorization to be given to the Board of Directors to cancel the shares of the Company within a limit of 15 million shares.

THE BOARD OF DIRECTORS



TOTAL SOCIÉTÉ ANONYME CAPITAL STOCK: FF.12,106,279,400 R.C.S. NANTERRE B 542 051 180 HEAD OFFICE: TOUR TOTAL - 24 COURS MICHELET, PUTEAUX (HAUTS DE SEINE) FRANCE

RESULTS

		Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Burmah Control	Yr to Dec 31	3,080 (3,049)	272.49 (253.1)	74.2 (69.9)	31p (27p)	July 11	25.25	43	36.25
CPS	Yr to Dec 31	4.57 (2.98)	0.582 (0.385)	6.44 (4.77)	1.1 (0.7)	July 1	1	1.1	1
DGS	6 mths to Dec 31	19.1 (14.3)	1.87 (1.2)	8.21 (4.27)	0.75	June 2	0.5	-	1.5
Scottish Sun	Yr to Feb 1	70.4 (62.9)	6.02 (4.46)	19.12 (15.11)	4.6	June 30	3.3	7	4.5
Home Counties	Yr to Dec 31	37.3 (30.5)	3.229 (1.734)	20.93 (11.73)	3	May 22	3	5.5	5.5
Intermediate Cap	Yr to Jan 31	42.1 (38.9)	20.2 (19.1)	29.1 (27.8)	10.6	May 23	9.1	15.4	13.4
Manchester Utd	6 mths to Jan 31	50.1 (28.5)	19.5 (15.3)	21.41 (16.3)	1.9	May 14	0.29	1.6	5.2
Midwest Energy	6 mths to Dec 31	13.3 (3.76)	14.8 (4.4)	11.27 (4.45)	17.5	May 28	13	24	18
Hess Bros	Yr to Jan 25	121.9 (87.5)	15.9 (11.3)	70.45 (42.53)	3.36 (2.76)	June 11	0.7	-	2.4
WY	6 mths to Mar 1	45 (42)	6.5 (5.48)	3.36 (2.76)	0.8	June 11	0.7	-	2.4
Supergroup VR	6 mths to Jan 31	1.9 (1.8)	3.12 (2.897)	37.4 (13.1)	-	-	-	-	-
Trafficmaster	Yr to Dec 31	3.45 (2.55)	3.41 (2.48)	14.1 (11.3)	-	-	-	-	-

Investment Trusts

	NAV (p)	Attributable earnings (p)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year	
Schroder SPI	Yr to Jan 31	119.11 (90.5)	4.82 (4.72)	8.16 (8.34)	2.2	-	2.15	8.2	7.85

Figures shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional credit. *After exceptional charge. *Foreign income dividend. †for increased capital. ‡Total income. †Already announced.

COMMODITIES AND AGRICULTURE

Strong start for Tokyo aluminium future

By Gillian Tait in Tokyo and Kenneth Gooding in London

The Japanese government's attempts to strengthen Tokyo's position as a global financial centre received a small boost yesterday after a new futures contract in aluminium was launched and triggered strong trading, with 19,645 contracts exchanged.

The yen-denominated contract is the first to be introduced by the Tokyo Commodity Exchange (ToCom) for five years, and the first

aluminium futures contract launched in the Asian time zone. Japan, which is the world's second largest user of aluminium but imports nearly every tonne it needs, hopes the contract will attract new business to Tokyo by bolstering its position as a commodity trading centre for Asia.

If the contract is successful, ToCom might expand further by introducing a new energy contract and a contract for copper.

ToCom, which has the support of the Ministry of International Trade

and Industry (MITI) for its contract launch, approved 74 members in February - including all nine of Japan's leading trading houses - to trade it, as well as appointing 16 warehouses to store aluminium deliverable against the contracts.

However, analysts suggested yesterday that the new ToCom contract posed no threat to the London Metal Exchange's domination of global aluminium trading. The Japanese contract was aimed at the domestic market, whereas the US dollar-denominated LME contract

was traded globally 24 hours a day.

Mr Angus MacMillan, head of research at Billiton Metals, a subsidiary of Gencor of South Africa, suggested there were enough LME brokerage representatives in Tokyo to make the new contract superfluous, and he recalled that the Japanese Aluminium Federation had opposed it. "I think [ToCom] will have trouble with liquidity and there will not be enough volume because the contract does not cover enough forward dates."

Mr Robin Bhar, analyst at Brades (Brokers), part of Pechiney, the French aluminium group, said: "It is difficult to envisage the ToCom contract rivaling the LME's as one with global participation."

Some brokers might use the two contracts for arbitrage if ToCom built up enough liquidity, but the launch might create friction between aluminium companies and their customers if prices on the two exchanges moved too far apart, he said.

Heavy selling hits cocoa

MARKETS REPORT

By Gary Mead and Kenneth Gooding

Several main commodities saw big price falls yesterday, with specialists attributed to heavy selling by investment funds, with profit-taking and fears of interest rate rises seen as the prime factors behind the downturn.

Selling was especially heavy in cocoa, which fell some 6 per cent in morning trading on the London International Financial Futures Exchange, by early afternoon the May future price was down to \$279 a tonne, the lowest since March 10.

"For a moment there was real panic out of interest rate movements," one trader said. He attributed the plunge to technical reasons, adding: "I still feel bullish on cocoa - these sort of moves don't reflect fundamentals but are just a shake-out." The May figure recovered to \$294 a tonne by the close, down \$50. The July contract ended down \$51 to \$208, though it had touched \$286 at one point.

The May contract for Brent, the key benchmark for crude oil, had by midday yesterday rallied strongly from an 11-month low. The Brent May price was 26 cents a barrel higher on the day at \$17.94, while the June contract was up 34 cents at \$18.17. It later peaked at \$18.11, before dipping later to \$18.01. Traders expected the rise to be short-lived, thanks to plentiful stocks in the US and elsewhere. In the US, Nymex May crude rose 35 cents in early trading to \$19.47, later reaching \$19.62.

In Chicago wheat futures rose by mid-session, with concerns that bad weather may delay the planting of the US spring crop and could damage some of the US winter wheat crop. The May contract rose 6¢ to \$3.78. All London Metal Exchange prices fell sharply under pressure from fund selling. Lead was down 5 per cent while aluminium, copper and nickel each fell more than 3 per cent. "This is a short-term correction, not a trend," said Mr Jim Lennon, analyst at Macquarie Bank.

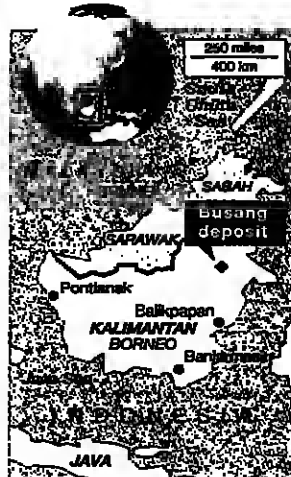
Bre-X leaves more questions than answers

On March 18, Michael de Guzman, chief geologist at Canadian exploration company Bre-X Minerals, phoned his wife before boarding a helicopter in Balikpapan, asking her to book a table at a local restaurant to celebrate their first wedding anniversary.

It was the last time Mrs Lills de Guzman heard from her 40-year-old Filipino husband. Next day she read in a local paper that he had plummeted 800 feet from a helicopter on his way to the Busang gold deposit in east Kalimantan he helped discover. A few days later, she read that police were saying de Guzman had left a suicide note saying he was taking his life because of ill-health.

For Mrs de Guzman, the surprise did not end there. After her husband's death, she found out that he had another wife, and children, in the Philippines; he had told her he was divorced. Sitting in her Rp395m (\$122,000) house - a gift from her husband - she fingers the cross at her neck. "I don't know if he committed suicide," she says, shrugging as her brother, sporting a T-shirt with US mining giant Freeport McMoan & Gold's logo, looks on. "But I am not angry, it's happened now anyway."

The investment community has been less forgiving. De Guzman's death sparked a chain of events which



L.B. Sudjana, Indonesian mining and energy minister, says sackings were not due to Busang

wiped billions of dollars off Bre-X stock, leaving investors wondering whether Busang contained any trace of the 71m ounces of gold the Canadian mining company said it believed were there or whether they were dealing with one of the biggest frauds of the century.

Freeport, Bre-X's US partner, has so far found only "insignificant" amounts of gold at Busang, while Bre-X admits its independent consultants, Strathcona Minerals, say the estimates may have been overstated because of invalid sampling. Bre-X has since added that it stands by its 71m ounce estimate for the deposit.

In the aftermath of these statements, there have been more questions than

answers. If Bre-X's estimates about the size of the deposit are correct, why would a geologist who had a hand in finding what was claimed to be the world's richest gold deposit end his life? Was de Guzman as ill as claimed? Why couldn't Freeport and Strathcona find any gold where Bre-X found rich ones? Had Bre-X geologists tampered with the samples?

They are questions which have worried the Filipino mining community in Kalimantan. A former colleague of de Guzman says: "He was meticulous, very concerned about details. If there was an attempt to fool investors, Mike [de Guzman] was not the guy to do it."

With so many contradictions surrounding de Guzman's death, industry executives are turning to geological explanations of how he and fellow geologists may have gone wrong. Questions have been asked, for example, about why the Bre-X geologists did not split their samples, as is standard practice, with one half analysed and another half stored.

Reports have also suggested the gold found by independent auditors is of the alluvial variety rather than the variety found in hard rock, as should have been the case in Busang. Nevertheless, officials at the department of mines and energy in east Kalimantan are keen to believe that the Busang deposit may still contain the gold Bre-X claims is there.

"In the whole of Kalimantan, whether east, west, north or south, indigenous people pan for gold in the rivers. The indication is somewhere on this island there is a primary source," says a senior official.

Like many Indonesian executives, he questions Freeport's decision to issue a statement about the size of the deposit after only a few weeks of drilling.

"The auditors' need more time to drill before they can come to a firm conclusion. [Busang] is not that small an area," said Mr Simatubang, an official at the Indonesian Mining Association.

Further questions were raised yesterday after two senior Indonesian mining officials were removed from

their positions. Mr L.B. Sudjana, minister of mines and energy, denied that the changes had anything to do with the Busang saga.

But while some ponder the size of the deposit, others claim Bre-X does not even have a right to it. Bre-X's former Indonesian partner, Kreung Gasul, has stepped up its claim to the deposit, arguing that Bre-X technically has no right to it because it never consulted or involved Kreung Gasul in its applications for the necessary "contracts of work" to explore the Busang area.

That a company is prepared to argue its way into a venture that may be nowhere near as rich as was claimed has raised eyebrows, but Kreung Gasul is banking on Busang still having sizeable amounts of gold even if it is not the world's largest deposit.

By April 3, Strathcona had drilled six holes in what was claimed to be the richest area of the deposit - Busang II. The samples of the first two drills were in Balikpapan, locked in a container in an empty hangar under heavy security before being sent to Australia for assaying by three independent laboratories.

Further assays were on their way and results are not due to be made public until early May.

Manuela Saragosa

Madagascar under threat from locusts

By Alison Maitland

An outbreak of locusts on the African island of Madagascar threatens to develop into a "major plague" without urgent international assistance, the United Nations Food and Agriculture Organisation said.

The Rome-based agency is appealing to donors for \$2m to buy pesticides, hire aircraft and ground vehicles, and pay for operational expenses. The FAO said the migratory locust outbreak could pose a serious threat to agri-

culture on the island off Mozambique, which is well-known for the production of vanilla and other spices.

The locust migration is already covering about 2m hectares in the south-west of the country and "there is a high risk that further breeding will occur over an increasingly large area."

The FAO's specialist locust group said Madagascar, which is one of the world's poorest countries, did not have the resources to cope with such a large infestation.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM (30.7 PURITY) (\$ per tonne)

	Cash	3 mths
Close	1550-51	1595-96
Previous	1550-51	1615-16
High/Low	1548	1610/1567
AM Official	1549-49	1594-94
Kerb close		1593-94
Open Int.	271,191	
Total daily turnover	101,705	

ALUMINIUM ALLOY (\$ per tonne)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
7000	1455-50	1485-80	1455-50	1450-45	1450-45	5,743	1,246
7000-30S							
7000-30S							

LEAD (\$ per tonne)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	645-49	645-50	645-49	645-49	645-49	5,743	1,246
2500							
2500							

NICKEL (\$ per tonne)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2000	7175-85	7290-95	7175-85	7200	7200/7250	51,012	21,205
2000							
2000							

ZINC (\$ per tonne)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	5690-85	5730-31	5690-85	5690-85	5690-85	18,341	5,925
2500							
2500							

ZINC, special high grade (\$ per tonne)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	1127.5-26.5	1293-54	1127.5-26.5	1293-54	1293-54	87,263	37,214
2500							
2500							

COPPER, grade A (\$ per tonne)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	2251-51	2259-54	2251-51	2259-54	2259-54	136,523	65,894
2500							
2500							

LME AM Official 2500 rate: 1.6994

LME Closing 2500 rate: 1.6994

Spot 1.6279 3 mths 1.6276 6 mths 1.6274 9 mths 1.6271

HIGH GRADE COPPER (COMEX)

	Sett	Day's	High	Low	Vol	Open
Apr	100.50	-3.40	106.70	106.00	340	3,365
May	104.70	-3.35	108.25	104.00	6,271	21,443
Jun	103.00	-3.40	105.30	103.00	411	1,798
Jul	103.10	-3.35	105.30	103.00	1,429	6,830
Aug	102.25	-3.35	104.50	102.25	74	750
Sep	101.35	-3.35	102.50	101.35	238	4,141
Total						8,367,937.77

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

Gold (tray oz) \$ price \$ equiv SFR equiv

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	342.50-48.00						
2500							
2500							

Silver (tray oz) \$ price \$ equiv SFR equiv

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	292.70	278.25	292.70	278.25	278.25	301.35	498.70
2500							
2500							

Platinum (tray oz) \$ price \$ equiv SFR equiv

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	349.00	349.00	349.00	349.00	349.00	349.00	349.00
2500							
2500							

Unleaded Gasoline (42.00 US gal; US pts)

	Close	Previous	High/Low	AM Official	Kerb close	Open Int.	Total daily turnover
2500	81.50	+1.02	81.50	80.50	12,370	43,312	
2500							
2500							

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/tray oz)

	Sett	Day's	High	Low	Vol	Open
Apr	348.4	+0.9	348.1	347.2	54	712
May	348.5	-0.2	348.5	347.2	214	1,295
Jun	351.1	+0.8	352.3	348.4	22,834	65,157
Jul	353.8	+1.2	354.4	353.0	432	13,348
Aug	356.3	+1.5	356.3	354.8	14	5,633
Sep	359.4	+1.4	360.7	357.5	589	21,992
Total						24,337,168.67

PLATINUM NYMEX (50 Troy oz; \$/tray oz)

	Sett	Day's	High	Low	Vol	Open
Apr	354.5	+2.5	356.0	353.0	10	80
May	358.5	+2.5	371.0	365.2	3,410	12,579
Jun	371.0	+2.0	371.0	365.2	50	2,219
Jul	373.2	-0.4	373.2	365.2	17	1,135
Aug	373.2	-0.4	373.2	365.2	3,478	16,048
Total						34,784,168.67

PALLADIUM NYMEX (100 Troy oz; \$/tray oz)

	Sett	Day's	High	Low	Vol	Open
Apr	124.5	+3.50	123.50	123.50	772	7,308
May	124.5	+3.50	123.50	123.50	133	1,933
Jun	124.5	+3.50	123.50	123.50	1	191
Total						985,943

SILVER COMEX (5,000 Troy oz; \$/tray oz)

	Sett	Day's	High	Low	Vol	Open
Apr	477.3	+6.2	477.3	477.3	4	2
May	479.0	+6.5	480.5	479.0	17,802	55,806
Jun	482.0	+6.5	483.5	480.5	151	7,467
Jul	482.0	+6.5	483.5	480.5	341	3,866
Aug	482.0	+6.5	483.5	480.5	500	5,378
Sep	482.0	+6.5	483.5	480.5	1	10
Total						21,944,94,125

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

	Sett	Day's	High	Low	Vol	Open
Apr	18.56	+0.44	18.62	18.15	51,266	63,354
May	18.56	+0.44	18.62	18.15	22,567	63,354
Jun	18.56	+0.44	18.62	18.15	12,074	36,070
Jul	18.56	+0.44	18.62	18.15	3,444	7,110
Aug	18.56	+0.44	18.62	18.15	3,082	16,719
Sep	18.56	+0.44	18.62	18.15	903	15,164
Total						n/a n/a

CRUDE OIL (ICE) (\$/barrel)

	Sett	Day's	High	Low	Vol	Open
Apr	18.56	+0.44	18.62	18.15	12,566	46,243
May	18.56	+0.44	18.62	18.15	10,478	33,509
Jun	18.56	+0.44	18.62	18.15	3,578	20,734
Jul	18.56	+0.44	18.62	18.15	1,010	9,862
Aug	18.56	+0.44	18.62	18.15	181	7,467
Sep	18.56	+0.44	18.62	18.15	3,082	6,380
Total						30,943,168.67

HEATING OIL NYMEX (42,000 US gal; \$/US gal)

Sett	18.52	+0.23	18.52	18.46	151	7.46
Sett	18.57	+0.22	18.57	18.50	382	8.39
Total					533	15.85
HEATING OIL, NYMEX (\$2,000 DD gals.; cUS gals.)						
Latest	Day's					Open
Price	Change	High	Low	Vol		Int

FT MANAGED FUNDS SERVICE

● ET Cityline Init Trust Prices are available over the telephone. Call the ET Cityline Help Desk on (+44 171) 873 4378 for more details.

[illegible]

AIM - Cont[illegible]

Dunlop Free Intl...	3-1
Sutton Harbour	3-2
Stewart International	3-3

	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	7
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---

AMERICAN[illegible]

SOUTH AFRICANS

Market capitalization shown is calculated separately for each line of stock.

1. Calculations are based on last 90 days' trading averages.

2. Price/earnings ratios are based on latest annual reports and accounts, and, where possible, are updated on interim figures.

3. Yields are based on mid-price, are gross, adjusted for a dividend in amount of 20 per cent and show raw values of declared distribution on the basis of 100 shares.

4. Estimated Net Asset Values (NAVs) are shown for Investment Trusts, and are prices per share, adjusted for percentage discounts (0% or 10% or more) for shares sold in the current daily stock price. The NAVs show increases (or decreases) at year end, convertible converted and nonconvertible shares.

5. **†** High and low means that have been adjusted to allow for capital changes.

6. **†** Return on assets measured as requested.

7. **†** Return on sales shown as requested or desired.

8. **†** Figures or report omitted.

9. **†** Note 2 (NAVs) denotes incorporated companies listed on an exchange.

10. **†** Annual/Interim report available, see details below.

11. **†** Price at which you buy.

12. **†** Price at which you sell.

13. **†** Price at which you sell.

14. **†** Pending stock split or rights issue.

15. **†** Share split or reorganization in progress.

16. **†** Forward dividend yield % based on earnings updated by analysts.

17. **†** Unregistered collective investment scheme.

18. **†** Yield based on price.

19. **†** Yield based on price or prospectus or after adjustment for 1995-97.

20. **†** Yield based on price or prospectus only.

21. **†** Yield based on price or prospectus only.

22. **†** Yield based on price or prospectus or after adjustment for 1995-97.

23. **†** Foreign income.

24. **†** Foreign income.

25. **†** Foreign income.

26. **†** Foreign income.

27. **†** Foreign income.

28. **†** Foreign income.

29. **†** Foreign income.

30. **†** Foreign income.

31. **†** Foreign income.

32. **†** Foreign income.

33. **†** Foreign income.

34. **†** Foreign income.

35. **†** Foreign income.

36. **†** Foreign income.

37. **†** Foreign income.

38. **†** Foreign income.

39. **†** Foreign income.

40. **†** Foreign income.

41. **†** Foreign income.

42. **†** Foreign income.

43. **†** Foreign income.

44. **†** Foreign income.

45. **†** Foreign income.

46. **†** Foreign income.

47. **†** Foreign income.

48. **†** Foreign income.

49. **†** Foreign income.

50. **†** Foreign income.

51. **†** Foreign income.

52. **†** Foreign income.

53. **†** Foreign income.

54. **†** Foreign income.

55. **†** Foreign income.

56. **†** Foreign income.

57. **†** Foreign income.

58. **†** Foreign income.

59. **†** Foreign income.

60. **†** Foreign income.

61. **†** Foreign income.

62. **†** Foreign income.

63. **†** Foreign income.

64. **†** Foreign income.

65. **†** Foreign income.

66. **†** Foreign income.

67. **†** Foreign income.

68. **†** Foreign income.

69. **†** Foreign income.

70. **†** Foreign income.

71. **†** Foreign income.

72. **†** Foreign income.

73. **†** Foreign income.

74. **†** Foreign income.

75. **†** Foreign income.

76. **†** Foreign income.

77. **†** Foreign income.

78. **†** Foreign income.

79. **†** Foreign income.

80. **†** Foreign income.

81. **†** Foreign income.

82. **†** Foreign income.

83. **†** Foreign income.

84. **†** Foreign income.

85. **†** Foreign income.

86. **†** Foreign income.

87. **†** Foreign income.

88. **†** Foreign income.

89. **†** Foreign income.

90. **†** Foreign income.

91. **†** Foreign income.

92. **†** Foreign income.

93. **†** Foreign income.

94. **†** Foreign income.

95. **†** Foreign income.

96. **†** Foreign income.

97. **†** Foreign income.

98. **†** Foreign income.

99. **†** Foreign income.

100. **†** Foreign income.

101. **†** Foreign income.

102. **†** Foreign income.

103. **†** Foreign income.

104. **†** Foreign income.

105. **†** Foreign income.

106. **†** Foreign income.

107. **†** Foreign income.

108. **†** Foreign income.

109. **†** Foreign income.

110. **†** Foreign income.

111. **†** Foreign income.

112. **†** Foreign income.

113. **†** Foreign income.

114. **†** Foreign income.

115. **†** Foreign income.

116. **†** Foreign income.

117. **†** Foreign income.

118. **†** Foreign income.

119. **†** Foreign income.

120. **†** Foreign income.

121. **†** Foreign income.

122. **†** Foreign income.

123. **†** Foreign income.

124. **†** Foreign income.

125. **†** Foreign income.

126. **†** Foreign income.

127. **†** Foreign income.

128. **†** Foreign income.

129. **†** Foreign income.

130. **†** Foreign income.

131. **†** Foreign income.

132. **†** Foreign income.

133. **†** Foreign income.

134. **†** Foreign income.

135. **†** Foreign income.

136. **†** Foreign income.

137. **†** Foreign income.

138. **†** Foreign income.

139. **†** Foreign income.

140. **†** Foreign income.

141. **†** Foreign income.

142. **†** Foreign income.

143. **†** Foreign income.

144. **†** Foreign income.

145. **†** Foreign income.

146. **†** Foreign income.

147. **†** Foreign income.

148. **†** Foreign income.

149. **†** Foreign income.

150. **†** Foreign income.

151. **†** Foreign income.

152. **†** Foreign income.

153. **†** Foreign income.

154. **†** Foreign income.

155. **†** Foreign income.

156. **†** Foreign income.

157. **†** Foreign income.

158. **†** Foreign income.

159. **†** Foreign income.

160. **†** Foreign income.

161. **†** Foreign income.

162. **†** Foreign income.

163. **†** Foreign income.

164. **†** Foreign income.

165. **†** Foreign income.

166. **†** Foreign income.

167. **†** Foreign income.

168. **†** Foreign income.

169. **†** Foreign income.

170. **†** Foreign income.

171. **†** Foreign income.

172. **†** Foreign income.

173. **†** Foreign income.

174. **†** Foreign income.

175. **†** Foreign income.

176. **†** Foreign income.

177. **†** Foreign income.

178. **†** Foreign income.

179. **†** Foreign income.

180. **†** Foreign income.

181. **†** Foreign income.

182. **†** Foreign income.

183. **†** Foreign income.

184. **†** Foreign income.

185. **†** Foreign income.

186. **†** Foreign income.

187. **†** Foreign income.

188. **†** Foreign income.

189. **†** Foreign income.

190. **†** Foreign income.

191. **†** Foreign income.

192. **†** Foreign income.

193. **†** Foreign income.

194. **†** Foreign income.

195. **†** Foreign income.

196. **†** Foreign income.

197. **†** Foreign income.

198. **†** Foreign income.

199. **†** Foreign income.

200. **†** Foreign income.

201. **†** Foreign income.

202. **†** Foreign income.

203. **†** Foreign income.

204. **†** Foreign income.

205. **†** Foreign income.

206. **†** Foreign income.

207. **†** Foreign income.

208. **†** Foreign income.

209. **†** Foreign income.

210. **†** Foreign income.

211. **†** Foreign income.

212. **†** Foreign income.

213. **†** Foreign income.

214. **†** Foreign income.

215. **†** Foreign income.

216. **†** Foreign income.

217. **†** Foreign income.

218. **†** Foreign income.

219. **†** Foreign income.

220. **†** Foreign income.

FT Free Annual Reports Service

★ FT Company Focus / Focus Plus
Comprehensive 10-18 page report available on this company, containing key news stories from the past 12 months, a 5 year profit forecasts and investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus a summary of the company's Share Schemes.
Company Focus (FT news) £8.45
Focus Plus (FT and Investors Chronicle news) £10.95
To order, call 0121 200 4678.
Reports published by ShareFinder.

★ FT Cityline
Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price page for details.
Calls are charged at 50p per minute at all times.
An International service is available for callers outside the UK, annual subscription £250. stop.
Tel 01753 8753 4878 for more information on FT Cityline.

★ The share prices printed on these pages are also available on the internet at <http://www.FT.com>.

 Templeton

NEW YORK STOCK EXCHANGE PRICES

[illegible]

BE OUR GUEST.



Sheraton Aerogolf
HOTEL

When you stay with us
in **LUXEMBOURG**
stay in touch
with your complimentary copy of the



FINANCIAL TIMES

۵۵: امتداد

[illegible]

Stock	Pf	St	Yld	High	Low	Last	Chg	Stock	Pf	St	Yld	High	Low	Last	Chg	Stock	Pf	St	Yld	High	Low	Last	Chg
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4	Accord	65.1140	24.22	21%	22 1/4		22 1/4	+1/4
Accord	65.1140	24.22																					

AMEX PRICES														4 pm close April						
Stock	PV	Size	High	Low	Close	Change	Stock	PV	Size	High	Low	Close	Change	Stock	PV	Size	High	Low	Close	Change
	Dts.	& 100s							Dts.	& 100s						Dts.	& 100s			
Adl Mags Inc		49	125 1/4	124	125 1/4		Adl Mags Inc		49	125 1/4	124	125 1/4		Adl Mags Inc		49	125 1/4	124	125 1/4	
Adm Inc	5	20	1 1/4	1 1/4	1 1/4		Adm Inc	5	20	1 1/4	1 1/4	1 1/4		Adm Inc	5	20	1 1/4	1 1/4	1 1/4	
Alpha Int	250	50	4 3/4	4 3/4	4 3/4		Alpha Int	250	50	4 3/4	4 3/4	4 3/4		Alpha Int	250	50	4 3/4	4 3/4	4 3/4	
Amco	4.24	5	0 3/4	0 3/4	0 3/4		Amco	4.24	5	0 3/4	0 3/4	0 3/4		Amco	4.24	5	0 3/4	0 3/4	0 3/4	
Amgen	1329	94	65 1/2	65 1/2	65 1/2		Amgen	1329	94	65 1/2	65 1/2	65 1/2		Amgen	1329	94	65 1/2	65 1/2	65 1/2	
Amgen-Pf	300	114	10 1/2	10 1/2	10 1/2		Amgen-Pf	300	114	10 1/2	10 1/2	10 1/2		Amgen-Pf	300	114	10 1/2	10 1/2	10 1/2	
Amgen-Pf	244	54	4 1/2	4 1/2	4 1/2		Amgen-Pf	244	54	4 1/2	4 1/2	4 1/2		Amgen-Pf	244	54	4 1/2	4 1/2	4 1/2	
Amgen-Pf	2.00	51	20 1/2	20 1/2	20 1/2		Amgen-Pf	2.00	51	20 1/2	20 1/2	20 1/2		Amgen-Pf	2.00	51	20 1/2	20 1/2	20 1/2	
Amgen-Pf	14	118	9 1/2	9 1/2	9 1/2		Amgen-Pf	14	118	9 1/2	9 1/2	9 1/2		Amgen-Pf	14	118	9 1/2	9 1/2	9 1/2	
Amgen-Pf	989	63	5 1/2	5 1/2	5 1/2		Amgen-Pf	989	63	5 1/2	5 1/2	5 1/2		Amgen-Pf	989	63	5 1/2	5 1/2	5 1/2	
Amgen-Pf	20	2 1/4	2 1/4	2 1/4	2 1/4		Amgen-Pf	20	2 1/4	2 1/4	2 1/4	2 1/4		Amgen-Pf	20	2 1/4	2 1/4	2 1/4	2 1/4	
Amgen-Pf	15	74	4 1/4	3 3/4	3 3/4		Amgen-Pf	15	74	4 1/4	3 3/4	3 3/4		Amgen-Pf	15	74	4 1/4	3 3/4	3 3/4	
Amgen-Pf	0.08	18	2 1/2	2 1/2	2 1/2		Amgen-Pf	0.08	18	2 1/2	2 1/2	2 1/2		Amgen-Pf	0.08	18	2 1/2	2 1/2	2 1/2	
Amgen-Pf	17	2 1/2	2 1/2	2 1/2	2 1/2		Amgen-Pf	17	2 1/2	2 1/2	2 1/2	2 1/2		Amgen-Pf	17	2 1/2	2 1/2	2 1/2	2 1/2	
Amgen-Pf	0.08	118	9 1/2	9 1/2	9 1/2		Amgen-Pf	0.08	118	9 1/2	9 1/2	9 1/2		Amgen-Pf	0.08	118	9 1/2	9 1/2	9 1/2	
Amgen-Pf	31	3 1/4	3 1/4	3 1/4	3 1/4		Amgen-Pf	31	3 1/4	3 1/4	3 1/4	3 1/4		Amgen-Pf	31	3 1/4	3 1/4	3 1/4	3 1/4	
Amgen-Pf	1.20	76	39 1/2	39 1/2	39 1/2		Amgen-Pf	1.20	76	39 1/2	39 1/2	39 1/2		Amgen-Pf	1.20	76	39 1/2	39 1/2	39 1/2	
Amgen-Pf	11	635	25 1/2	25 1/2	25 1/2		Amgen-Pf	11	635	25 1/2	25 1/2	25 1/2		Amgen-Pf	11	635	25 1/2	25 1/2	25 1/2	
Amgen-Pf	3.00	11	1 1/2	1 1/2	1 1/2		Amgen-Pf	3.00	11	1 1/2	1 1/2	1 1/2		Amgen-Pf	3.00	11	1 1/2	1 1/2	1 1/2	
Amgen-Pf	0.08	118	9 1/2	9 1/2	9 1/2		Amgen-Pf	0.08	118	9 1/2	9 1/2	9 1/2		Amgen-Pf	0.08	118	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1.04	28	2 1/4	2 1/4	2 1/4		Amgen-Pf	1.04	28	2 1/4	2 1/4	2 1/4		Amgen-Pf	1.04	28	2 1/4	2 1/4	2 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4	
Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2		Amgen-Pf	0.24	78	34 1/2	34 1/2	34 1/2	
Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4		Amgen-Pf	0.01	85	4 1/4	4 1/4	4 1/4	
Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2		Amgen-Pf	72	25 1/2	24 1/2	24 1/2	24 1/2	
Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2		Amgen-Pf	53	9 1/2	9 1/2	9 1/2	9 1/2	
Amgen-Pf	1	1 1/4	1 1/4	1 1/4	1 1/4		Amgen-Pf	1	1 1/4	1 1/4										

[illegible]

A SURE SIGN HE RIGHT CHOICE



The Mark Of A Fine Hotel

For reservations contact your travel agent or call toll-free from
Austria 0660 8552, Belgium 0890 13210, France 0800 906540, Germany 0130 812340,
Great Britain 0800 181737, Netherlands 06 622 7337, Switzerland 0800 552620

EASDAQ

EASDAQ is a fully regulated independent pan European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members. EASDAQ Members are made up of Brokers and Banks from across Europe.

Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	High	Low
ActiCom	US\$8		1000	8.25	8	Espri Telecom ADS	US\$20.75		2000	12.5	9.75
Adnet Systems	US\$10.5		4500	11.375	10.25	Imagotek	US\$12.125		4000	12.625	10.5
Chromicon	FF17.5		25000	19	17	Margic Internet	US\$8.5		6	11.275	6
Dr Solomon's ADS	US\$28.125		0	26	20.875	PureNet	US\$24.75		0	6.25	4.375

Prices for YABR: Please note that trading occurs on a weekly basis in calculating highs and lows.

Information about EASDAQ can be found on the Web site at: [HTTP://WWW.EASDAQ.be](http://www.EASDAQ.be)
EASDAQ offices are located in Brussels (Tel. 02 511 907 45 00) and in London (Tel. 44 171 480 0000).

